

City of Sanibel
800 Dunlop Road
Sanibel, Florida 33957

ORIGINAL

REQUEST FOR PROPOSAL

Disaster Debris Removal/Emergency Services

RFP-PW-0-2024/SK

May 2, 2024 • 5:00 PM



Points of Contact:



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Regional Manager
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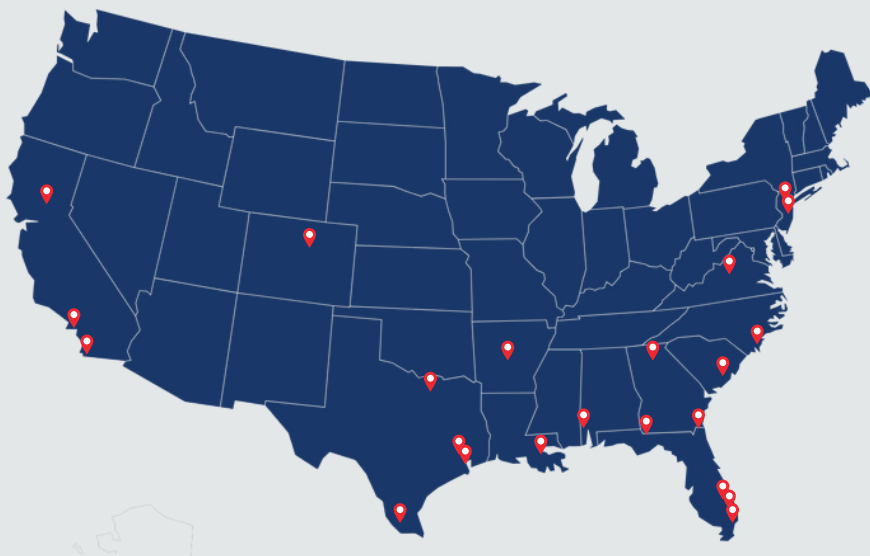
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Vice President of Compliance and Administration
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DRC CONTACTS



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May 2, 2024

City of Sanibel
Public Works Building
Office of the City Engineer
800 Dunlop Road
Sanibel, Florida 33957

Re: Disaster Debris Removal/Emergency Services
RFP-PW-0-2024/SK

Dear Sir or Madam,

DRC Emergency Services, LLC, appreciates the opportunity to present to you and the City of Sanibel our proposal to provide Disaster Debris Removal/Emergency Services as required in the above referenced RFP. DRC is among the leading disaster management companies in the United States. Our services include emergency debris removal; disaster management—including temporary housing, workforce housing and life support—as well as required FEMA documentation; debris management; right-of-way maintenance; marine debris, salvage and recovery; vehicle and vessel removal and processing; technical assistance and project management; construction and construction management; demolition; and final disposal management.

DRC is local and has invested heavily in building relationships with local partners to provide the City with immediate service at a moment's notice. DRC has cleaned up 180 million cubic yards since its inception. DRC has over 3,000 subcontractors and access to over 5,000 pieces of equipment. Should DRC and the City of Sanibel enter into a partnership, we are committed to dedicating all resources necessary to the City, chief among them, our expertise.

DRC can provide a regional response that is efficient and still unique to the City. DRC currently has contracts with Sarasota County and Manatee County. In a disaster, jurisdictions need a firm capable of handling all challenges and fulfilling all needs. The City needs a firm that can help traverse the challenge of coordinating between governments and one that is capable of handling the regional impacts of a hurricane.

With DRC's team having over 50 years of experience, DRC has a proven track record in disaster recovery and emergency management services for federal, state, and local governments. Acquired by the Sullivan brothers from Galveston, Texas, in 2016, DRC joined the Sullivan Family of Companies, which includes Sullivan Land Services, SLSCO, and Callan Marine Services. Our comprehensive services encompass emergency debris removal, disaster management (including temporary housing and workforce support), FEMA documentation, debris management, right-of-way maintenance, marine debris salvage, vehicle and vessel removal, technical assistance, project management, construction, demolition, and final disposal management. **Employing over 80 full-time staff, DRC has access to over 900 employees** through our family of companies, making us a trusted partner for towns, cities, and jurisdictions nationwide in disaster recovery services.

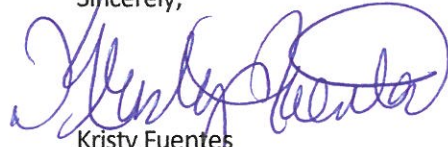
DRC is one of the most financially sound and stable companies in the disaster response industry. With a **bonding capacity of over \$1 billion** and access to dedicated cash and **credit lines in excess of \$500 million**, DRC has the ability to manage and complete multiple projects simultaneously without being hindered by a lack of operating capital.

Corporate officers with legal signing authority to bind DRC to the terms and conditions of this proposal include: John Sullivan, President; Kristy Fuentes, Vice President/Secretary-Treasurer. Evidence of their authority is attached.

The Regional Manager for the City of Sanibel is Evan Fancher who can be reached at (888) 721-4372, by cell: (205) 478-6400 or by email: Efancher@drcusa.com.

This proposal is in all respects fair and in good faith, without collusion or fraud and conforms to the specifications of your RFP. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with the City of Sanibel in the future.

Sincerely,



Kristy Fuentes

Vice President, Secretary, Treasurer

**ACTION IN LIEU OF
A MEETING OF THE
MANAGER OF
DRC EMERGENCY SERVICES, LLC**

This action is taken in accordance with Section 10-12-22 of the Alabama Limited Liability Company Act, as amended (the “Act”), in lieu of a meeting of the sole Manager of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the “Company”), and is made effective as of January 19, 2016.

WHEREAS, Section 4.2 of the Company’s Second Amended and Restated Operating Agreement dated January 20, 2016 (as amended, the “LLC Agreement”) and the Act permit the Manager of the Company to take the following actions; and

WHEREAS, the undersigned, DRC Equity LLC, constitutes the sole Manager of the Company (the “Manager”).

NOW, THEREFORE, the undersigned hereby makes the following resolutions and consents to the following actions in lieu of a meeting of the Manager of the Company:

1. The following persons, in their respective corporate capacities indicated below, are hereby authorized and empowered for the express limited purpose of signing documents for the submission of bids, proposals, offers, responses and other related documents to, any federal, state or local government, including any governmental entity, organization, body, agency, department or political subdivision, for the transaction of business by or on behalf of the Company:

<u>Name</u>	<u>Office/Capacity</u>
John R. Sullivan	President
Kristy Fuentes	Vice President of Business Development, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same counterpart. This written consent shall be filed with the minutes of the proceedings of the Manager of the Company.

[SIGNATURE PAGE FOLLOWS]

Dated effective as of the date first written above.

DRC EMERGENCY SERVICES LLC

By: **DRC EQUITY, LLC**
a Texas limited liability company
Its: Manager



By: John R. Sullivan
Its: President

[Consent to Appoint Manager – DRC Emergency Services, LLC (January 2016)]



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SMITH, HAMILTON BEVERIDGE

DRC EMERGENCY SERVICES, LLC
P.O. Box 170 P.O. BOX 17017
★ GALVESTON TX 36608 ★

LICENSE NUMBER: CRC1331307

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at [MyFloridaLicense.com](https://myfloridalicense.com)



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

2601 BLAIR STONE ROAD
TALLAHASSEE FL 32399-0783

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation. Our professionals and businesses range from architects to yacht brokers, from boxers to barbeque restaurants, and they keep Florida's economy strong.

Every day we work to improve the way we do business in order to serve you better. For information about our services, please log onto www.myfloridalicense.com. There you can find more information about our divisions and the regulations that impact you, subscribe to department newsletters and learn more about the Department's initiatives.

Our mission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers. Thank you for doing business in Florida, and congratulations on your new license!



STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CRC1331307

ISSUED: 06/01/2022

CERTIFIED RESIDENTIAL CONTRACTOR
SMITH, HAMILTON BEVERIDGE
DRC EMERGENCY SERVICES, LLC

Signature

LICENSED UNDER CHAPTER 489, FLORIDA STATUTES
EXPIRATION DATE: AUGUST 31, 2024

Ron DeSantis, Governor

Melanie S. Griffin, Secretary

STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION CONSTRUCTION INDUSTRY LICENSING BOARD

LICENSE NUMBER: CRC1331307

EXPIRATION DATE: AUGUST 31, 2024

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SMITH, HAMILTON BEVERIDGE
DRC EMERGENCY SERVICES, LLC
P.O. Box 170 P.O. BOX 17017
GALVESTON TX 36608



ISSUED: 06/01/2022

Always verify licenses online at MyFloridaLicense.com
Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

State of Florida

Department of State

I certify from the records of this office that DRC EMERGENCY SERVICES, LLC is an Alabama limited liability company authorized to transact business in the State of Florida, qualified on July 18, 2005.

The document number of this limited liability company is M05000003946.

I further certify that said limited liability company has paid all fees due this office through December 31, 2014, that its most recent annual report was filed on June 10, 2014, and its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-seventh day of
January, 2015*



Ken Detmer
Secretary of State

Authentication ID: CU5800449263

To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.

<https://efile.sunbiz.org/certauthver.html>



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Foreign Limited Liability Company
DRC EMERGENCY SERVICES, LLC

Filing Information

Document Number	M05000003946
FEI/EIN Number	63-1283729
Date Filed	07/18/2005
State	AL
Status	ACTIVE
Last Event	LC AMENDMENT
Event Date Filed	09/29/2015
Event Effective Date	NONE

Principal Address

6702 BROADWAY STREET
Galveston, TX 77554

Changed: 11/13/2018

Mailing Address

110 Veterans Memorial Blvd
Suite 515
METAIRIE, LA 70005

Changed: 04/20/2023

Registered Agent Name & Address

COGENCY GLOBAL INC.
115 North Calhoun Street
Suite 4
Tallahassee, FL 32301

Name Changed: 10/29/2013

Address Changed: 04/16/2019

Authorized Person(s) Detail

Name & Address

Title Owner

DRC Equity, LLC
6702 BROADWAY STREET
Galveston, TX 77554

Title Vice President/ Secretary

Fuentes, Kristy
6702 BROADWAY STREET
Galveston, TX 77554

Title President

Sullivan, John R.
6702 BROADWAY STREET
Galveston, TX 77554

Annual Reports

Report Year	Filed Date
2022	04/28/2022
2022	06/10/2022
2023	04/20/2023

Document Images

04/20/2023 -- ANNUAL REPORT	View image in PDF format
06/10/2022 -- AMENDED ANNUAL REPORT	View image in PDF format
04/28/2022 -- ANNUAL REPORT	View image in PDF format
04/27/2021 -- ANNUAL REPORT	View image in PDF format
04/09/2020 -- ANNUAL REPORT	View image in PDF format
04/16/2019 -- ANNUAL REPORT	View image in PDF format
04/18/2018 -- ANNUAL REPORT	View image in PDF format
04/14/2017 -- ANNUAL REPORT	View image in PDF format
04/28/2016 -- AMENDED ANNUAL REPORT	View image in PDF format
04/25/2016 -- ANNUAL REPORT	View image in PDF format
04/29/2015 -- ANNUAL REPORT	View image in PDF format
12/03/2014 -- LC Amendment	View image in PDF format
06/10/2014 -- AMENDED ANNUAL REPORT	View image in PDF format
01/13/2014 -- ANNUAL REPORT	View image in PDF format
10/29/2013 -- Reg. Agent Change	View image in PDF format
01/21/2013 -- ANNUAL REPORT	View image in PDF format
04/11/2012 -- ANNUAL REPORT	View image in PDF format
03/15/2011 -- ANNUAL REPORT	View image in PDF format

[10/15/2010 -- REINSTATEMENT](#)

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[03/27/2009 -- ANNUAL REPORT](#)

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[03/16/2006 -- ANNUAL REPORT](#)

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[07/18/2005 -- Foreign Limited](#)

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DISCOVER DRC: A CLOSER LOOK

- With a **bonding capacity exceeding \$1 billion** and access to dedicated **cash and credit lines exceeding \$500 million**, DRC ensures uninterrupted execution of its projects. DRC excels in concurrent project management, maintaining uninterrupted progress across multiple jurisdictions.
- Subcontractor Payment Process:** Subcontractors are paid every Friday, with payments covering work completed two weeks prior, ensuring consistent and timely compensation throughout the project duration.
- After the unprecedented August 2016 floods in Louisiana, the U.S. Army Corps of Engineers (USACE) provided project oversight and technical assistance to the State. The USACE representative viewed the project and DMS site operation in East Baton Rouge Parish as a benchmark event, worthy of future personnel training films.
- DRC holds the USACE ACI Debris Removal contract for Region 3 (MI, IN, TN, KY, OH, WV) and collaborates with USACE on training and preparations. DRC has been activated 3 times under this contract and most recently in response to the Kentucky Tornadoes in Graves County and Mayfield, Kentucky, in December 2021.
- DRC operated in every FEMA-declared parish in the State of Louisiana in 2021. DRC **managed 82 debris management sites** and **removed over 17,300,000 cubic yards of debris** solely in response to Hurricane Ida.
- Conceived, executed, supervised, and funded a **150-mile Gulf of Mexico shoreline protection system** in response to the BP oil spill.
- In response to Hurricanes Laura, Sally, Delta, and Zeta during the 2020 hurricane season, DRC was **deployed across four states and 45 jurisdictions**. DRC **managed 81 debris management sites** and effectively **removed and disposed of over 6,400,000 cubic yards of debris**.
- Collected **440,000 cubic yards in a single day** in 2008, setting a one-day productivity record for post-disaster debris removal, acknowledged by FEMA.
- Following Hurricane Ike, DRC **recycled 100% of the 5.6 million cubic yards** collected in Houston, TX, establishing industry benchmarks for recycling.
- During the 2017 Hurricane Season, DRC simultaneously mobilized, staffed, and successfully operated **53 individual projects across three states** and the US Territory of Puerto Rico.

BY THE NUMBERS



650+
PROJECTS
MANAGED



180,200,000
CUBIC YARDS OF
DEBRIS REMOVED

\$3B+ IN CONTRACTS
MANAGED

\$1B BONDING
CAPACITY



69 FEMA
DECLARED DISASTERS
29 STATES 1 TERRITORY

440,000 CUBIC YRDS
COLLECTED
IN ONE DAY



6.4M
HAZARDOUS TREES
& LIMBS REMOVED



5.6M CUBIC YARDS 100% RECYCLED
FOR SINGLE EVENT RECORD

"To date, DRC has cleared our ROW's of approximately 1 million cubic yards of debris and removed dangerous leaners and hangers.

They have proven to be experienced and knowledgeable in the storm debris removal process and an invaluable asset in our recuperation effort."

— Juan M. Maldonado, Esq., Deputy Secretary,
Chief Compliance Officer Fiscal Plan, Gov. of
Puerto Rico Department of Transportation and
Public Works



CAPACITY

DRC's team has decades of experience providing extensive disaster recovery and emergency management services to federal, state, and local governments. As a leader in the recovery industry, our passion is helping communities prepare for the worst while being prepared to deliver a rapid response when necessary, all to facilitate the most efficient recovery possible. DRC has managed over 650 debris removal projects, including the removal of 180,200,000 cubic yards of debris. Setting new industry standards is what our customers have come to expect; DRC takes pride in our versatility and in our innovative approach to every job. Having successfully completed over \$3.2 billion in contracts, DRC employs scores of talented professionals ready to satisfy our client's needs. We are proven, and we are ready.



The primary mission of our company is to provide a **professional, honest, and immediate response** to natural and man-made disasters throughout the world. DRC is highly capable in managing all facets of a disaster, particularly because of our extensive experience in communicating with our clients. Through our experience, we have developed an inherent understanding of how to direct emergency response and recovery.

DRC has provided a plethora of services in response to disaster recovery including, but not limited to:

- | | |
|---|--|
| <ul style="list-style-type: none"> 🌐 Disaster Planning & Training 🌐 Technical Assistance and Project Management 🌐 Debris Management 🌐 Right of Way Maintenance 🌐 Private Property Debris Removal 🌐 Tree Trimming & Removal 🌐 Temporary Site Management Reduction, Recycling & Disposal 🌐 Hazardous Waste Segregation 🌐 Final Disposal Management | <ul style="list-style-type: none"> 🌐 Marine Debris Removal & Recovery 🌐 Sand Screening & Beach Restoration 🌐 Wildfire Structural Debris Removal 🌐 Demolition 🌐 Oil Spill Response and Recovery 🌐 Temporary Housing and Logistics 🌐 Infectious disease Planning and Response 🌐 Covid-19 Vaccination Sites and Temporary Hospitals |
|---|--|

"The contractor effectively managed all members of their team, schedule, and provided a quality product. With what I know today about the contractor's ability to execute what they promised, I would award to them today if I had a choice. Outstanding debris removal contractor!"

-Jesse Scharlow, Contracting Officer, Louisville District, U.S. Army Corps of Engineers

Background

Since its inception, DRC has responded and navigated through countless disaster events that included hundreds of contracts, each involving a unique community with distinct circumstances. In the past, DRC has picked up as little as 170 cubic yards for a single client and over 17.5 million cubic yards during 31 simultaneous activations. Having performed debris operations across the nation for decades, DRC has engaged a network of over 3,000 subcontracting partners. Our relationship with these contractors **guarantees that no matter the size or location of an event, DRC will respond timely.**

When disasters hit
communities,
DRC Emergency Services
is there. We stand by
ready to help you
**prepare, respond, &
recover**
in the face of disaster.



Family of Companies

Together with our commonly-owned affiliates, SLSCO, Forgen, and Callan Marine we are able to respond immediately to disaster events and provide almost every service required to move through the complete disaster recovery timeline. We are one of the only companies in the United States that can perform these services in a streamlined manner from both the contracting and management sides. This portfolio of companies is under the same ownership and share all resources and assets, including financial, personnel, equipment and facilities. **DRC has access to over 900 employees through our family of companies, making us a trusted partner for towns, cities, and jurisdictions nationwide in disaster recovery services.**

DRC Emergency Services, LLC



DRC specializes in providing extensive disaster recovery, environmental and civil construction services throughout the country. We are recognized for providing government and private entities with rapid response solutions and facilitating the most effective immediate recovery efforts tailored to each specific disaster. Throughout our history, DRC

has successfully completed over \$3 billion in response contracts and has handled over 175,600,000 yards of debris. We have the ability to mobilize over 4,000 pieces of equipment to any location in the United States and maintain a strong cadre of disaster and debris management and operational personnel, who are augmented by hundreds of regional and local construction partners and personnel.

SLSCO, LTD



SLS specializes in disaster response, short-term and long-term housing solutions and comprehensive community rehabilitation and reconstruction. We are capable of providing both program/construction management and general contracting services. For over the past decade,

SLS has been involved in the reconstruction, rehabilitation elevation of over 22,000 homes in programs worth in excess of \$800 million. We have performed work nationwide and internationally and have served Federal clients such as FEMA and HUD, as well as numerous state, regional, county, and city governmental authorities throughout Texas, California, New York, New Jersey, Pennsylvania, Louisiana, South Carolina, South Dakota, Florida, Puerto Rico, and the U.S. Virgin Islands.

Forgen



Forgen is one of the largest environmental construction companies in the United States offering remediation and infrastructure solutions across the country. Key management personnel have a combined 200 years of experience delivering hundreds of safe and successful projects in a variety of settings utilizing innovative technical solutions and implementation strategies that render the best possible value. At Forgen, client partnership is paramount, from initial project development and engineering design through field construction and remedy implementation.

Callan Marine, LTD



Callan Marine is a highly-specialized marine construction firm capable of providing design, engineering, management, and construction services. We provide every type of marine construction activity including debris management and removal, dredging,

shoreline protection, beach renourishment, port/dock facility construction, marine protection mitigation improvements and wetland construction. We are recognized as one of the leading marine construction service providers on the Gulf Coast with a long list of government and private clients who continually utilize Callan Marine for comprehensive marine construction services. Throughout our history, Callan Marine has performed hundreds of projects worth over \$200 million.

Financial Strength & Stability

CONFIDENTIAL

DRC is one of the most **financially sound and stable companies** in the disaster response industry. With a **bonding capacity of over \$1 billion** and access to dedicated cash and credit lines in **excess of \$500 million**, DRC has the ability to manage and complete multiple projects simultaneously without being hindered by a lack of operating capital. During high storm seasons over the past decade, DRC operated substantially out of pocket prior to client payment, yet remained fully capable of providing the critical services necessary to complete all contracts.

- DRC's combined contract total for 2022 is valued at over \$159,000,000. During this time, DRC removed and disposed over 3,600,000 cubic yards of debris across 9 states.
- In 2021, DRC removed over 17,000,000 cubic yards of debris and managed 82 debris management sites in response to Hurricane Ida alone. Our combined contract total for 2021 was valued at over \$300,000,000.
- The 2020 hurricane season consisted of numerous hurricanes including Hurricanes Hanna, Laura, Isaias, Sally, Delta, and Zeta; DRC was mobilized in Alabama, Georgia, Louisiana, Mississippi, Florida, Texas, and North Carolina and removed and disposed of over 5,900,000 cubic yards of debris for contracts totaling over \$180 million.
- The 2018 hurricane season brought several storms, most notably Hurricanes Florence and Michael. With only two weeks of reprieve between each storm, DRC mobilized in Florida, North Carolina, Virginia and Georgia simultaneously.
- Three major hurricanes hit continental North America in 2017, Hurricanes Harvey, Irma, and Maria, consecutively. DRC managed a total of 53 projects simultaneously in the months that followed these disasters, totaling to \$207 million and 6 million cubic yards.
- 2016 brought several severe flooding events, primarily in Texas and Louisiana. Additionally, Hurricanes Hermine and Mathew wreaked havoc on Florida and the East Coast. DRC was activated in 30 total jurisdictions, DRC picked up a total of 4 million cubic yards of debris, totaling to an estimated amount of \$64.7 million contract value.
- The winter of 2014 wreaked havoc on the eastern seaboard. Working primarily in South Carolina and North Carolina, DRC managed the debris removal for 5 counties in North Carolina and 8 counties for SCDOT. Removing over 225,000 trees and 1,400,000 cubic yards, the contract value is \$54,449,473.
- DRC successfully performed in at least 9 contracts that were directly related to the British Petroleum Deepwater Horizon oil spill in the Gulf of Mexico which flowed for three months in 2010. The company's depth of knowledge with debris handling in ecologically sensitive environments was a significant asset to the regions affected. The total contract value is \$185,334,469.

Banking

Texas Capital Bank

Leila Aloï

Senior VP Corporate Banking

One Riverway, Suite 2100

Houston, TX 77056

(832) 308-7005

Leila.Aloi@texascapitalbank.com

Surety

Bowen, Michlette & Britt Insurance

Agency LLC

Toby Michlette

Surety Bond Producer, Senior VP

1111 North Loop West, Suite 400

Houston, TX 77046

(713) 880-7109

Tmiclette@bmbinc.com

Insurance

McGriff, Seibels & Williams

Rob Harrison

10100 Katy Freeway

Suite 400

Houston, TX 77043

(713) 940-6544

Rob.harrison@mcgriff.com

DRC has never failed to complete any awarded work, defaulted on a contract, or filed for bankruptcy. The company has a 100% assignment completion record.

CONFIDENTIAL



January 17, 2023

To Whom It May Concern:

DRC Emergency Services LLC and affiliates have the financial resources to support business operations and the ability to obtain additional resources if needed. The companies have a multi-year syndicated revolving credit facility led by Texas Capital Bank with borrowing capacity up to \$500,000,000. The Companies have the financial capability to finance hundreds of millions of dollars in volume of work, without interference or slow down. The amount can be repaid and redrawn, subject to compliance with the terms of the Company's credit agreement. The credit agreement runs through January 31, 2027.

In addition to the Syndicated Credit Facility with our bank, the owners of DRC Emergency Services LLC and affiliates keep ample levels of additional Working Capital available at a moment's notice.

We have personally banked the owners of the companies for over 15 plus years and they have been a valued client of the bank, have always paid as agreed, and are one of the highest valued clients in the bank. We have witnessed them work on multiple projects and coordinate large scale efforts with excellent execution.

Please feel free to contact me should you need additional information.



Leila Z. Aloï
Senior Vice President
Texas Capital Bank
832-308-7005

1330 Post Oak Blvd., Suite 1700
Houston, TX 77056
832.308.7000



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BOWEN, MICLETTE & BRITT INSURANCE AGENCY, LLC
2800 NORTH LOOP WEST, SUITE 1100
HOUSTON, TEXAS 77092
TELEPHONE (713) 880-7100
FACSIMILE (713) 880-7149

January 3, 2024

DRC Emergency Services, LLC
6702 Broadway
Galveston, TX 77554

Re: DRC Emergency Services, LLC

To Whom It May Concern:

We are the surety bonding agent for DRC Emergency Services, LLC, of Galveston, TX. In this capacity, we have become very familiar with their financial, management, and operational capabilities. DRC Emergency Services, LLC is bonded through Travelers Casualty and Surety Company of America (Travelers), which has an A.M. Best Rating of A++ with a Financial Size Category of XV. Travelers has agreed to support performance and payment bonds for single projects up to \$500,000,000 as long as these projects fit within a \$1 Billion aggregate work program.

Please note that the decision to issue performance and payment bonds is a matter between DRC Emergency Services, LLC, and Travelers, and will be subject to the review and approval of the contract terms, conditions and related underwriting criteria at the time the bonds are requested. We assume no liability to third parties or to you if for any reason Travelers does not execute said bonds.

We hold DRC Emergency Services, LLC in the highest possible regard and it is our pleasure and privilege to recommend them for your consideration.

Very truly yours,

BOWEN, MICLETTE & BRITT INSURANCE AGENCY, LLC

A handwritten signature in black ink, appearing to read 'D. Miclette'.

David T. Miclette
Executive Vice President

DTM/rg

INSURANCE / BONDS / RISK MANAGEMENT



CERTIFICATE OF LIABILITY INSURANCE

 DATE (MM/DD/YYYY)
 03/30/2024

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER McGriff Insurance Services, LLC 10100 Katy Freeway, #400 Houston, TX 77043		CONTACT NAME: Turner Murphy PHONE (A/C, No, Ext): 713-877-8975 E-MAIL ADDRESS: turner.murphy@mcgriff.com FAX (A/C, No): 713-877-8974	
INSURED DRC Emergency Services, LLC P.O. Box 17017 Galveston, TX 77552		INSURER(S) AFFORDING COVERAGE	
		INSURER A: Crum & Forster Specialty Insurance Company	
		INSURER B: United States Fire Insurance Company	
		INSURER C: Texas Mutual Insurance Company	
		INSURER D: Argonaut Insurance Company	
INSURER E: Vantage Risk Specialty Insurance Company (16275)		INSURER F:	

COVERAGES		CERTIFICATE NUMBER: 6ZA4S2C2		REVISION NUMBER:		
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.						
INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PROJECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER:		ECG107202	03/31/2024	03/31/2025	EACH OCCURRENCE \$ 5,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 200,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 5,000,000 GENERAL AGGREGATE \$ 5,000,000 PRODUCTS - COMP/OP AGG \$ 5,000,000
B	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY		1387748556	03/31/2024	03/31/2025	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
A	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED: RETENTION \$		EFX125034	03/31/2024	03/31/2025	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N N N/A	0001307608 TX 929088471754 OS	03/31/2024	03/31/2025	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
E	Contractors Pollution & Errors & Omissions		P03CP0000055600	03/31/2024	03/31/2025	Contractor's Pollution \$ 5,000,000 Errors & Omissions \$ 5,000,000 Policy Aggregate \$ 5,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER DRC Emergency Services, LLC 111 Veterans Memorial Blvd., Suite 401 Metairie, LA 70005	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE <i>R. Michael Broadlove, Jr.</i>
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PROJECT HISTORY



Relevant Work Experience

2023	Activations	Temporary Sites	Cubic Yardage	Contract Value
Severe Weather Events	Alabama: ALDOT, Dauphin Island, Enterprise, Selma, Arkansas: Little Rock Florida: Citrus County, Crystal River, Florida A&M University, FDOT (Chiefland, Gainesville, Lake City, Perry, St. Augustine), Hollywood, Manatee, New Port Richey, Pembroke Park, Sarasota Georgia: GDOT Hawaii: Maui Louisiana: Baton Rouge, Cameron Parish, LADOTD, Lake Charles Mississippi: Monroe County, Moss Point Oklahoma: Pottawatomie County, Shawnee Tennessee: Lakeland Texas: Austin, Harris County, Houston, Lakeway, Tyler	11	2,272,150	\$56,615,000
2022	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Ian	Florida: Bradenton, City of DeBary, City of Deland, Daytona Beach, FDEM, FDOT Districts 1,2, & 5, Lakeland, Lee County Schools, Longboat Key, Maitland, Manatee, Sarasota County, Sarasota Schools, St. Augustine, FL	17	3,254,038.71	\$346,793,737
2021	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Ida	Alabama: Dauphin Island Louisiana: Abita Springs, Ascension Parish, Assumption Parish, Baker, Bayou Lafourche Water District, Central, Donaldsonville, East Baton Rouge Parish/City of Baton Rouge, Gramercy, Iberville Parish, Jefferson Parish, LADOTD 61, LADOTD 62, Lafourche Parish, Lafourche School District, Litcher, Napoleonville, Pointe Coupee Parish, Port Fourchon, Sorrento, Southeast Flood Protection Authority, St. Charles Parish, St. Bernard Parish, St. James Parish, St. Tammany Parish, Tangipahoa Parish, Terrebonne Parish, Pennsylvania: Montgomery County	82	17,648,198.55	\$312,244,919
2020	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Zeta	Alabama: Alabama DOT, Clarke County, Dauphin Island, Mobile, Mobile County, Selma, Washington County Georgia: Forsyth County Louisiana: New Orleans, Slidell, St. Charles Parish, St. Bernard Parish, Terrebonne Parish, Jefferson Parish, Plaquemines Parish Mississippi: Lucedale, Moss Point, Stone County	32	2,020,000	\$21,743,693
Hurricane Delta	Louisiana: Acadia Parish, Baker, Central, East Baton Rouge Parish, Lafayette Parish, Pointe Coupee Parish, St. Landry Parish, West Feliciana Parish	9	560,000	\$7,047,143
Hurricane Sally	Alabama: Dauphin Island, Mobile, Mobile County, Pritchard, Semmes	11	1,035,146	\$23,029,702

	Florida: Gulf Breeze, Mary Esther, Niceville			
Hurricane Laura	Louisiana: Acadia Parish, Crowley, Grant Parish, Jefferson County Drainage District, Jefferson Davis Parish, Lafayette Parish, Natchitoches, Natchitoches Parish, Ouachita Parish, Vernon Parish, Winn Parish Texas: Matagorda County	27	2,513,185	\$32,667,393
Hurricane Isaias	Florida: Deland, North Carolina: City of Wilmington	2	237,497	\$2,738,159
2019	Activations	Temporary Sites	Cubic Yardage	Contract Value
2019 Hurricane Season	Louisiana: Assumption Parish, Pointe Coupee Parish, Terrebonne Parish, Lafayette Parish, Central, East Baton Rouge Parish/City of Baton Rouge Florida: City of Miami Beach North Carolina: Town of Pine Knoll Shores, Wilmington, Pender County Texas: Jefferson County, City of Liberty, Nederland, and Houston	5	390,713	\$6,091,446
2018	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Michael	Florida: Holmes County, Jackson County, Florida Department of Transportation, Tyndall Air Force Base, NSA Panama City Georgia: Colquitt	27	5,458,219	\$ 85,415,129
Hurricane Florence	North Carolina: Pender County, Wilmington, Havelock, Burgaw, Pine Knoll Shores, Surf City, Topsail Beach, Pamlico County, New Hanover County, Greene County, Southport, Jones County, and Sampson County, Camp Lejeune	18	2,518,939	\$ 34,572,767.81
Alabama Tornado Outbreaks	Alabama: Calhoun County, St. Clair County, and the City of Jacksonville	2	350,881	\$ 5,009,976.14
2017	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Harvey	Texas: Texas GLO, Waller County, Harris County, Jefferson County, Port of Corpus Christi, Cities of Aransas Pass, Groves, Cleveland, Bellaire, Humble, Nederland, Port Aransas, Houston, Jacinto, Port Arthur, Piney Point Village, Port Neches, and Texas City	16	3,579,940.50	\$ 89,426,277.00
Hurricane Irma	Florida: Florida Department of Transportation, Florida Department of Environmental Protection, Monroe County, Citrus County, Miami-Dade County, Coconut Creek, Cutler Bay, Daytona Beach, Debary, Deland, Fernandina, Ft. Lauderdale, Indian Creek Village, Inverness, Largo, Miami, North Miami, North Miami Beach, Surfside, Orange City, Orlando, Palm Beach Gardens, Pembroke Pines, Redington Beach, and St. Augustine Georgia: Brunswick	30	2,159,454.64	\$ 48,775,168
Hurricane Maria	Puerto Rico: Department of Transportation and Public Works	8	1,082,845.80	\$ 78,295,107

Tab 1: Qualifications on Similar Sized Projects

Disaster Debris Removal/Emergency Services

2016	Activations	Temporary Sites	Cubic Yardage	Contract Value
Winter Storm Jonas	Maryland: Maryland Department of General Services, State of Maryland, Prince Georges County and City of Baltimore Virginia: Loudoun County	N/A	N/A	\$ 1,002,792
Multiple Severe weather events and flooding	Texas: Harris County, Houston, Texas DOT Louisiana: East Baton Rouge parish, Ascension Parish, Tangipahoa Parish, Lafayette Parish, St. Martin Parish, City of Baker, Assumption Parish, Iberville Parish, City of St. Gabriel,	5	2,800,000.00	\$ 50,000,000
Hurricane Hermine	Florida: Citrus County, Leon County	N/A	26,694.25	\$1,792,096.93
Hurricane Matthew	Florida: Daytona Beach, Ormond Beach, Deland, Orange City, St. Augustine, Sebastian North Carolina: New Hanover County, Pender County, Hyde County, Greene County, City of Wilmington, City of North Topsail Beach Georgia: Georgia Department of Transportation	14	579,473.65	\$13,572,406.02
2015	Activations	Temporary Sites	Cubic Yardage	Contract Value
Texas Flood Event	Texas: Texas Department of Transportation, City of Houston, and City of Bellaire	N/A	238,463.00	\$ 2,039,329
Louisiana Storm Event	Louisiana: East Baton Rouge Parish and Ascension Parish	N/A	135,977.96	\$ 875,867
2014	Activations	Temporary Sites	Cubic Yardage	Contract Value
Winter Ice Storms	South Carolina: South Carolina Department of Transportation North Carolina: New Hanover County, Pender County, City of Wilmington, City of Thomasville and City of Archdale	15	1,839,119.82	\$ 54,449,473



RECENT EVENTS ACROSS THE UNITED STATES

In 2022 and 2023, DRC Emergency Services responded to various events across the United States, including a Red-Tide Fish Kill in Florida, tornadoes across several states, multiple fires in Boulder, Colorado, and a significant fire in Maui. DRC also provided services for various flooding events in Colorado and Missouri, as well as ice storms in Texas and Tennessee. The hurricane seasons were active, with Hurricanes Nicole and Idalia hitting Florida, and Hurricane Ian causing extensive damage in the state as a category 4 hurricane. In the aftermath of Hurricane Ian, DRC was activated in 12 local jurisdictions, three Florida Department of Transportation District contracts, and two additional state agencies, including the Florida Department of Emergency Management (FDEM) and the Florida Department of Environmental Protection (FDEP). DRC removed over 3.3 million cubic yards of debris, providing both waterway and land-based debris removal, and removed 175 vehicles and vessels under these contracts. Ancillary services were provided to Sarasota County, including meals and catering, with over 4,800 meals a day for essential county staff.

Response To Local Disasters

The primary mission of DRC Emergency Services, LLC is to provide a professional, honest and immediate response to natural and man-made disasters. Due to the unexpected nature of natural disasters, DRC cannot know how large or small a project may be. DRC services many different clients, all with their own unique needs. In the past, DRC has picked up as little as 170 cubic yards for a single client and over 11 million cubic yards during 39 simultaneous activations. DRC takes pride in our versatility and commitment to provide a professional, honest, and immediate response to jurisdictions of all sizes.

DRC's knowledge and experience of the Florida market is unrivaled. DRC was activated in 9 jurisdictions across Florida in response to Hurricane Idalia in 2023. In 2022 following Hurricane Ian, DRC was activated in 16 jurisdictions, managed 17 DMS sites, and removed and disposed of over 3,200,000 cubic yards of debris in Florida. In 2018, DRC was activated in 6 jurisdictions in Florida during Hurricane Michael, while concurrently responding to 14 municipalities for Hurricane Florence. For Hurricane Irma, DRC was activated in 26 jurisdictions simultaneously while managing 30 debris management sites. During this time DRC managed 45 debris management sites. In 2016 DRC responded to Hurricanes Hermine and Matthew.



Projects Exceeding 400,000 Cubic Yards

YEAR	CONTRACTING AGENCY	DESCRIPTION OF WORK	CUBIC YARDS
2023	Little Rock (City of), AR	2023 Tornado Removal and Disposal of Storm Debris - DR-4748-AR	479,608.65
2023	City of Austin, TX	Winter Storm Mara - Disaster Debris Removal - DR-4705-TX	661,060.65
2022	Florida Department of Emergency Management - JV	Hurricane Ian Debris Removal Project	807,075.15
2022	Florida Department of Environmental Protection - JV (sub)	Waterway Debris Removal - Hurricane Ian	933,499.05
2022	Sarasota County, FL	Disaster Debris Collection, Reduction and Disposal - Hurricane Ian	1,965,910.90
2022	Manatee County, FL	Debris Management Services - Hurricane Ian	592,071.35
2021	USACE - Graves County, Kentucky	2021 Tornadoes	409,238.40
2021	St. Tammany Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	2,521,325.10
2021	Jefferson Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	1,666,435.50
2021	Louisiana Department of Transportation - District 62	Disaster Debris Removal Services – Hurricane Ida DR-4611	1,694,908.97
2021	Terrebonne Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	3,576,752.00
2021	St. Charles Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	1,316,616.10
2021	Tangipahoa Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	3,083,341.45
2021	Lafourche Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	1,435,696.63
2021	East Baton Rouge Parish/City of Baton Rouge, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	645,145.94
2020	Alabama Department of Transportation- Grove Hill District	Disaster Debris Removal Services – Hurricane Zeta DR-4573	434,631.58
2020	Vernon Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	664,730.00
2020	City of Mobile, AL	Disaster Debris Removal Services – Hurricane Sally	412,973.00
2020	Grant Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	1,105,139.00
2020	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston Phase 1 (Silt/Dredging) - Hurricane Harvey (DR-4332)	441,752.80
2018	Florida Department of Transportation 3517 (Region 3); Gulf, Liberty, Franklin, Gadsden, Wakulla, Leon, and Jefferson Counties	Hurricane Michael (DR-4399)	1,804,533.80
2018	Florida Department of Transportation 3518 (Region 2); Bay and Calhoun Counties	Hurricane Michael (DR-4399)	1,233,359.15
2018	Jackson County, FL	Hurricane Michael (DR-4399)	2,481,159.10
2018	City of Wilmington, NC	Hurricane Florence (DR-4393)	1,370,198.12
2018	Pender County, NC	Hurricane Florence (DR-4393)	717,931.50

2017	DTOP-Puerto Rico	Debris Removal - Hurricane Maria (DR-4339)	1,082,845.80
2017	Miami-Dade County, FL	Site Management and Reduction of Temporary Debris Storage and Reduction Site - Hurricane Irma (DR-4337)	577,743.86
2017	Monroe County, FL	Marine Debris Removal - Hurricane Irma (DR-4337)	654,728.03
2017	Harris County, TX	Debris Removal - Hurricane Harvey (DR-4332)	1,263,408.66
2017	City of Houston, TX	Phase I Debris Removal - Hurricane Harvey (DR-4332)	947,841.86
2017	City of Port Aransas, TX	Debris Removal - Hurricane Harvey (DR-4332)	756,472.05
2016	East Baton Rouge Parish/City of Baton Rouge Contract No: 06-017	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	1649062.00
2014	South Carolina Department of Transportation	Clearing Roads, ROW, Debris Hauling due to a hurricane/storm event	1,464,598.00
2012	New York Department of Transportation - Suffolk County	Debris Removal - Super Storm Sandy	451,261.33
2011	Alabama Department of Transportation Division 3 - Blount County	Removal and Disposal of Storm Debris and Damaged Trees	450,293.57
2011	Calhoun County, AL	Debris Removal - April Tornado	411,876.23
2009	Graves County, KY	Ice Storm Debris Removal	497,792.00
2009	Baxter County, AR	Ice Storm Debris Removal	681,201.90
2009	Kentucky Department of Transportation - District 1	Ice Storm Debris Removal	1,242,759.69
2009	Fayetteville, AR	Ice Storm Debris Removal 2009	519,832.55
2009	Kentucky Department of Transportation - District 2	Ice Storm Debris Removal	466,533.63
2009	Texas General Land Office	Marine Debris Removal - Hurricane Ike	2,100,000.00
2008	Louisiana Department of Transportation and Development - District 2,3,61,62	Debris Removal - Hurricane Gustav	3,000,746.00
2008	Galveston, TX	Debris Removal - Hurricane Ike	1,301,655.86
2008	Harris County, TX	Debris Removal - Hurricane Ike	1,491,647.22
2008	Houston, TX	Debris Removal - Hurricane Ike	5,035,439.18
2008	Macon, GA	Debris Management and Removal Services	510,490.20
2007	Plaquemines Parish, LA	Canal Debris Removal - Hurricane Katrina	864,695.23
2007	Greene County, MO	Ice Storm Debris Removal	560,383.01
2007	City of Springfield, MO	Ice Storm Debris Removal	1,437,765.67
2006	Amherst, NY	Debris and Tree Removal - Winter Ice Storm October Surprise	Approx. 800,000CY & 30,000 Trees
2005	Monroe County, FL	Clearance of Hurricane generated debris - Hurricanes Dennis, Katrina, Rita and Wilma	1,077,407.30

10 Year Past Performance

Please see below for projects performed by DRC over the last decade. Project values below with asterisks (*) are in progress and amounts are subject to change.

2024	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
January	East Baton Rouge Parish/City of Baton Rouge	Blight Reduction Services	*\$220,500.00
January	Jackson County, FL	Debris Removal and Disposal Services	\$753,405.79
January	Town of Dauphin Island, AL	Sand Removal	\$44,450.00
2023	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	GDOT	Hurricane Idalia Disaster Debris Reduction and Haul Out	\$121,550.00
December	Harris County, TX Flood Control District	Bender Road Vegetation Reduction	Lump Sum
November	Hollywood, FL	Hourly Work	Hourly
October	City of Pembroke Park, FL	Dead Fish Removal and Disposal Services	\$5,000.00
September	LADOTD 62	Tree Services	*\$134,477.28
September	City of New Port Richey, FL	Disaster Recovery and Debris Removal Services - DR-4734	\$9,558.44
September	Town of Dauphin Island, AL	Contract for Sand	\$34,912.50
September	City of Crystal River, FL	Emergency Debris Management Services - DR-4734	*\$163,099.56
September	Citrus County, FL	Emergency Debris Management Services - DR-4734	*\$368,317.64
August	Florida A&M University	DR-4734	\$6,986.00
August	FDOT Lake City	Hurricane Idalia Cut and Toss - DR-4734	\$56,012.50
August	FDOT Chiefland	Hurricane Idalia Cut and Toss - DR-4734	\$102,081.25
August	FDOT Gainesville	Hurricane Idalia Cut and Toss - DR-4734	\$96,450.00
August	FDOT Perry	Hurricane Idalia Cut and Toss - DR-4734	\$117,425.00
August	FDOT St. Augustine	Hurricane Idalia Cut and Toss - DR-4734	\$50,000.00
August	City of Baton Rouge, LA	Blight Reduction Services	\$57,150.00
August	City of Baton Rouge, LA	Contract for Debris Removal Assistance	\$189,263.93
July	City of Enterprise, AL	Bulk Waste and Brush Removal	\$65,000.00
July	City of Lakeland, TN	Emergency Debris Removal Services	\$241,575.73
June	Republic Services	Contract for Bulky Waste Removal	\$131,492.50
June	City of Houston, TX	Mechanical and/or hydraulic dredging of sand and sediment from public waterways	*\$2,504,979.61

June	Sarasota, FL	Biological Marine Debris Collection and Disposal Services	\$35,704.79
June	Shawnee (City of), OK - State Contract	Debris Removal Services - April 2023 Tornado - DR-4706-OK	\$3,520,080.99
May	Harris County, TX	Disaster Debris Removal and Disposal	\$539,066.34
May	Moss Point, MS	Contract for Debris Removal Assistance	*\$519,172.07
May	Cameron Parish Police Jury	Private Property Debris Removal Program - Batch 1	\$87,500.00
May	City of Shawnee, OK	Debris Removal Services - April 2023 Tornado - DR-4706-OK	*\$939,316.33
April	FDOT St. Augustine	Cut & Toss	Est. \$25,000.00
April	Little Rock, AR	2023 Tornado Removal and Disposal of Storm Debris	*\$1,970,715.17
April	City of Selma, AL	Debris Removal Services - DR-4684	*\$2,015,175.15
April	Monroe County, MS	Contract for Tornado Debris and Removal Services	*\$1,450,766.49
March	Pottawatomie County, OK	February 2023 Tornado- Debris Removal	\$18,621.49
March	Manatee, FL	Red Tide-Fish Kill	\$26,483
February	City of Houston, TX	Heavy Trash, Bulk, and Junk Waste Collection Services	*\$7,187,004.02
February	City of Tyler, TX	Bulk Waste & Brush Services - Winter Storm Mara	\$296,730.00
February	City of Lakeway, TX	Bulk Waste & Brush Services - Winter Storm Mara	\$694,710.00
February	City of Austin, TX	Disaster Debris Removal- Winter Storm Mara	\$8,587,852.75
January	Alabama Department of Transportation - Dallas County	Dallas County Tornado	\$3,874,233.70
January	City of Lake Charles, LA - Batch 3	Private Property Debris Removal Program - Hurricane Laura	\$193,450.00
January	City of Lake Charles, LA - Batch 7	Private Property Debris Removal Program - Hurricane Laura	\$180,000.00
2022	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	Manatee, FL	Red Tide-Fish Kill	\$13,495.00
December	St. Charles Parish, LA	Winter Tornado Debris Removal	\$97,343.44
December	St. Bernard Parish, LA	Winter Tornado Debris Removal	*\$181,447.84
November	Florida Department of Emergency Management - JV	Debris Removal- Hurricane Ian DR-4673	*\$29,770,693.04
November	Florida Department of Environmental Protection - JV	Waterway Debris Removal	*\$88,171,203.41
November	St. Augustine, FL	Storm Nicole Tropical	\$24,196.37
November	Hollywood, FL	Hurricane Nicole - Hourly work	\$14,953.75
October	Houston, TX	Mechanical & Hydraulic Dredging	\$1,936,596.32

Tab 1: Qualifications on Similar Sized Projects

Disaster Debris Removal/Emergency Services

October	Sarasota Schools, FL	Debris Removal	\$85,088.88
October	FDOT District 1	Emergency Debris Removal and Hazardous Tree Limb & Stump Removal	\$595,178.64
September	Lee County Schools	Debris Removal - Hurricane Ian DR-4673	\$315,845.98
September	Lakeland, FL	Debris Removal - Hurricane Ian DR-4673	\$1,654,141.04
September	Daytona Beach, FL	Debris Removal - Hurricane Ian DR-4673	*\$3,102,724.02
September	City of Deland, FL	Debris Removal - Hurricane Ian DR-4673	\$961,843.88
September	City of Debary, FL	Debris Removal - Hurricane Ian DR-4673	\$943,747.84
September	St. Augustine, FL	Debris Removal - Hurricane Ian DR-4673	\$59,775.35
September	Bradenton, FL	Debris Removal - Hurricane Ian DR-4673	\$302,085.74
September	Longboat Key, FL	Debris Removal - Hurricane Ian DR-4673	\$334,105.91
September	FDOT District 5	Debris Removal - Hurricane Ian DR-4673	\$158,673.58
September	FDOT Perry	Debris Removal - Hurricane Ian DR-4673	\$15,000.00
September	FDOT Chiefland	Debris Removal - Hurricane Ian DR-4673	\$25,281.50
September	Sarasota County, FL	Debris Removal - Hurricane Ian DR-4673	\$20,975,013.19
September	Manatee, FL	Debris Removal - Hurricane Ian DR-4673	\$7,945,240.76
September	Maitland, FL	Debris Removal - Hurricane Ian DR-4673	\$141,151.33
September	Richmond, VA	Reduction and Haul Out	\$315,000.00
August	City/County of St. Charles	2022 Flooding	\$11,979.84
August	Larimer County, CO	Sediment Removal - Buckhorn Creek	\$1,850,071.00
July	East Baton Rouge Parish/City of Baton Rouge	Annual Channel Clearing Project – Elbow Bayou and Claycut Bayou	*\$1,537,979.40
July	City of Mayfield, KY	Private property debris removal in response to tornado	\$5,266,377.68
July	Lake Charles, LA	Private property debris removal and demolitions - Hurricane Laura DR-4559	\$218,136.00
May	City of Austin, TX	Bulk Waste Debris Removal	\$1,019,362.50
April	Boulder County, CO	Marshall Fires Phase 2	\$26,903,041.87
March	St. Bernard, LA	2022 Tornado	\$594,135.08
February	City of Houston, TX – Roger’s Gully	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$7,007,416.52
February	Lakeland, TN	2022 Ice Storm Debris Cleanup	\$103,766.00
February	LADOTD Jefferson Ditches	Emergency Ditch, Culvert, and Catch Basin Cleaning – Hurricane Ida DR-4611	\$3,818,278.00

January	Point Coupee, LA	Bulky Waste	\$6,487.50
January	SCDOT	Winter Storm Izzy	\$40,135.00
January	Boulder County, CO	Marshall Fires Phase 1	\$266,716.84
January	City of Monroe, LA	Bulk Waste Debris Removal	\$271,600.00
2021	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	TXDOT Brazoria County	Debris Removal – Tropical Storm Nicholas	*\$615,045.70
December	LADOTD 02 St. Bernard	Emergency Drainage Cleaning for Florissant Hwy (LA46)	\$192,815.28
December	TXDOT	Disaster Debris Removal Services – Tropical Storm Nicholas	\$53,407.50
December	USACE - Graves County, Kentucky	2021 Tornadoes	\$12,640,181.52
December	Greater Louisiana Port Commission - Port Fourchon, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$631,513.60
December	Ascension Parish Waterway (Canal), LA	Disaster Debris Re Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,287,635.40
October	Village of Napoleonville, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$38,941.40
October	Southeast Flood Protection Authority	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,690,963.63
October	Dauphin Island, AL	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$3,140,135.00
September	Bay City, TX	Disaster Debris Removal Services – Tropical Storm Nicholas	*\$236,335.95
September	Matagorda County, TX	Disaster Debris Removal Services – Tropical Storm Nicholas	*\$298,988.17
September	Lafourche School District, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$429,298.01
September	Bayou Lafourche Water District, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$5,890,173.13
September	St Charles Parish, LA	Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,339,823.10
September	Sorrento, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$115,857.17
September	Town of Gramercy, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$305,274.00
September	Pointe Coupee Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$13,537.50
September	Iberville Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$140,329.15
September	Assumption Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$215,899.11
September	Baker, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$135,403.20
September	St. Tammany Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$43,757,042.06
September	Town of Litcher, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$424,647.81
September	Montgomery County, PA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,944,812.49

September	Donaldsonville, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$282,656.27
September	Central, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$441,364.66
September	St. James Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$1,381,257.45
September	Ascension Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$5,289,860.19
September	Jefferson Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$35,754,679.92
September	LADOTD 61	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$5,913,629.58
September	LADOTD 62	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$30,900,053.55
August	Terrebonne Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$44,199,509.53
August	Tangipahoa Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$42,275,640.66
August	Abita Springs, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$26,868
August	St. Charles Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$18,672,467.27
August	Lafourche Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$17,253,946.46
August	East Baton Rouge Parish/City of Baton Rouge, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$10,938,467.34
August	St. Bernard Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,253,489.28
	Randolph County – ACCA	Alabama Tornadoes	\$83,352.47
July	FDOT District 2 Perry	Emergency Cut & Toss - Tropical Storm Elsa EM-3561	\$15,000.00
July	FDOT District 2 Chiefland	Emergency Cut & Toss - Tropical Storm Elsa EM-3561	\$18,326.25
July	Foley, AL	Hurricane Debris Stream Cleanout - Hurricane Sally DR-4563	\$15,000
July	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$10,483,667.44
June	Pinellas County, FL	Red Tide Fish Kill	\$2,070,438.47
June	Ascension Parish, LA	May weather event	\$2,631.14
June	State of Washington	Town of Malden Fire Cleanup	\$4,600,000.00
May	East Baton Rouge, LA	May Flood Event	\$505,060.62
April	City of Mobile, AL	Bulky Waste	\$38,637.50
April	Coweta, GA	Disaster Debris Clearance and Removal Services	\$35,089.08
April	City of Austin, TX	Winter Storm Debris Removal	\$382,005.00
April	Shelby County, AL	Alabama Tornadoes	\$511,206.78
April	Calhoun County, AL	Alabama Tornadoes	\$2,942,622.86

April	Westwego (City of), LA	Hurricane Zeta DR-4573	\$22,440.00
March	Central, LA	Winter Storm Debris	\$51,300.00
February	East Baton Rouge	Winter Storm Debris Removal	*\$1,130,963.16
February	Texas Department of Transportation	Waterway Debris Removal	\$316,915.00
January	CalRecycle, CA	2020 Fires, Debris Removal & Hazard Tree Removal Services	*\$81,651,575.10
January	Washington County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$2,806,056.32
January	Clarke County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$4,299,718.14
2020	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	State of Washington	Town of Malden Fire Clean up	\$4,567,224.89
November	City of Selma, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$1,472,310.16
November	Mobile County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$5,075,456.97
November	City of Prichard, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$836,185.25
November	Stone County, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$1,462,022.56
November	City of Lucedale, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$513,307.96
November	City of Moss Point, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$128,758.93
November	City of Alexander City, AL	Weather Event of April 2020	\$281,101.19
November	Forsyth County, GA	Disaster Debris Removal Services – Hurricane Zeta DR-4579	\$49,837.85
October	Plaquemines Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$370,612.8
October	City of Niceville, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$31,410.39
October	ALDOT- Grove Hill District	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$9,254,899.38
October	City of Slidell, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$367,233.00
October	Jefferson Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$2,937,024.93
October	City of New Orleans, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$391,359.16
October	Terrebonne Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$89,187.06
October	St. Charles Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$97,940.95
October	St. Bernard Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$591,978.10
October	City of Kenner, LA	Food Services – Hurricane Zeta DR-4577	\$23,685
October	Jefferson County, TX	Logistic Services – Hurricane Delta	\$13,530

October	City of Baker, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$121,977.20
October	East Baton Rouge, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$684,139.37
October	City of Central, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$106,353
October	Pointe Coupee Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$27,000
October	West Feliciana Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$94,143.05
October	Lafayette Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$4,883,624.13
October	Acadia Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$1,054,273.01
October	City of Semmes, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$77,396
October	Vernon Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$11,769,350.27
October	Natchitoches Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$793,043.66
September	Jefferson County Drainage District, TX	Logistic Services – Hurricane Laura DR-4559	\$12,886.39
September	City of Mary Esther, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$14,832.68
September	Jackson County, FL	Private Property Debris Removal— Hurricane Michael (DR-4399)	\$459,716.62
September	City of Gulf Breeze, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$1,023,202.02
September	Town of Dauphin Island, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$991,095.96
September	Mobile County, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$4,438,764.67
September	City of Mobile, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$10,143,825.52
September	Winn Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,184,514.30
September	Natchitoches Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$793,043.66
September	City of Natchitoches, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$14,832.68
September	City of Cedar Rapids, IA	Collection of C&D Storm Damaged Household Items – Derecho Severe Storms DR-4557	\$267,066.73
September	Grant Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$11,817,169.83
August	Ouachita Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,239,882.51
August	Jefferson Davis Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,290,672.78
August	Lafayette Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$397,790.77
August	City of Crowley, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$282,736.22
August	State of Louisiana	Emergency Support Trailers – Hurricane Laura DR-4559	\$202,000
August	Jefferson County Drainage District	Emergency Disaster Assistance Recovery- Hurricane Laura DR-4559	\$12,886.39

August	City of Deland, FL	Disaster Debris Removal – Hurricane Isaías	\$45,606.46
August	City of Wilmington, NC	Debris Management Recovery & Removal Services- Hurricane Isaías	\$2,692,553.05
July	Matagorda County, TX	Debris Clearance & Removal – Hurricane Hanna	\$411,067
July	City of Central, LA	Debris Removal in response to Weather Event	\$3,400
May	Virginia Department of Emergency Management	COVID-19 Support	\$506,232.04
May	Lafourche Parish, LA	Debris Removal and Recovery Services	\$143,375
May	St. Charles Parish, LA	May 15 Flood Event	\$62,372.41
April	City of Mount Juliet, TN	Tornado Debris Removal (DR-4476)	\$1,258,201.54
April	Puerto Rico Power Authority	Vegetation Management	\$29,283,377.08
January	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	* 15,792,662.59
2019	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	City of Port Aransas, TX	Municipal Boat Harbor Debris Removal Disposal Services – Hurricane Harvey (DR-4332)	\$273,428.60
September	Jefferson County, TX	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$1,132,923.58
September	City of Liberty, TX	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$87,791.50
September	City of Nederland, TX	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$12,142.40
September	New Hanover County, NC	Disaster Debris Removal— Hurricane Dorian (DR-4465)	\$151,527.30
September	Town of Pine Knoll Shores, NC	Disaster Debris Removal— Hurricane Dorian (DR-4465)	\$126,898.25
September	City of Wilmington, NC	Pre-Staging Equipment— Hurricane Dorian (DR-4465)	\$26,106.20
August	City of Miami Beach, FL	Logistical Services— Hurricane Dorian (DR-4465)	\$38,400
August	City of Central, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$7,800
August	St. Charles County, MO	Emergency Flood Debris Removal and Disposal	\$650,075.00
August	Village of Plover, WI	Straight-Line Wind – Debris Removal	\$119,427.50
July	Assumption Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$63,886.74
July	Pointe Coupee Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$21,600
July	Terrebonne Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$404,858.94
July	Lafayette Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$225,250.75
July	East Baton Rouge Parish/City Of Baton Rouge, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$398,040.07
June	State of New York	Provide MRE's	\$30,6060.00

June	State of Louisiana- Sand Activation	Provide Sand per Region	\$2,537.00
June	Puerto Rico's Department of Parks and Recreation	Hurricane Maria Debris Removal (DR-4339)	\$4,890,171.32
June	Monroe County, MS	Tornado Debris Removal and Disposal Services	\$1,756,741.53
June	City of Ruston, LA	Debris Removal and Disposal from Event of April 25, 2019 (Tornado)	\$285,951.44
2018	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	Sampson County	Disaster Debris Removal Services— Hurricane Florence (DR-4393)	\$23,484.79
October	Jones County	Debris Removal— Hurricane Florence (DR-4393)	\$209,953.44
October	GDOT-Colquitt	Debris Removal— Hurricane Michael (DR-4399)	\$326,471.84
October	FDOT	Base Camp— Hurricane Michael (DR-4399)	\$1,888,658.00
October	FDOT Region 3 Bay and Calhoun Counties	Debris Removal— Hurricane Michael (DR-4399)	\$33,539,480.67
October	FDOT Region 2 Gulf, Liberty, Franklin, Gadsden, Wakulla, Leon, and Jefferson Counties	Debris Removal— Hurricane Michael (DR-4399)	\$23,193,485.63
October	Southport, NC	Debris Removal— Hurricane Florence (DR-4393)	\$467,856.46
October	Greene County, NC	Debris Removal— Hurricane Florence (DR-4393)	\$12,779.24
October	Jackson County, FL	Debris Removal— Hurricane Michael (DR-4399)	\$40,000,000
October	Holmes County, FL	Debris Removal— Hurricane Michael (DR-4399)	\$2,269,063.94
October	Pamlico County, NC	Veg Disposal— Hurricane Florence (DR-4393)	\$1,107,417.42
September	Carolina Beach, NC	Sand Debris Removal— Hurricane Florence (DR-4393)	\$19,158.60
September	Jasper, SC	On Call Tree Trimming and Removal	Maintenance Contract
September	Topsail Beach, NC	Debris Removal— Hurricane Florence (DR-4393)	\$650,092.07
September	Surf City, NC	Debris Removal— Hurricane Florence (DR-4393)	\$1,750,794.12
September	Pine Knoll Shores	Debris Removal— Hurricane Florence (DR-4393)	\$926,151.47
September	Burgaw, NC	Debris Removal— Hurricane Florence (DR-4393)	\$260,824.92
September	Havelock, NC	Debris Removal— Hurricane Florence (DR-4393)	\$1,193,356.81
September	Wilmington, NC	Debris Removal— Hurricane Florence (DR-4393)	\$18,716,164.35
September	Pender County, NC	Debris Removal— Hurricane Florence (DR-4393)	\$10,819,632.94
September	Pinellas County, FL	Red Tide-Fish Kill	\$6,895,562.29
May	Port of Corpus Christi Authority (POCCA)	Marine Debris Removal Services	\$285,771.03
March	ACCA-Jacksonville	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$3,889,408.12

Tab 1: Qualifications on Similar Sized Projects

Disaster Debris Removal/Emergency Services

March	Jacinto City, TX	Debris Removal from Temporary Site	\$80,000.00
March	ACCA-Calhoun County	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$882,966.84
March	ACCA-St. Clair County	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$237,601.18
September	Florida Department of Environmental Protection	Marine Debris Removal - Hurricane Irma (DR-4337)	\$416,444.79
2017	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	DTOP-Puerto Rico	Hurricane Maria Debris Removal (DR-4339)	\$78,295,107
October	Miami-Dade County, FL	Site Management and Reduction of Temporary Debris Storage and Reduction Site - Hurricane Irma (DR-4337)	\$5,060,786.86
October	North Miami Beach, FL	Debris Management and Reduction - Hurricane Irma (DR-4337)	\$2,383,018.23
October	Monroe County, FL	Debris Removal - Hurricane Irma (DR-4337)	\$11,648,125.84
September	Brunswick, GA	Debris Removal - Hurricane Irma (DR-4338)	\$642,298.98
September	Orlando, FL	Debris Removal - Hurricane Irma (DR-4337)	\$570,879.96
September	Piney Point Village, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$ 30,010.87
September	Debary, FL	Debris Removal - Hurricane Irma (DR-4337)	\$ 1,073,891.11
September	Inverness, FL	Debris Removal - Hurricane Irma (DR-4337)	\$97,056.16
September	Indian Creek Village, FL	Debris Removal - Hurricane Irma (DR-4337)	\$142,821.03
September	Bellaire, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$ 1,279,672.03
September	Daytona Beach, FL	Debris Removal - Hurricane Irma (DR-4337)	\$923,524.92
September	Surfside, FL	Debris Removal - Hurricane Irma (DR-4337)	\$103,132.63
September	Orange City, FL	Debris Removal - Hurricane Irma (DR-4337)	\$478,643.62
September	St. Augustine, FL	Debris Removal - Hurricane Irma (DR-4337)	\$469,540.11
September	DeLand, FL	Debris Removal - Hurricane Irma (DR-4337)	\$1,190,026.81
September	Waller County, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$31,010.87
September	Doral, FL	Debris Removal - Hurricane Irma (DR-4337)	\$41,121.84
September	Cutler Bay, FL	Emergency Cut & Toss - Hurricane Irma (DR-4337)	\$ 98,530
September	Fernandina Beach, FL	Debris Removal - Hurricane Irma (DR-4337)	\$835,621.90
September	Coconut Creek, FL	Debris Removal - Hurricane Irma (DR-4337)	\$1,273,788.48
September	Largo, FL	Debris Removal - Hurricane Irma (DR-4337)	\$715,802.20
September	Fort Lauderdale, FL	Debris Removal - Hurricane Irma (DR-4337)	\$8,196,643.97

Tab 1: Qualifications on Similar Sized Projects

Disaster Debris Removal/Emergency Services

September	Citrus County, FL	Debris Removal - Hurricane Irma (DR-4337)	\$1,648,345.56
September	North Miami, FL	Debris Removal - Hurricane Irma (DR-4337)	\$2,383,018.23
September	Miami, FL	Debris Removal - Hurricane Irma (DR-4337)	\$9,851,246.94
September	FDOT – District 2	Emergency Cut & Toss - Hurricane Irma (DR-4337)	\$563,069.00
September	Coconut Creek, FL	Food Activation - Hurricane Irma (DR-4337)	\$16,839.99
September	Palm Beach Gardens, FL	Food Activation - Hurricane Irma (DR-4337)	\$55,125.00
September	Taylor Lake Village, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$17,246.1
September	Humble, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$173,411.09
August	Cities of Port Neches, Nederland and Groves, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$1,062,849.32
August	Port Arthur, TX	Emergency Supplies - Hurricane Harvey (DR-4332)	\$336,668.94
August	Harris County, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$33,677,520.71
August	Texas City, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$217,981.17
August	Houston, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$21,854,657.54
August	TXGLO, TX	Beach Restoration - Hurricane Harvey (DR-4332)	\$400,000
August	Jefferson County, TX	Emergency Supplies and Debris Removal - Hurricane Harvey (DR-4332)	\$5,027,062.72
August	City of Port Aransas, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$11,771,717.34
August	City of Aransas Pass, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$7,595,915.65
August	City of Pasadena, TX	Food Services - Hurricane Harvey (DR-4332)	\$20,000
March	Chambers County, TX	Building Restoration as a result of a Tornado	\$3,400.00
January	Assumption Parish, LA	Removal of C&D from DMS - February 2016 Tornado	\$94,646.55
2016	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	Greene County, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$75,870.33
November	GDOT – Chatham County	Emergency Routine Maintenance - Hurricane Matthew (DR-4284)	\$1,390,795.73
November	Pender County, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$162,119.60
October	Sebastian, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$387,820.47
October	Hyde County, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$344,248.99
October	North Topsail Beach, NC	Disaster Debris Removal and Disposal (Push& Load & Haul Operations) - Hurricane Matthew (DR-4285)	\$48,682.78
October	New Hanover County, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$912,661.04

October	City of Wilmington, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$918,465.95
October	Palm Beach Gardens, FL	Emergency Food Services - Hurricane Matthew (DR-4283)	\$52,600.00
October	City of DeBary, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$256,463.67
October	City of Ormond Beach, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$3,861,220.75
October	City of DeLand, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$505,777.85
October	Orange City, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$115,245.54
October	City of Daytona Beach, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$3,861,220.75
October	City of St. Augustine, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$856,579.69
September	Leon County, FL	Debris Removal - Hurricane Hermine (DR-4280)	\$1,591,250.93
September	Citrus County, FL	Debris Removal - Hurricane Hermine (DR-4280)	\$200,846.00
August	East Baton Rouge Parish/City of Baton Rouge, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$35,000,000.00
August	Ascension Parish, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$5,903,607.61
August	Lafayette Parish, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$975,792.64
August	Tangipahoa Parish, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$468,387.73
August	St. Martin Parish, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$64,622.94
August	City of Baker, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$413,150.33
August	Iberville Parish/City of St. Gabriel, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$66,153.72
June	Caldwell Parish, LA	March 2016 Flood - Louisiana Severe Storms and Flooding (DR-4263)	\$16,401.60
June	St. James Parish, LA	Haul Out - February 2016 Tornado	\$91,104.64
June	Parish of East Baton Rouge/City of Baton Rouge, LA	May 2016 Wind Event	\$198,105.72
May	Texas Department of Transportation – Smith & Cherokee County	Debris Removal - April 2016 Tornado	\$558,910.69
May	New Hanover County, NC	Debris Removal - May 2016 Tornado	\$41,351.56
April	Harris County, TX	Debris Removal - Texas Severe Storm and Flooding DR-4269	\$504,198.86
April	City of Houston, TX	Debris Removal - Texas Severe Storm and Flooding DR-4269	\$2,728,745.37
March	Tangipahoa Parish, LA	Debris Removal - Louisiana Severe Storms and Flooding (DR-4263)	\$72,224.79
January	Prince George's County, MD	Snow Removal - Winter Storm Jonas	\$179,188.75
January	Loudon County, VA	Snow Removal - Winter Storm Jonas	\$223,113.50
January	Maryland Department of General Services	Snow Removal - Winter Storm Jonas	\$12,440.00

January	City of Baltimore, MD	Preston Road Complex Snow Removal - Winter Storm Jonas	\$122,550.00
January	State of Maryland – Highway Authority	Snow Removal - Winter Storm Jonas	\$465,500.00
January	State of Louisiana Sand Activation	Delivery of Sand to Krotz Springs, LA	\$28,991.76
2015	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
October	Ethyl Road Industrial Park, LLC	Pond Dewatering	Est. \$136,298
October	East Baton Rouge, LA Housing Authority	Turner Plaza Demolition-Building 6	\$187,523.53
July	Jackson County, MS	Landfill Services for Chipping, Grinding, Hauling, and Disposal of Vegetative Debris	\$67,200.00
July	St. Louis County, MO	Tree Removal	Maintenance Contract
June	Texas Department of Transportation – Waller and Montgomery County	Disaster Debris Removal and Disposal - Texas Severe Storm and Flooding (DR-4269)	\$87,304.60
May	Cities of Bellaire and Houston, TX	Disaster Debris Removal and Disposal & Base Camps - Texas Severe Storm and Flooding (DR-4269)	\$1,952,025.31
May	Parish of East Baton Rouge and Ascension Parish, LA	Disaster Street Clearing Debris Collection, Removal, Processing, Disposal and Management Services	\$875,867.76
April	Castlerock Communities, LP Houston, TX	Goose Creek Landing – Detention Pond Clearing & Section 1 Clearing	\$123,664.00
March	City of Corpus Christi, TX	Master Channel 31 Drainage Channel Excavation	\$878,176.52
February	New Caney Defined Benefits Area MUD Within the City of Houston ETJ in Montgomery County, TX	Phase 2 Clearing and Grubbing	\$618,286.08
January	Harris County, TX	Expansion of James Driver Park Phase One	\$1,506,550.65
2014	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	Brazos County, TX	Tree Trimming and Removal	\$118,366.25
October	Harris County, TX	South Richey Storm Water Detention Basin Excavation	\$5,395,557.23
August	Alabama Department of Transportation – 2 nd Division District 3	Tree Trimming/Canopy Removal- District 3	\$115,842.50
July	City of Athens, AL	Grinding and Disposal of April 28, 2014 Storm Debris/Green Waste	\$65,552.00
July	Hyde County, NC	Debris Management Services - Hurricane Arthur	\$8,750.00
July	City of Shreveport, LA	Cross Lake Dam Embankment Vegetation Removal	\$227,287.26
July	City of Center Point, AL	Demolition and Cleanup	\$34,911.00
July	City of Archdale, NC	Winter Storm Debris Easement Removal	\$141,000.00
July	City of Jonesboro, AR	Debris Removal	\$280,000.00
May	City of Archdale, NC	Winter Storm Debris Removal	\$147,203.50
May	Gulf Breeze, FL	Emergency Debris Removal - April Rain Event	\$108,995.46

May	Okaloosa, FL	Emergency Debris Removal	\$5,816.78
April	Thomasville, NC	Debris Removal and Disposal, Debris Management, and Debris Clearance	\$473,222.69
March	City of New Orleans, LA	Strategic Demolitions for Economic Recovery	\$6,685,950.00
February	New Hanover, NC	Emergency Response, Management, and Recovery	\$1,146,756.55
February	Wilmington, NC	C&D Debris Removal and Vegetative Debris Removal and Disposal	\$1,555,223.85
February	Pender County, NC	Debris Management and Site Disposal	\$66,447.07
February	South Carolina Department of Transportation	Clearing Roads, ROW, Debris Hauling due to a hurricane/storm event	\$44,233,669.57
January	Richmond, VA	Snow Removal Services	\$36,855.00
January	Louisiana Department of Transportation and Development – Webster Parish	Tree Removal in Webster Parish	\$458,785.00
2013	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	Port St. Lucie, FL	Canal Bank Stabilization Improvements (3 Segments)	\$4,022,930.54
September	Louisiana Department of Transportation and Development – Bienville Parish	I-20 Tree Removal in Bienville Parish	\$348,053.00
June	St. Charles County, MO	Emergency Storm Debris Removal - Midwest Tornado Outbreak	\$923,105.33
June	Bridgeton, MO	Emergency Storm Debris Removal - Midwest Tornado Outbreak	\$38,918.81
June	Pottawatomie County, OK	Emergency Storm Debris Removal - Midwest Tornado Outbreak	\$418,256.75
June	City of Oklahoma City, OK	Emergency Storm Debris Removal - Midwest Tornado Outbreak	\$1,873,206.11
May	Terrebonne Parish Consolidated Government	St. Louis Bayou Cleanout	\$924,950.00
April	Ocean City, NJ	Marine Debris Removal - Super Storm Sandy Subcontractor to Zehender Disaster Relief, LLC	\$512,750.50
2012	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	Piscataway, NJ	Debris Removal - Super Storm Sandy	\$1,498,637.31
November	New York Department of Transportation – Nassau County	Debris Removal - Super Storm Sandy	\$5,190,263.72
November	New York Department of Transportation – Suffolk County	Debris Removal - Super Storm Sandy	\$8,224,716.15
November	New York Department of Transportation – Suffolk County	Debris Removal - Super Storm Sandy	\$3,607,542.53
November	Harford County, MD	Debris Removal - Super Storm Sandy	\$29,671.63
September	Ascension Parish, LA	Debris Removal - Hurricane Isaac	\$279,364.17
September	Louisiana Department of Transportation and Development – District 62	Debris Removal - Hurricane Isaac	\$913,039.39
September	Mandeville, LA	Debris Removal - Hurricane Isaac	\$465,759.22
September	St. John the Baptist, LA	Debris Removal - Hurricane Isaac	\$2,919,975.96

September	Jefferson Parish, LA	ROW Debris Removal - Hurricane Isaac	\$1,713,925.30
September	East Baton Rouge, LA	Disaster Management - Hurricane Isaac	\$2,474,520.78
September	St. Charles Parish, LA	Debris Removal - Hurricane Isaac	\$506,673.33
August	Jefferson Parish, LA	ROW Debris Removal - Hurricane Isaac	\$64,402.51
August	City of New Orleans, LA	Debris Removal - Hurricane Isaac	\$2,576,871.94
August	Downtown Development District – New Orleans, LA	Debris Removal - Hurricane Isaac	\$14,858.79
August	State of Louisiana	Mass Feeding - Hurricane Isaac	\$23,750.00
August	State of Louisiana	Catering Services - Hurricane Isaac	\$21,030.00
August	State of Louisiana	Delivered MRE's to Kenner, LA - Hurricane Isaac	\$4,604.64
August	State of Louisiana	Sand Delivery - Hurricane Isaac	\$19,680.00
August	Florida Department of Transportation – District 7	Cut and Toss Contract Z7023 - Hurricane Isaac	\$17,550.00
July	St. Clair County, AL	PWB #29 Shoal Creek Extension	\$188,864.00
July	VDEM	Logistics / Emergency Supplies	\$96,911.80
July	Corpus Christi, TX	Brush Collection	\$249,070.83
June	Matthews County, VA	Logistics / Emergency Supplies	\$13,109.00
May	Corpus Christi, TX	Debris Removal	\$482,331.96
May	Moody, AL	Storm Debris Removal	\$69,375.00
May	Limestone County, AL1	Waterway Debris Removal	\$164,605.02
May	St. Clair County, AL	Shoal Creek Debris Removal	\$682,000.00
May	St. Clair County, AL	Kelly Creek Debris Removal	\$173,782.00
April	Tuscaloosa, AL	Forest Lake Debris Removal	\$142,817.00
March	Pendleton County, KY	Tornado debris removal from county road right of ways	\$144,039.22
March	Lafayette Consolidated Government	Emergency Disaster Debris Removal - March 2012 Floods	\$52,767.84
February	Center Point, AL	Disaster Debris Removal, Reduction & Disposal for - January 2012 Tornadoes	\$458,260.06
January	Tuscaloosa, AL	Structural demo, Debris removal and Site cleanup	\$1,369,153.80

REFERENCES

REFERENCES				
OWNER & TIMELINE	DESCRIPTION OF WORK	CONTRACT VALUE	CUBIC YARDS	POINT OF CONTACT
Daytona Beach, FL October 2022- January 2023	Debris Removal and Services Contract - Hurricane Ian	\$3,103,999.90	339,952.00	David Waller, <i>Deputy Director of Public Works</i> Phone: (321) 246-2331 wallerdavid@codb.us 950 Bellevue Avenue Daytona Beach, FL 32114
Lakeland, FL October 2022- December 2022	Annual Disaster and Debris Management Services - Hurricane Ian	\$1,654,141.04	112,785.00	Gene Ginn, <i>Manager of Solid Waste</i> Phone: (727)692-9797 Gene.Ginn@lakelandgov.net 228 Massachusetts Ave., Lakeland, FL 33801
Bradenton, FL October 2022- November 2022	Debris Clearance and Removal Services	\$302,085.74	21,803.41	Craig Keys, <i>Public Works Section Manager</i> Phone: 941-708-6300 Ext. 237 craig.keys@bradentonfl.gov 1411 9th St., W Bradenton, FL 34205

Letters of Recommendation



St. Bernard Parish Government

8201 West Judge Perez Drive Chalmette, Louisiana, 70043
(504) 278-4227 Fax (504) 278-4330
www.sbpj.net

Guy McInnis
Parish President

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005
March 24, 2023

Re: Letter of Recommendation

To Whom It May Concern,

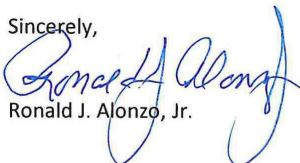
Please let this serve as a letter of recommendation for DRC Emergency Services, LLC. For the past eight years, St. Bernard Parish Government (SBPG) has worked hand in hand with the DRC team through various challenges - including hurricanes and tornadoes. We have continuously received excellent service throughout these events, as well as normal operations. DRC has proven to be a reliable partner with an inherent understanding of our mission "to protect and enhance the quality of life by providing a high level of service in an efficient and responsive manner for all citizens." Many of DRC's personnel grew up in St. Bernard Parish and still reside in our community. For them, our mission isn't just close to home - it is home.

Over the past four years, we have activated our contract with DRC four times in the wake of Hurricane Zeta, Hurricane Ida, and two tornadoes. Each time, DRC was highly responsive and mobilized equipment and personnel immediately following these disaster events. DRC's ability to efficiently and effectively problem solve under pressure is unparalleled. Additionally, DRC's management personnel were in constant contact, keeping SBPG officials informed and up to date on the project underway. No matter the day or time, when we called, DRC answered.

Not only did DRC Emergency Services deliver on all of their contractual agreements, they also honored verbal commitments that were made to assist SBPG in delivering the highest quality service to our residents.

I would strongly consider choosing DRC Emergency Services as your disaster response contractor. Their professionalism, integrity, accountability, work ethic, and responsiveness are second to none. We've experienced excellence from DRC for the services rendered to St. Bernard. If you have any questions, please feel free to reach out.

Sincerely,



Ronald J. Alonzo, Jr.



MATTHEW JEWELL
PARISH PRESIDENT

JENNIFER CRISP
EXECUTIVE ASSISTANT

ST. CHARLES PARISH

OFFICE OF THE PARISH PRESIDENT

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005

March 23, 2023

Dear Sir/Madam,

It is my pleasure to recommend DRC Emergency Services, LLC as a disaster response contractor. As the Parish President, I had the privilege of working with DRC on multiple occasions. When Hurricane Ida, a Category 4 storm, made landfall in Southeast Louisiana, DRC was already in the process of procuring and staging assets to aid in our recovery efforts.

DRC worked closely with Parish personnel to assess damage, establish collection grids, permit emergency debris management sites, and determine the scope of work based on disaster impact. They provided ROW debris removal, waterway debris removal, and logistics services simultaneously, which helped immensely during this difficult time. Moreover, DRC provided essential items such as pallets of water, toiletries, restroom/showers, fuel, and a 100-person emergency shelter which housed National Guard and St. Charles Parish employees. Through their logistic services, DRC gave hope to the community during a time of great need.

Over the past decade, St. Charles Parish has had the opportunity to work with DRC Emergency Services on multiple emergencies, including major hurricanes, a tornado, and a devastating flood from torrential rainfall. DRC has removed and disposed of over 1,443,000 cubic yards of debris in St. Charles Parish, demonstrating their commitment to serving the community. Through all of this, DRC has demonstrated their integrity and resilience in the face of disaster.

Based on my experience, I wholeheartedly endorse DRC Emergency Services, LLC as a disaster response contractor. Their dedication and expertise are unparalleled, and I am confident that they will provide exceptional service to any organization that requires their assistance.

Sincerely,

Matthew L. Jewell
Parish President
St. Charles Parish



GORDON E. DOVE
PARISH PRESIDENT

OFFICE OF THE PARISH PRESIDENT
TERREBONNE PARISH CONSOLIDATED GOVERNMENT
P.O. Box 6097
HOUMA, LOUISIANA 70361-6097



(985) 873-6401
FAX: (985) 873-6409
E-MAIL: gdove@tpcg.org

March 27, 2023

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005

To Whom It May Concern:

On behalf of Terrebonne Parish Consolidated Government, it is our pleasure to take this opportunity to commend DRC Emergency Services, LLC for their outstanding performance in response to Hurricane Ida.

On August 29, 2021, the destructive Category 4 Hurricane Ida made landfall in Southeast Louisiana devastating the community of Terrebonne Parish. Despite that many of DRC's personnel are Louisiana natives who were also affected by the storm, DRC sprang into action and began working immediately. DRC's team assessed the damage and made a plan that proved to be both safe and efficient. Having worked with DRC for over a decade, they utilized push routes, collection grids, and debris reduction/disposal sites that were previously established and successfully used in response to prior disaster events. To date, DRC has removed and disposed of over 3,500,000 cubic yards of debris in response to Hurricane Ida.

Having DRC on standby, we have come to expect the best. DRC's services are comprehensive. DRC has provided land-based debris removal, waterway debris removal, demolition, and logistic services to Terrebonne Parish. Additionally, DRC's attention to detail in the wake of tragedy is unmatched. Terrebonne Parish has called on DRC 6 times over the past 13 years and every time we are reminded why we choose them as our disaster response contractor.

We highly recommend DRC Emergency Services as a debris removal contractor. I am confident they provide the same level of excellence we have experienced to all the communities they serve.

Respectfully submitted,

Gordon E. Dove
Parish President

Cc: Earl Eues, Office of Emergency Preparedness

HORSHAM TOWNSHIP

WWW.HORSHAM.ORG
COUNCIL
MARK McCOUCH, PRESIDENT
W. WILLIAM WHITESIDE, III,
VICE PRESIDENT
THERESA HARMON
GREGORY S. NESBITT, Esq
SEAN WADE



1025 HORSHAM ROAD

HORSHAM, PA 19044
215-643-3131 PHONE
215-643-0448 FAX
WILLIAM T. GILDEA-WALKER
TOWNSHIP MANAGER
DENNIS P. HAGGERTY JR
DIRECTOR OF ADMINISTRATION

March 8, 2022

DRC
110 Veterans Memorial Boulevard
Suite 515
Metairie, LA 70005

Dear Mr. Mehl,

On behalf of Horsham Township and Township Council, I would like to take this opportunity to thank you and your staff for the great work that DRC performed in Horsham Township after Hurricane IDA's destructive path made its way through our community. In Horsham's history, never has a tornado touched down in our area, we were extremely appreciative of your prior experiences and the direction you provided to help organize such an enormous recovery.

Your dedication to our community was demonstrated when you listened to our recommendation to allow for local resources to be used. By establishing such procedures our efforts were more efficient and persistent during initial clean up. As quickly as the months have passed, we still see evidence of Hurricane IDA's devastation and hear from people still affected by its destruction, however we know that we are much better off having had your assistance during this life changing event. You executed a safe and effective debris removal program and responded to many different situations throughout the emergency.

I would like to give credit toward your preparedness, your personnel, and the equipment that delivered without incident. I hope that you know how much we appreciated what you did during such a chaotic time. Please accept our gratitude on behalf of myself, Horsham Township and Township Council. Again, thank you very much for the time, energy and resources that DRC contributed to our community.

Sincerely,

A handwritten signature in cursive script, reading "Dennis P. Haggerty Jr.".

Dennis P. Haggerty Jr.
Horsham Township
Director of Administration



WINN PARISH POLICE JURY

P.O. Drawer 951, WINNFIELD, LOUISIANA 71483-0951

Phone (318) 628-5824 Fax (318) 628-7336

E-Mail: pj1admin@wppj.net

www.winnparishpolicejury.com

Joshua McAllister
President

Karen Tyler
Secretary-Treasurer

Kirk Miles
Vice-President

District One
Phillip Evans

District Two
Deionne Carpenter

District Three
Joshua McAllister

District Four
Tammy Griffin

District Five
Kirk Miles

District Six
Author Robinson

District Seven
Frank McLaren

May 11, 2021

Re: Letter of Reference-DRC Emergency Services

To Whom It May Concern;

On behalf of the Winn Parish Police Jury, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

On August 27, 2020, Hurricane Laura stormed through our rural community leaving a path of destruction and debris unlike any other disaster we have encountered. After careful consideration of several debris removal companies, Winn Parish contracted with DRC for debris removal services. Little did we know, but 6 weeks later Hurricane Delta hit Winn Parish on the heels of Hurricane Laura. What seemed like insurmountable odds, DRC came in and got us moving in the right direction with their knowledge and expertise during these times of disasters.

DRC was quick to respond and react and began work immediately. DRC's team worked with our administrative and road staff to begin identifying the known extent of damage inflicted by this disaster, learning our streets and roads so they could mobilize their significant fleet of trucks to begin staging for debris removal operations. DRC provided a Program Manager to oversee all operations along with other staff members to assist us in all aspects of the cleanup process.

The same level of responsiveness, coordination and resourcing on the part of DRC was present throughout the entirety of our debris removal and recovery effort. DRC assisted Winn Parish in keeping the citizens and other agencies informed of the debris process. DRC helped the Parish in applying for all necessary permits at debris sites. DRC was present throughout the entire debris removal and recovery effort, resulting in all submittals and invoicing being completed and submitted in a timely manner with has allowed the Parish to quickly process and submit records to FEMA for reimbursement.

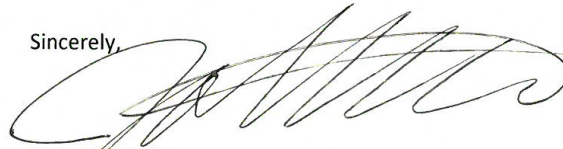
The Winn Parish Police Jury contracted with DRC in the amount of \$2,222,126 for debris removal services. These services consisted of the removal of vegetative debris, leaning trees, hazardous hanging limbs and stumps from over 700 miles of roads. DRC followed all guidelines and specifications in the contract and completed all work in a timely manner. If any problems or

HOME OF THE LOUISIANA FOREST FESTIVAL

concerns arose, DRC was only a phone call away and would immediately solve the issue. Winn Parish had a great working relationship with DRC during this contract and would contract with them again in the future without hesitation.

If you have any questions or need additional information, please do not hesitate to contact me or my office.

Sincerely,



Joshua McAllister
President
Winn Parish Police Jury

JM/kt



Olen Bean
Emergency Management Coordinator

Clif Kennedy
DRC Emergency Services
P: 504.482.2848 M: 713-715-8772
E: ckennedy@drcusa.com W: www.drcusa.com

DRC Emergency Services had contracted with Newton County for pre-disaster debris pickup before Hurricane Laura made landfall in Louisiana. Clif Kennedy and DRC representatives were on scene quickly to assess the damage and estimate how many yards of debris would need to be picked up. Newton County began the process of identifying TDMS locations throughout the County with DRC help. Newton County also discussed using local subcontractors, if possible, which DRC agreed to. Newton County debris was picked up by TXDOT contractor saving the county the 25% match for FEMA reimbursement. Even though Newton County did not activate their contract with DRC, communications between DRC and Newton County continued as debris was picked up. There was no disagreement with the contract, logic was to save Newton County millions of dollars for debris pickup. Newton County fully recommends DRC for disaster services.



Olen Bean
Newton County EMC



BOARD of COUNTY COMMISSIONERS

Phone (850) 482-9633
Fax (850) 482-9643
www.jacksoncountyfl.net

Administration Building
2864 Madison Street
Marianna, Florida 32448-4021

October 8, 2020

SLSCO/DRC Emergency Services
6702 Broadway St.
Galveston, TX 77554

RE: Letter of Reference

It is with great pleasure that I write this letter of reference for SLSCO/DRC Emergency Services. I had the opportunity to work with them on the Hurricane Michael disaster in Jackson County, Florida.

When Hurricane Michael hit the Florida Panhandle on Oct. 10, 2018, SLSCO/DRC had employees in our county ready to help. They have proven to be very knowledgeable about the process of debris removal, the regulations and requirements of the state and FEMA.

I would gladly recommend SLSCO/DRC for all your emergency service needs. After the massive cleanup that occurred in our county, our existing contracts were up. We went back out for bid and SLSCO/DRC was selected again because of their excellent performance.

Sincerely,

A handwritten signature in blue ink that reads "Clint Pate".

Clint Pate
Chairman, Jackson County Board
Of County Commissioners

Commissioners

Dr. Willie E. Spires
District 1

Clint Pate
District 2

Chuck Lockey
District 3

Eric Hill
District 4

Jim Peacock
District 5



July 25, 2018

To Whom It May Concern,

On behalf of the City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

DRC has been a trusted partner of our City-Parish for years, including and especially during one of the most catastrophic and costly events in the history of our state and country. In August 2016, when the floodwaters of the Great Flood of 2016 (DR-4277) began rising and threatening to inflict damage on tens of thousands of homes in East Baton Rouge Parish, DRC was quick to respond and react to our activation of the company's debris removal contract. In the days that immediately followed, DRC's team worked side-by-side with our senior leadership team at our emergency operations center to begin identifying the known extent of damage inflicted by this disaster, preparing routes and maps for rapid deployment across our parish once it was safe to do so, and immediately mobilizing their significant fleet of trucks to begin staging for debris removal operations. Less than a week after floodwaters began to recede from our area, DRC's fleet began to conduct our first debris removal pass, targeting seven initial ZIP codes that were impacted by the flooding event. DRC subsequently expanded operations to include all impacted ZIP codes and remained active through their final pass conducted in August 2017.

Throughout this timeframe, DRC's team was responsive, proactive, and communicative regarding any needs our City-Parish agencies, elected officials, or residents had related to our debris removal program, going above and beyond to ensure the public was informed about program activities at all times. For example, beginning in mid-September 2016, DRC staff along with our debris monitoring firm team joined City-Parish leaders in providing televised updates on debris removal activities each morning – both for the day ahead as well as upcoming deadlines or issues related to the program. These segments were broadcast live by local news media, on our government access channel Metro 21, and through our City-Parish Facebook page via Facebook Live. These daily updates continued for nearly a month and a half, and DRC's team was integral in developing and sharing updates to be shared with our residents that kept them informed and aware of program activities.

This same level of responsiveness, coordination, and resourcing on the part of DRC was present throughout the entirety of our debris removal program and recovery effort, ultimately resulting in nearly 2 million cubic yards of debris collected and representing one of the largest and most complex flood debris removal efforts in the history of the U.S. DRC's ability to mobilize their fleet and respond to needs, or proactively anticipate them, was critical to our program's success – including rapid scaling of their fleet to nearly 200 trucks on the streets each day at the height of the program's activity and daily debris collection totals approaching 50,000 cubic yards. Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the "on the ground" presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.

I strongly recommend DRC as a qualified and capable debris removal contractor that I feel confident will provide the same level of service, dedication, and passion for your recovery and/or clean-up effort as they did here in East Baton Rouge Parish. Please don't hesitate to contact me if you have any questions.

Sincerely,



Adam M. Smith, PE
Chief of Wastewater Operations & Maintenance

222 Saint Louis Street, Baton Rouge, LA 70802



GOVERNMENT OF PUERTO RICO
Department of Transportation and Public Works

Hon. Carlos M. Contreras Agente
Secretary

Juan M. Maldonado De Jesús, Esq.
Deputy Secretary

August 8th, 2018

RE: DRC Emergency Services, LLC (DRC)

To whom it may concern:

DRC has been under contract with the Puerto Rico Department of Transportation and Public Works (DTPW) following the landfall of Hurricane María. DRC was tasked with clearing the DTPW's right of way (ROW) of all storm related debris in their assigned zone. Based on our experience with DRC thus far, we would support them in being considered for similar work.

To date, DRC has cleared our ROW's of approximately 1 million cubic yards of debris and removed dangerous leaners and hangers. They have proven to be experienced and knowledgeable in the storm debris removal process and an invaluable asset in our recuperation effort.

If you require further clarification, please do not hesitate to contact the undersigned.

Sincerely,



Juan M. Maldonado, Esq.
Deputy Secretary
Chief Compliance Officer Fiscal Plan





Russell R. McMurry, P.E., Commissioner
One Georgia Center
600 West Peachtree NW
Atlanta, GA 30308
(404) 631-1990 Main Office

September 28, 2018

RE: Letter of Reference - DRC

To Whom It May Concern:

After Hurricane Matthew, the Georgia Department of Transportation contracted with DRC Emergency Services in the amount of \$1,445,700 for debris removal services. These services consisted of the removal of vegetative debris, leaning trees, hazardous hanging limbs, and stumps from approximately 162 miles of the State Routes in Chatham County. DRC followed all guidelines and specifications in the contract and completed the contract in the specified timeframe given. DRC provided a project manager to manage all subcontractors and ensure traffic control items were correct and work was completed in a safe manner. All submittals and invoicing was completed and submitted in a timely manner which allowed the Department to quickly process and submit records to FEMA for reimbursement. The Department had a great working relationship with DRC during this contract and would contract with them again in the future.

If you have any questions or need additional information then please feel free to contact this office at (912) 530-4434 or at P.O. Box 610, Jesup, Georgia 31598.

Sincerely,



Brian H. Scarbrough
Assistant District Maintenance Engineer

cc: File

Office of the Lieutenant Governor
State of Louisiana

BILLY NUNGESSER
LIEUTENANT GOVERNOR



P.O. Box 44243
BATON ROUGE, LOUISIANA 70804-4243
(225) 342-7009

July 31, 2018

To All Interested Parties:

It has been my unique pleasure to work with DRC Emergency Services, LLC on multiple occasions throughout my political career. Currently, DRC supports the Lieutenant Governors Association through active participation and an important sponsorship of the organization. It is through involvement like DRC's that we can both perpetuate the existence of our organization and gain unique perspective from a private sector partner.

During my tenure as Parish President of Plaquemines Parish, DRC was instrumental in our expedited recovery following Hurricane Katrina due to their exemplary work in the areas of debris collection, processing and disposal, canal de-siltation services, and waterway debris removal. Following the BP Oil Deepwater Horizon catastrophe, DRC designed and implemented oil collection and mitigation programs that covered over 100 miles of gulf coastline. Their innovated leadership in these areas were applauded by both BP Oil and top-ranking government officials, alike.

It is without reservation that I wholeheartedly endorse and recommend DRC Emergency Services, LLC to provide vital pre-disaster and post-disaster services to your government. DRC's management and field personnel have proven time and again to be the most informed and responsive in the area of disaster management services.

Please contact my office with any further questions relating to my experiences with this organization.

Sincerely,



Billy Nungesser
Lieutenant Governor

WHN/lis

WWW.CRT.LA.GOV



Solid Waste Management
235 Operations Center Drive
PO Box 1810
Wilmington, NC 28402-1810

910 341-7875
910 790-2391 fax
wilmingtonnc.gov
Dial 711TTY/Voice



August 15, 2017

DRC Emergency Services, LLC, Mobile, Alabama has been the contractor for the City of Wilmington, NC since 2013 to provide Phase II C&D Debris removal & Vegetative Debris Removal & Disposal.

Wilmington needed to active DRC's contract on two occasions. The first was the ice storm in February 2014 that produced 174,352 cubic yards of vegetative debris. DRC completed the cleanup in 40 days. The second activation came in October 2016 for Hurricane Matthew. Matthew produce 98,658 cubic yards of vegetative debris. Cleanup started on 10/18/16 and was completed on 11/25/2018.

On both occasions Tony Swain DRC's Project Manager arrived in Wilmington the day before the event so he was in place to immediately assess damage and start the process to order the manpower and equipment needed to start the cleanup effort. He was here before a notice to proceed was sent.

The professional, organization, quality of work and willingness to meet and work with City staff exceeded expectations and fulfilled all objectives of scope of services spelled out in their contract.

Tony was in constant contact reporting progress each day. He was responsive to the City's needs and was very willing to adjust schedules as needed. I had a number of conversation with DRC's home office and they acted equally professional, all members of the DRC staff were very responsive and approachable. The City of Wilmington has a very good working relationship with DRC and are very pleased with the service they provide. Judging from DRC's past performance I would have no issue to recommend them to other municipalities.

Please do not hesitate to call me with any questions or if you need further information.

Sincerely,

Dave Bundick

Superintendent of Solid Waste
City of Wilmington
235 Operations Center Drive
P.O. Box 1810
Wilmington, NC 28402-1810
Ph: 910.341.0081 | Fax: 910.790.2391





To: DRC Emergency Services

From: Alan Williamson, Public Works Director

Subject: Letter of Reference

Date: 13 March 2017

The City of DeBary was impacted by Hurricane Matthew in October 2016. The city had in place emergency stand-by debris removal contracts, and DRC Emergency Services was activated for this event. DRC representatives met with city staff prior to hurricane land-fall, and as a result of Hurricane Matthew the city had 19,000 cubic yards of debris to pick up, reduce by chipping, and haul out.

DRC coordinated the process for each phase of the debris process which included the removal, grinding, and haul out of the debris. In addition to the debris services provided the final documentation was thorough and straightforward which is invaluable for FEMA reimbursement purposes.

I would highly recommend DRC Emergency Service for a debris removal contractor as they are quick to assist, answer questions, and help train staff to get the job done safely and quickly.

Respectfully yours,



Alan Williamson
City of DeBary
Public Works Director





NEW HANOVER COUNTY
DEPARTMENT OF ENVIRONMENTAL MANAGEMENT
3002 US HIGHWAY 421 NORTH
Wilmington, NC 28401-9008
Telephone: (910) 798-4400 • Fax (910) 798-4408
E-Mail Address: jsuleyman@nhcgov.com

JOE SULEYMAN
Director of Environmental Management

August 16, 2017

Mr. Tony Swain
DRC Emergency Services
408 N. Topsail Drive
Surf City, NC 28445

RE: Letter of Recommendation

Dear Tony,

I wanted to take this opportunity to thank you and your entire team for the exemplary job you have done for the citizens of New Hanover County. Your debris removal efforts following the 2014 Ice Storm, the EF-1 tornado in 2016, and Hurricane Matthew in 2016 allowed the communities in the county to recover quickly and seamlessly.

I am truly amazed at your watchful eye prior to an event, your rapid response immediately following an event, and that I can often find you out in the field, rake in hand, ensuring that the residents receive the highest level of service, professionalism, and courtesy. We ask a lot of you, and you always delivered.

On behalf of my team at Environmental Management and the citizens of New Hanover County, thank you for your dedication and a job well done. I would strongly recommend DRC to any town, city, county, or other governmental body looking for a debris management contractor that knows how to get the job done, and done right.

Respectfully,



Joe Suleyman
Director, Environmental Management
New Hanover County



January 08, 2017

RE: Letter of reference for DRC

To Whom It May Concern:

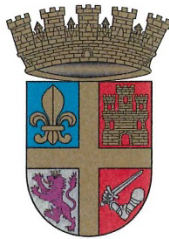
The City of Port Neches has worked with DRC in Hurricanes Rita, Ike and Harvey. In the latest, Hurricane Harvey, DRC was the debris removal contractor for the Cities of Nederland, Groves, and Port Neches. In this incident they collected furnisher, building materials, HHW, and demolition/debris. They also ran a debris reduction site. In Rita and Ike, they also collected green waste, removed leaning trees, and hazardous hanging limbs. They collected over 52,000 cuyd. of material in Hurricane Harvey. Their project coordinator did an outstanding job in the management of the site, supervision of all the sub-contractors, disposal of all debris, and the cleaning of the debris site and acquiring TCEQ approval to close that site.

In all of disasters, DRC has in a timely manner has submitted invoices, records, complied with FEMA requirements, work in a safe manner, and were very responsive to the City's needs. The City is also in a long-term contract so they will be able to respond in our next disaster.

Please feel free to contact me at (409) 719-4204 should you have any questions.

Sincerely,

Taylor Shelton, P.E.
Public Works Director
City of Port Neches
P.O. Box 758 or 1005 Merriman
Port Neches, Texas 77651
Office: 409-719-4204
Fax: 409-727-8677
E-mail: tselton@ci.port-neches.tx.us
WEB: www.ci.port-neches.tx.us



1565 - 2015
450 years

City of St. Augustine



St. Augustine, Florida
Nation's Oldest City

Public Works

June 2, 2017

Subject: **DRC Letter of Recommendation**

To Whom It May Concern:

On October 7, 2016, the City of St. Augustine was impacted by Hurricane Matthew as he made his way north in the Atlantic Ocean. While many communities to our south were spared, St. Augustine wasn't as fortunate. Matthew came very close to making landfall in Northeast Florida and while St. Augustine was spared a direct hit, the high winds generated within the outer bands of the storm caused a significant amount of damage and flooding, creating a sizeable debris management problem for our City.

St. Augustine has a pre-event/stand-by contract with **DRC Emergency Services** for Disaster Debris Removal Services so we felt comfortable that a recovery mechanism was already in place.

In advance of the pending event, the DRC team was in contact readying their response. Representatives from DRC were on-site planning their approach to the debris removal effort, and formulating debris collection strategies to address the unique challenges we were facing.

Throughout the debris removal program, DRC's Project Managers and Program Leaders were on site, available, and attentive to the needs of our City and its citizens. The program was well organized and resulted in St. Augustine making a rapid recovery from Hurricane Matthew.

DRC performed professionally and were responsive to City needs within the terms of the contract.

Sincerely,

Martha S. Graham, P.E.
Director of Public Works

75 King Street, 32084 - PO Box 210, 32085 - Office 904/825-1040 - FAX 904/209-4286



Leon County

Board of County Commissioners

301 South Monroe Street, Tallahassee, Florida 32301
(850) 606-5302 www.leoncountyfl.gov

Leon County Public Works
2280 Miccosukee Rd.
Tallahassee, Florida 32308
850 / 606-1500

Commissioners

JOHN E. DAILEY
District 3
Chairman

NICK MADDOX
At-Large
Vice Chairman

BILL PROCTOR
District 1

JIMBO JACKSON
District 2

BRYAN DESLOGE
District 4

KRISTIN DOZIER
District 5

MARY ANN LINDLEY
At-Large

VINCENT S. LONG
County Administrator

HERBERT W.A. THIELE
County Attorney

June 12, 2017

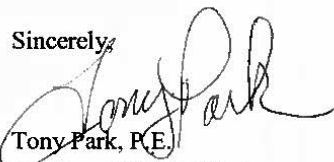
RE: DRC Emergency Services, LLC

To Whom It May Concern:

DRC Emergency Services, LLC worked with Leon County Public Works Department after Hurricane Hermine in our efforts to provide debris removal services to the citizens of Leon County. They were hard working and diligent in getting the debris removed from the roadside and from in front of homes. The debris from Hurricane Hermine was by far the most seen since Hurricane Kate in 1985 and was a challenge to deal with. DRC Emergency Services went the extra mile and provided great service to Leon County.

If you have any questions, please feel free to contact me at (850) 606-1500.

Sincerely,



Tony Park, P.E.
Director of Public Works

TP/djw

"People Focused. Performance Driven."

EXPERIENCE WITH FEMA REIMBURSEMENT

DRC has an unparalleled record for providing jurisdictions the maximum reimbursement rate granted by FEMA. **Our record serves as a testament to DRC's ability to perform within the strict guidelines established by our Federal Government, as well as our ability to attract and maintain well trained and principled personnel.**

Adherence to Policy Changes

DRC Emergency Services strives to continuously stay ahead of any changes in FEMA policy and guidance that may affect our Clients. DRC immediately implemented internal measures to ensure that our clients and prospective clients were prepared to be fully compliant with this guidance. DRC carefully reviewed scopes of service, terms of inclusion, evaluation, pricing models, and other key components for any items which may have been deemed non-compliant relative to the new guidance. Additionally, **DRC Emergency Services, LLC is a founding member of DRCA** (the industry's trade organization). Through this membership, DRC helps shape policy and legislation for jurisdictions recovery process. Our additional memberships in other professional organizations (NEMA, APWA and SWANA), provides us with recent industry knowledge necessary to support our client base.

Tony Furr, DRC's Director of Technical Assistance and Training, works closely with our clients to educate and to ensure compliance with Federal Policy and Procedures. **Mr. Furr was the Region VI Debris Subject Matter Expert from 2013 – 2021 for FEMA** and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer **for over 100 federally declared disasters and emergencies**. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Major Disaster Recovery Projects

DRC has extensive experience working with FEMA on major disaster recovery projects. Through decades of experience, DRC has developed an inherent understanding of how to direct emergency response and recovery.

Date	Event	State	Declaration Number
2023	Washington Wildfires	WA	DR-4759
	Tennessee Severe Storms and Straight-line Winds	TN	DR-4735
	Hurricane Idalia	FL	DR-4734
	Oklahoma Severe Storms, Straight-line Winds, and Tornadoes	OK	DR-4706
	Texas Severe Winter Storm	TX	DR-4705
	Arkansas Severe Storms and Tornadoes	AR	DR-4698
	Mississippi Severe Storms, Straight-line Winds, and Tornadoes	MS	DR-4697

Tab 1: Qualifications on Similar Sized Projects

Disaster Debris Removal/Emergency Services

2023	Alabama Severe Storms, Straight-line Winds, and Tornadoes	AL	DR-4684
2022	Hurricane Ian	FL	DR-4673
	Tennessee Severe Winter Storm	TN	DR-4645
2021	Marshall Fire and Straight Line Winds	CO	DR-4634
	Kentucky Severe Storms, Straight-line Winds, Flooding, and Tornadoes	KY	DR-4630
	Hurricane Ida	LA	DR-4611
	Texas Severe Winter Storms	TX	DR-4586
	Louisiana Severe Winter Storms	LA	DR-4590
	Storms, Straight-line Winds, and Tornadoes	AL	DR-4596
	Georgia Severe Storms and Tornadoes	GA	DR-4600
	Louisiana Severe Storms, Tornadoes, and Flooding	LA	DR-4606
2020	Hurricane Zeta	LA, MS, GA, AL	EM-3549, EM-3550
	Hurricane Delta	LA	DR-4570
	Hurricane Sally	AL, FL	DR-4563, DR-4564
	Washington BABB Fire	WA	FM-5355
	Hurricane Laura	LA	DR-4559
	Iowa Severe Storms (Derecho)	IA	DR-4557
	Hurricane Isaias	FL, NC	EM-3533, DR-4568
	Hurricane Hanna	TX	EM-3530
2019	Tropical Depression Imelda	TX	DR-4466
	Hurricane Dorian	NC	DR-4465
	Hurricane Barry	LA	DR-4462
2018	Hurricane Michael	FL, GA	DR-4399, DR-4400
	Hurricane Florence	NC	DR-4393
	Severe Thunderstorms and Dangerously High Winds	AL	DR-4362

2017	Hurricane Maria	PR	DR-4339
	Hurricane Irma	FL, GA	DR-4337, DR-4338
	Hurricane Harvey	TX	DR-4332
2016	Hurricane Matthew	NC, GA, FL	DR-4285, DR-4284, DR-4283
	Hurricane Hermine	FL	DR-4393
	LA Severe Storms & Flooding	LA	DR-4277
	Winter Storm Jonas	MD, VA	DR-4261, DR-4262
2015	TX Severe Storms & Flooding	TX	DR-4269
2014	Ice Storm Pax	SC, NC	DR-4166, DR-4167
2012	Hurricane Sandy	NY, MD, NJ, MO	DR-4085, DR-4091, DR-4086, DR-4098
	Hurricane Isaac	LA	DR-4080
2011	Hurricane Irene	VA, MD, NC, RI	DR-4024, DR-4034, DR-4019, DR-4027
2010	TN Severe Flooding	TN	DR-1909
2009	Ice Storms	MD, VA	DR-1875, DR-1874
2008	Hurricane Ike	TX	DR-1791
	Hurricane Gustav	LA	DR-1786
	Mother's Day Tornadoes	GA	DR-1750
	F5 Tornado	IA	DR-1763
2007	Ice Storms	MO	DR-1736
2006	Ice Storms	NY	EM-3268
2005	Hurricane Katrina	LA, MS	DR-1603, DR-1604
	Hurricane Rita	TX, LA	DR-1606, DR-1607

Prepare

Respond

Recover



One of the key missions of any City is to protect lives, minimize the loss or degradation of resources, and continue to sustain and restore operational capability following an event. DRC uses a basic three phase approach to help the City of Sanibel achieve these goals. DRC's approach to **prepare**, **respond**, and **recover** are fundamental to successful disaster management.

The primary mission of DRC Emergency Services, LLC is to provide a professional, honest, and immediate response to natural and man-made disasters.

PREPARE



- Contract Award
- Local Teaming Partners
- Available Equipment
- Joint Planning & Training

Contract Award

Upon award, DRC's Regional Manager, Evan Fancher, will schedule a meeting with the City of Sanibel. The initial meeting is critical, allowing both the City and the Regional Manager to make introductions, as well as to prepare for any pending disasters. DRC's primary goal in this meeting would be to develop a step by step plan to expedite arrangements for training and response phases of the contract. These provisions include but are not limited to:

- 🌐 Presenting key team members, including the Project Manager, and their responsibilities
- 🌐 Participating in scenario exercises to include planning and routing
- 🌐 Facilitating the designation and readiness of DMS and final disposal sites
- 🌐 Introducing Monitoring Firm Representative (if applicable)

Local Team Partners, Vendors, and Subcontractors

DRC maintains a network of hundreds of subcontractors, approximately 30 of which are primary subcontractors that have been a part of DRC's responses since our inception. These subcontractors along with DRC's own personnel and equipment are capable of mobilizing events of huge magnitude. The identification of local subcontractors prior to activation secures commitment of equipment and insurance requirements. In compliance with the Stafford Act, DRC encourages local participation. A few methods used to identify local subcontractors include:

- 🌐 Outreach programs
- 🌐 Website applications
- 🌐 Government referrals
- 🌐 Direct mail outreach

"Through weekly project meetings, I became increasingly familiar with the organization's natural abilities and orderly work ethic. As the cleanup effort progressed, I realized that this company's staff was a perfect fit for working with subcontractors and property owners."

— Leo T. Lucchesi, Director of Public Works Washington Parish Government

Available Equipment

DRC will use owned equipment, subcontractor equipment, or lease/rent equipment based upon the disaster scenario. DRC has the most expansive collection of rolling stock and equipment in the disaster services industry. The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2021 hurricane season, DRC operated in excess of 4,000 pieces of equipment simultaneously while responding to Hurricane Ida.**

Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Hertz, United, Caterpillar, and William Scotsman, to supplement our equipment needs.



DRC Emergency Services Asset List

Equipment Type	Description	Quantity
Bucket Trucks	various models with booms	110
Chip Trailers	various models and horse-power	14
Chip Vans	receptacle vehicles	2
Dump Trucks	various models with dual and tri axles	353
End Dump Trailers	various models and capacity	298
Flat Bed Semis	various models for equipment movement	6
Flat Beds	53' equipment trailers	20
Fuel Trucks	multiple model and gallon capacity	46
Low Boys	equipment movement trailers	53
Pickups	half and three quarter ton of various make and model	45
Roll Off Trucks	primarily Galbreath 60,000 pound hoist on various makes	82
Rolls Off Containers	20, 30 and 40 cubic yard containers	337
Self Loaders	various makes with buckets ranging from 2-10 cubic yards	343
Semi Dumps	various makes and models with various capacity	240
Semi Tractors	various makes	232
Service Trucks	fully stocked road ready service vehicles	79
Slings	various models	5
Straight Trucks	various makes and models	8
Sweepers	various models used for DMS operation	3
Tankers	various models	125
Tractor /Trailers Combos	various models	29
Tractors	various makes and models	43
Trailers	25 foot travel trailer	1
Utility Trailers	15 and 20 foot utility trailers	2
Vacuum Trailer	various makes	30
Vacuum Trucks (Wet)	various makes for	13

Walking Floors	48 ft automated trailers	46
Water Trucks	various capacity used for DMS operation	3
Attachments - various	buckets, hoists, slings etc.	157
Back Hoes	various models and capacity	40
Bobcats	skid-steer with multiple attachments	53
Bull Dozers	various makes and sizes	45
Conveyors	used for material movement	2
Crushers	metal compaction and volume reduction	24
Excavator	various makes and models	164
Feller Buncher	various makes and models used for clearing projects	27
Front End Loaders	various makes, models and bucket capacity	127
Generators	various	41
Grinders	horizontal and tub grinders	36
Jarraf Tree Trimmers	high capacity trimming equipment	3
Jersey Barriers	used for highway projects and within DMS	200
Light Plants	various used for nite operation	100
Material Handlers (Tele Boom)	loading equipment	3
Mobile Kitchens	various models	13
Off Road Dumps	Volvo high capacity	2
Pumps	various sizes	5
Safety Signs, Cones and PPE/arrow boards/message boards	used for highway operations	503
skid steers	various sizes with multiple attachments	96
Screens	shaker screens and sand screens	4
Water Trucks	various models and capacity	12
Total:		4225
Marine Vessels/Equipment		
Equipment Type		Quantity
Inland Marine Harvester		1
Air Boat		3
Amphibious Aquatic Excavator		1
Tug Boat		14
Underwater ROV		1
Utility Boat		1
Work Boat		15
JON Boats		10
500 CRANE (120 X 54 X 10)		1
510 CRANE (100 X 52 X 9)		1
524 CRANE (250 x 64 x 12)		1
526 CRANE (293 X 80 X 19)		1
527 CRANE (176 X 75 X 13)		1
529 CRANE (250 X 64 X 12)		1
531 CRANE (420 X 98 X 25)		1
532 CRANE (300 X 90 X 19)		1
533 CRANE (310 X 100 X 20)		1
534 CRANE (111 X 45 X 11)		1
535 CRANE (250 x 64 x 12)		1
536 CRANE (250 x 64 x 12)		1
541 CRANE (200 X 60 X 12)		1
566 CRANE (140 X 70 X 12)		1
Hopper Barge (EX NYC DOS)		16
Hopper Barge (260 X 52.5 X 12)		7
Hopper Barge (200 X 40 X 17.75)		2
Hydra Sport		1

Hydraulic Driven propelled pushers	1
Pontoon Boats	9
Poseidon Barges	3
Push Boats	2
Rescue Skiff	2
Sectional Barges	28
Side Scan Sonar	2
Deck Barge	32
Deck Barge with 9' bin walls	2
Deck Barge with spuds	7
Deck Barge with steel box rails	19
Go Devil Boat	1
Total:	61

Joint Planning and Training

DRC provides the City of Sanibel with planning and training throughout the length of the City's contract at no extra cost.

Benefits of these sessions include:

- Providing an opportunity to build relationships between both parties
- Delivering invaluable operational and administrative information to all stakeholders
- Discussing forecasting and reviewing the debris management plan



Identifying Equipment Staging Areas

While discussing potential plots to stage equipment, the following should be considered:

- Staging away from residential areas
- Easy access from main right-of-ways
- Sufficient acreage to manage a large number of vehicles
- Fencing around the facility is preferable



DMS Site Selection

Criteria at a minimum will include:

- Public versus private land considerations
- Environmental agency approvals
- Dust and fire mitigation
- Ingress and egress considerations
- Security features
- Storm water controls considerations
- Elevation
- Sound buffers and fencing



Identifying Permanent Disposal Facilities, Transfer and Recycling Facilities

DRC has agreements in place with most major disposal and recycling facilities in the area. DRC's management will be responsible for working with the jurisdiction to identify these facilities and to secure favorable terms and conditions with each facility. Additionally, DRC's staff includes Steve Crawford, an expert in recycling, resource recovery, and disposal. With 25 years of experience, Crawford brings expertise and exceptional knowledge to every project.

Proposed Final Disposal Site
Lee/Hendry County Regional SW Disposal Facility 5500 Church Road

Establishing Emergency Push Routes & Collection Grids

Collection grids and emergency push routes should include:

- Hospitals
- Police departments
- Emergency shelters
- Nursing homes
- Major traffic routes

RESPOND



- Alert Phase
- Disaster Impact
- Response Timeline
- Initial Damage Assessments
- Emergency PUSH Operations
- Loading and Hauling Operations
- Debris Management Site Operations
- Safety
- Prompt Damage Complaint
- Accounting and Document Management
- Post Event Evaluations

Alert Phase

If a potential disaster can be predicted, DRC will activate the following alert phases:

- 🌐 72 hours before impending impact, Evan will contact the City of Sanibel to discuss activation and response
- 🌐 At the discretion of the City, DRC will mobilize personnel within 24 hours prior to disaster impact to arrive at the Emergency Operations Center
- 🌐 Identification and readiness assessment of subcontractor network for Emergency Push and Load and Haul Operations
- 🌐 Pre-staging of equipment and personnel as needed to respond to the immediate aftermath of the event “push activities”
- 🌐 Emergency Push Collection routes have been determined

Disaster Impact

DRC has a unique ability to rapidly **respond** to a disastrous event while maintaining communication with communities to help them **prepare** for any trouble, making us a leader in the disaster **recovery** industry.

Response Timeline

The type, intensity, and duration of each event dictates the response time. Upon receipt of Notice to Proceed or Task Order, DRC will commence mobilization of equipment, operators, and laborers.

DRC is highly capable to meet, sustain, and manage all facets of disaster response, including responding within 24 hours. DRC proposes the following time frames in which services can be provided without unwarranted delay or interference:

Within 24 Hours Post Event

- Project Manager and support are in place and interacting with the City of Sanibel's Point of Contact
- Staging and measurement (certification) of equipment is underway
- Permitting and mobilization of DMS sites has begun
- Emergency Push activities are well underway with coordination with utility providers
- Initial Damage Assessment complete
- Public Service Announcements are initiated
- Logistical Support requirements have been assessed
- Initial Safety Meeting is held
- Time and location of daily production meetings is established

Within 48 Hours Post Event

- Initial understanding of crew type and quantity has been established with the City's Point of Contact
- Roughly 50 percent of required equipment and manpower are in place
- At least one DMS is operational and load and haul activities can begin
- Discussions have begun with final disposal and recycling/composting providers (if applicable)
- Collection Zones have been mapped and discussed with the City's Point of Contact
- Truck certifying continues
- Daily Safety Meetings continue

Within 96 Hours Post Event

- Full Mobilization is complete
- Emergency Push complete (if applicable)
- All contractual requirements (bonds, safety plans, dust control, community outreach, etc.) are submitted
- Productivity assessments made based upon existing travel times and DMS requirements adjusted
- Equipment and personnel needs are reassessed
- Additional local and equal opportunity vendor outreach has begun and those applicants vetted
- Daily productivity meeting continues between DRC, the City point of contact and the Monitoring Firm assigned to the project
- Daily Safety Meetings continue



Initial Damage Assessment

Initial damage assessments are usually completed within 36 hours of an incident by local, state, federal, and contractors and provide an indication of the loss and recovery needs. The debris assessment will accomplish all of the following:

- 🌐 Estimate the quantity and mix of debris
- 🌐 Estimate damage costs
- 🌐 Determine impact on critical facilities
- 🌐 Identify impact on residential and commercial areas

Emergency PUSH Operations

- 🌐 PUSH routes are predetermined with the help of City, who have a clear understanding of geography of the community
- 🌐 Debris is “pushed” or cleared from the Public Roadway generally in an order of priority established by the City of Sanibel
- 🌐 Crews generally consist of equipment capable of moving heavy material (skid steers, front end loaders etc.) and personnel and supervision with chainsaws
- 🌐 Attempt to make roadways and intersections as safe as possible for sight and traffic obstructions
- 🌐 This phase of work is accomplished within the first 70 cumulative hours (plus or minus) after the event



Loading and Hauling Operations

Certification of Equipment

This task can begin as soon as practical but generally 12-24 hours after a Notice to Proceed is issued. In general, trucks are staged at a location where the City’s third-party monitoring firm can measure load capacity and assign unique identification to each piece of loading and hauling equipment.



Debris Removal from Public Rights of Way

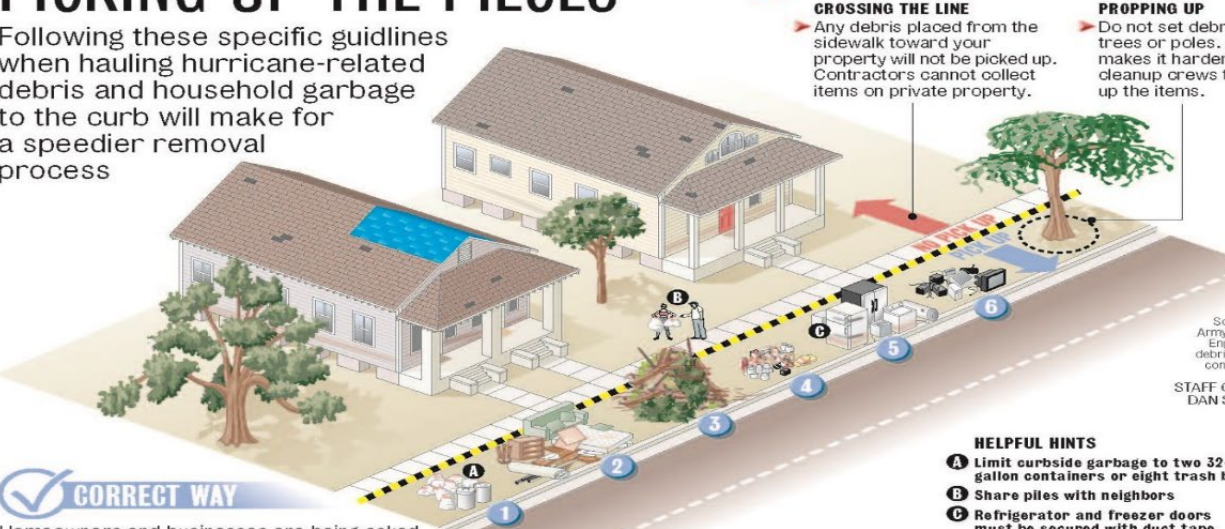
Within 24-48 hours of a Notice to Proceed (or a reasonable amount of time agreed upon by the City) DRC will commence debris removal operations with multiple Debris Removal Crews. Debris Removal Crews will many times consist of three to five hauling vehicles of 30 to 150 cubic yard capacity with operators, one front end loader with operator, one foreman, and three laborers/flagmen (when required by traffic conditions). In other instances where conditions allow, self-loading equipment of similar capacity will be utilized to maximize efficiency.

- All field supervisors shall ensure that all debris disposal-hauling operators are licensed and certified to operate required equipment.
- All debris disposal operators will be given area maps designating assignment/authorized areas or zones of operations as well as transport routes designated and/or approved by the City.
- As subcontractors complete zones, the areas are jointly surveyed by the City of Sanibel or its designated representative and closed out.

Through the installment of PSAs, public participation can enhance the efficiency of the collection/material separation process. A typical flyer which defines material separation:

PICKING UP THE PIECES

Following these specific guidelines when hauling hurricane-related debris and household garbage to the curb will make for a speedier removal process



✓ CORRECT WAY

Homeowners and businesses are being asked to separate debris into the following categories:

1 HOUSEHOLD GARBAGE

- Bagged trash
- Discarded food
- Packaging, papers
- All garbage should be placed curbside the night before the scheduled weekly pickup.

2 CONSTRUCTION DEBRIS

- Building materials
- Drywall
- Lumber
- Carpet
- Furniture
- Mattresses
- Plumbing

3 VEGETATION DEBRIS

- Tree branches
- Leaves
- Logs

4 HOUSEHOLD HAZARDOUS WASTE

- Oils
- Batteries
- Pesticides
- Paints
- Cleaning supplies
- Compressed gas

5 'WHITE' GOODS

- Refrigerators
- Washers, dryers
- Freezers
- Air conditioners
- Stoves
- Water heaters
- Dishwashers

6 ELECTRONICS

- Televisions
- Computers
- Radios
- Stereos
- DVD players
- Telephones

✗ WRONG WAY

CROSSING THE LINE

Any debris placed from the sidewalk toward your property will not be picked up. Contractors cannot collect items on private property.

PROPPING UP

Do not set debris against trees or poles. Doing so makes it harder for cleanup crews to scoop up the items.

HELPFUL HINTS

- A** Limit curbside garbage to two 32-gallon containers or eight trash bags
- B** Share piles with neighbors
- C** Refrigerator and freezer doors must be secured with duct tape

Sources: Army Corps of Engineers, debris removal contractors
STAFF GRAPHIC BY DAN SWENSON

Multiple Scheduled Passes

In order to allow citizens to return to their properties and bring debris to the right-of-way as recovery progresses, DRC ES adheres to FEMA's guideline of three scheduled collections or passes.

In rare cases, particularly following major flooding, additional collections may be warranted.

Field Operations

All eligible debris will be removed from public easements, property, and rights-of-way to designated Debris Management Site and/or directly to a final disposal site. Eligible debris is generated directly by the event or as a result of the event and is in the public Right of Way; for private property debris to be eligible, Private Property Debris Removal has to be authorized:

The illustration to the right depicts a typical post- disaster scenario that involves construction and demolition debris (C&D). In this case, the public is advised through radio, television, social media, an a graphic such as above to place disaster generated debris to the right of way (ROW) in separate piles by debris type for separate collections.



Vegetative Debris

Vegetative debris is defined as: tree branches, leaves, logs, timber, and stumps.

- 🌐 Eligibility—Public right of way or improved public property
- 🌐 Collected from Private property only with FEMA private property debris removal right of entry authority
- 🌐 Most productive operation combines the collection of leaners and hangers with normal ROW debris collection
- 🌐 Allows for a wide spectrum of equipment use for productive collection
- 🌐 Most commonly collected and transported to a Debris Management Site for processing and haul out
- 🌐 Reduction by grinding provides opportunity for recycling, re-use and consumption as a fuel source
- 🌐 Reduction by burning provides for the most cost- effective processing, if burning is an option



Construction and Demolition (C & D) Debris

Construction and Demolition (C&D) typically consist of: building materials, drywall, lumber, carpet, furniture, mattresses, and plumbing.

- Generally produced from floods, tidal surge and earthquakes
- Allows for a wide variety of equipment use including self-loading apparatus
- Landfill restrictions on material acceptance should be a consideration and can vary by state
- Utilization of DMS provides opportunity for reduction by material separation and compaction
- Load weight must be monitored particularly upon haul-out to final disposal
- Transportation to final disposal site does not allow for reduction, however is an alternative when travel time is not effected



White Goods

White goods is defined as: refrigerators, washers, dryers, freezers, air conditioners, stoves, water heaters, and dishwashers.

- Separately collected and staged within a designated area at a DMS or hauled directly to a recycler
- Collection can be performed with light duty trucks and trailers typically possessing a lift-gate
- Freon shall be removed by a certified technician under EPA regulations
- Citizens are informed through PSAs, fliers and social media to remove all contents from refrigerators and freezers prior to collection or to duct tape doors shut to facilitate safety and ease of collection
- Refrigerators and freezers collected with contents shall be staged for content removal and disposal

White goods shall be recycled, and any derived proceeds handled in accordance with the con



Household Hazardous Waste

HHW typically consist of oils, batteries, pesticides, paint, cleaning supplies and compressed gas.

- 🌐 Collected only by trained and certified personnel with proper PPE and typically occurs in advance of load and haul crews
- 🌐 Collected separately and securely placed in spill-proof containers for transportation to staging at a DMS or direct transport to a qualified recycler/disposal facility
- 🌐 When stored at a DMS, the area is generally lined or bermed or both depending upon the requirements of the state environmental agency
- 🌐 Proper packaging and transportation is often performed by the recycler



Electronic Waste Collection (E-Waste)

E-Waste debris includes: televisions, computers, radios, DVD players, telephones, and almost anything with an electric cord

- 🌐 Collected separately with one or two collections (passes)
- 🌐 Generally staged in a specific area of a DMS or transported directly to a recycler
- 🌐 Collected in light duty trucks and trailers by general laborers and a supervisor
- 🌐 Recycling of the items is always the goal



Tires

Tires often appear on the public ROW for collection following flood events or tidal surge.

- 🌐 Collection can be accomplished separately using light duty equipment
- 🌐 Transportation directly to the recycler or shredder is preferred
- 🌐 Tires create a special problem for landfill operators as they tend to rise or float and can ultimately damage the landfill cap
- 🌐 Federal/state regulations often require a waste hauler permit during transportation

Private Property Debris Removal

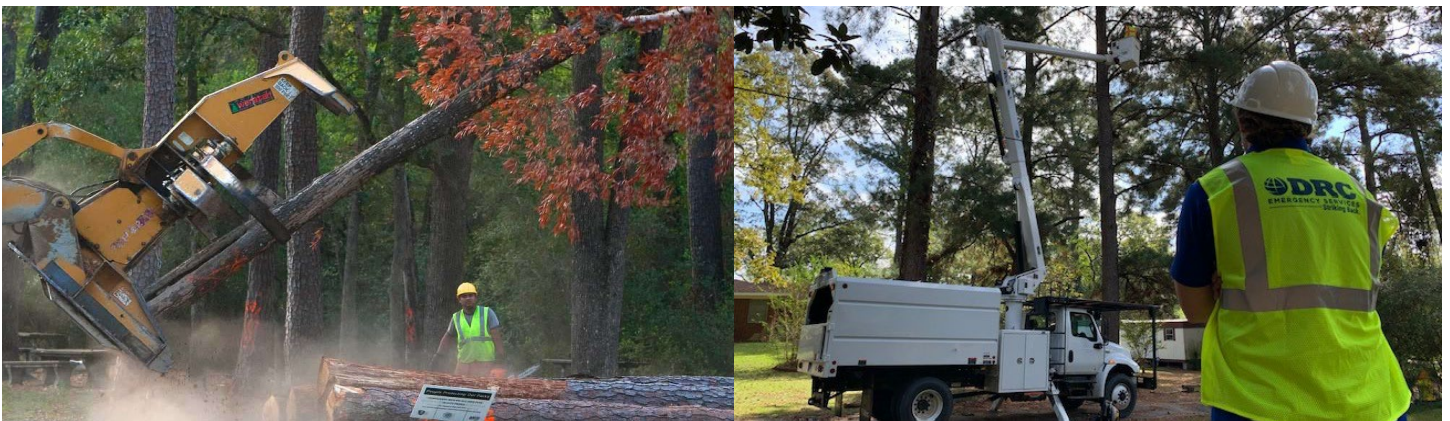
FEMA may extend public assistance to private property debris removal when it poses a threat to the public. Under the request and direction of the City of Sanibel or its representative, the contractor will initiate and manage a Right of Entry (ROE) program to remove debris on private property and/or demolish private structures that are a public safety hazard. The property owner must grant access prior to any work, unless there is an immediate threat to the lives, health, and safety to the City's citizens.



Hazardous Tree and Limb Removal

A tree is considered "hazardous" if its condition was caused by the disaster and public health and safety are at risk. If possible, leaner and hanger removal will be performed in advance of load and haul activity and collected simultaneously with ROW debris. Eligibility is usually determined by the City of Sanibel's independent monitoring firm.

- Equipment may include bucket trucks, automated saw trucks, excavators and climbers with chainsaws
- Criteria to deduce if a leaner or hanger is hazardous is:
 - Must be six inches in diameter or greater when measured at chest height
 - More than 50% of the crown damaged or destroyed
 - Split trunk or broken branches that exposed the heartwood
 - Fallen or uprooted within a public use area
 - Leaning at an angle greater than 30 degrees
 - Hanging limbs must be 2 inches in diameter and must pose a threat of falling into an improved public area or public right-of-way





Removal of Hazardous Stumps

Stump removal usually takes place late in the debris removal process and is generally determined eligible by the City's monitor. A stump may be determined to be hazardous and eligible for Public Assistance grant funding as a per-unit cost for stump removal if it meets all of the following criteria:

- 50 percent or more of the root-ball exposed (less than 50 percent of the root-ball exposed may be flush cut)
- Greater than 24 inches in diameter, as measured 24 inches above the ground
- On improved public property or a public right-of-way
- Poses an immediate threat to life, and public health and safety
- Larger stumps are extracted by excavators and loaded upon flat-bed trailers for transport the DMS or final disposal facility
- Most often, large stumps must be split prior to processing by grinding

:

Canal/Waterway Debris Removal

Canal debris removal is most often performed under the oversight of the State Environmental regulators, especially in environmentally sensitive areas. Environmental factors always take priority when developing an operations plan. Debris often consists of land based and/or water based removal of targets. Collection methods vary widely due to physical dynamics, environmental considerations, regulations, and scope of work, but typical methods are:

- Targets identified by side-scan sonar or below surface observation
- Target removal spans from water-bottom to surface debris or limited to designated depths
- When appropriate, debris can be collected with grapples mounted on different sized barges or even small boats
- Land based operations will consist mostly of removal of targets with long reach excavators equipped with a spoils or dredge bucket
- Temporary Offloading Sites can be used to temporarily stage debris prior to transport to a DMS for processing or to final disposal
- When abundant access points exist, loading can occur directly into trucks for transport to processing or disposal

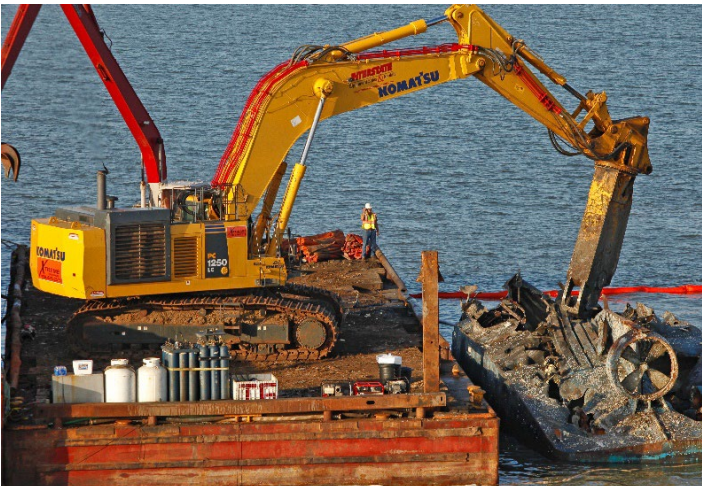




Vehicle and Vessel Removal

DRC has extensive experience performing large scale vehicle and vessel removal and recovery projects. A single project for the State of Louisiana following Hurricanes Katrina and Rita involved the recovery and management of thousands of vehicles and vessels. The components of these projects vary from State to State due to legal requirements; but in the case of this operation, the scope of work will develop according to the direction of the City of Sanibel. Commonly used procedures are:

- Generally, aggregation sites are activated for storage, processing, recordation and access
- For land based recovery, vehicles and vessels are tagged and recorded prior to recovery
- For water based vessel recovery, eligible targets are located and recorded prior to recovery
- Initial notification to owner is sent from VIN information gathered in the field using State Police database (City specific)
- Vehicles and vessels are aggregated on one or more sites and gridded for easy access
- Fluids are removed from each unit within the aggregation site
- Additional notifications are sent to owners using certified mail (if required)
- Private insurance companies are allowed to view and access units
- Vessels and vehicles can be retrieved by owner/insurance or destroyed/recycled
- Vehicles that have not been retrieved are crushed and recycled
- Scrap value proceeds (if any) are disbursed according to the contract

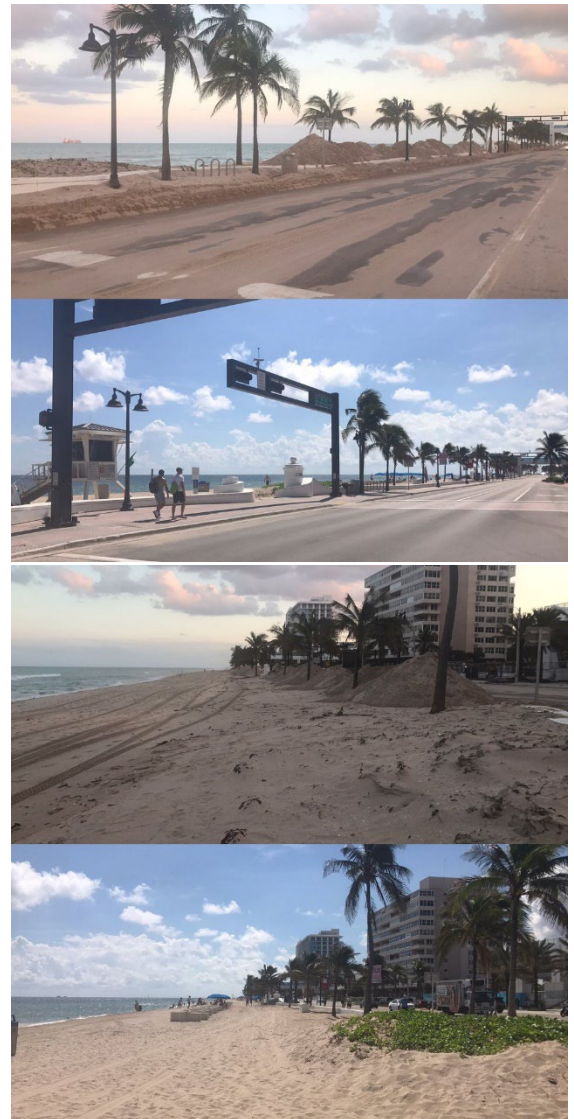




Sand, Soil Recovery, Beach Restoration

Many jurisdictions are faced with damaged coastal areas and habitats that may require immediate recovery restoration. DRC has performed these sensitive and precise projects for decades. Permitting requirements will vary by jurisdiction. Typically multiple agencies are involved in beach projects. Recovery from public or private property will require Right of Entry (ROE) authority.

- Typical operating procedure calls for temporary staging site(s) used for storage and processing
 - Processing sand on the beach is a preferred method
 - Soils can sometimes be processed within an established DMS
- Displaced material can be recovered from adjacent property by the use of skid steers and front-end loaders
- Beach rakes are an effective tool for recovering hidden and surface debris from beach-fronts
- Debris collected from processing is usually taken to an operating debris DMS for reduction and haul-out to final disposal
- Quantities are generally measured by loader bucket size as the material is loaded to be screened
- Screening of sand and soils using shaker screens and trammels is a preferred procedure
- Production rates generally range between 100 to 200 processed cubic yards per hour
- Stockpiled and processed (clean) material can be returned to its original location
- Beach contours can be re-created by following engineered plan



Expertise in the Removal of Dead Animals and Putrescent Disposal

Improper disposal of animal carcasses can contaminate drinking water sources or spread disease. It is DRC's policy to handle and dispose of animal remains with care and in accordance with all state and local regulations.

If possible, all identified carcasses should be disposed of within 48 hours of death. There are several approved methods for the disposal of animal carcasses:

- **Incineration** at a secure and pre-approved site.
- **Deposition** in a contained landfill approved for remains disposal.
- **Composting**, with approval, is a sanitary and practical method of carcass disposal.

Demolition

DRC employs many experienced supervisors, project managers, operators, and other technicians, many of whom have many years of experience in the demolition field. Demolition projects will be staffed with a Superintendent to oversee daily operations and a Project Manager responsible for subcontractor relations, schedule maintenance, and coordination with the City.

All demolition operations will be conducted in a safe, environmentally responsible manner, in accordance with the requirements of the local government. Operations will proceed with the disconnection of utilities to all structures. The structures will then be demolished to the slab on grade level. Structures will be removed completely prior to the removal of any street or curb improvements, so that a clean and durable means of ingress and egress can be maintained during demolition operations. Slabs on grade will be excavated and removed. Once a structure has been completely removed, the area will be stabilized using the best management practices (DMP).

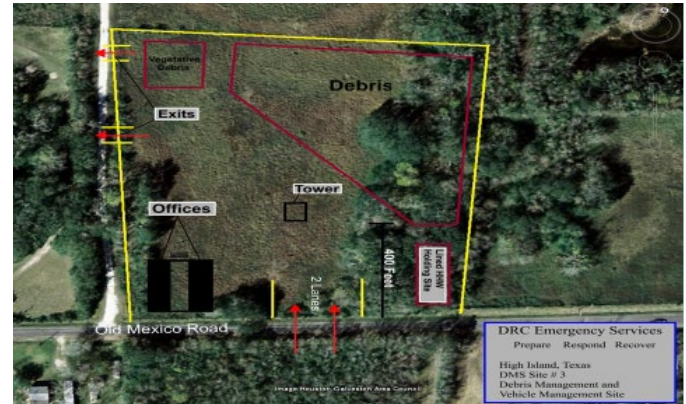
Existing structures will be demolished using conventional construction equipment such as excavators, track loaders and bull dozers. Concrete slabs will be excavated using track type excavators and hammers (if necessary) and will then be crushed on site using portable concrete crushing technology. Debris and recycled materials will be removed from the site using dump trucks.

Debris Management Site Operations

Permitting and Site Mobilization

Within 24 hours of a notice to proceed, mobilization to pre-established DMS locations will begin:

- 🌐 Phase One—environmental audit is performed
- 🌐 The number of DMS sites to be used is determined by estimated volumes, travel times, traffic patterns and material to be processed
- 🌐 Ideally, site placement and number should facilitate a minimum of five loads per truck per day
- 🌐 Land Use Agreements are immediately executed with any private land owners
- 🌐 For those sites not already permitted, an immediate permitting request will be submitted by DRC's Vice President of Administration and Compliance (Kristy Fuentes)
- 🌐 DMS Site Plan is established and submitted



Environmental Considerations

- Where practical, a phase one environmental assessment should be performed prior to use as a DMS
- Soil samples are taken prior to use
- Pictures and video of the site prior to use is considered a best management practice
- DRC may use drone photography before and after use as a best management practice
- An independent engineer is often used to satisfy additional requirements of State regulators such as the need for SWPPP, perimeter silt fencing, air monitoring etc.



Typical On-site Equipment, Supplies and Manpower Needs

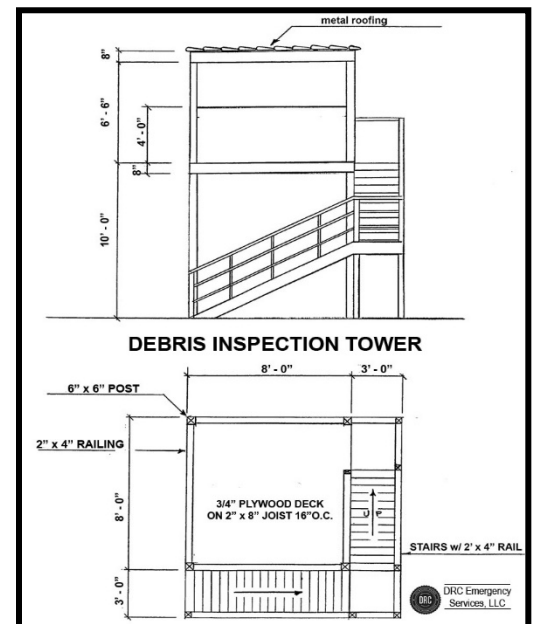
Signage	Inspection Tower(s)
Perimeter Fencing (if required)	Site Manager
Equipment Operators	Traffic Control Personnel
Security Personnel	Traffic Control devices
Front-end loader with thumb	Bulldozer
Grinder- horizontal or Tub	Excavator
Water Truck	Sweeper
Air curtain Incinerator or above ground incinerator (if required)	



Site Access

For the success of site access, separate points of ingress and egress should be established if possible and avoidance of truck traffic through residential areas is ultimately important.

- Traffic Controls** - Traffic control personnel, with appropriate traffic control safety equipment, will be stationed at the ingress observation tower to maintain vehicular traffic control. Additional traffic control personnel can be stationed throughout the site, as needed, to enforce proper traffic flow.
- Inspection Towers** - Inspection towers shall be constructed to facilitate observation and quantification of debris hauled for storage at debris staging sites. Ideally two inspections towers should be utilized at each DMS if volume warrants. One tower at point of ingress for use by the monitoring firm's employee, one tower at the point of egress to ensure all debris hauling trucks are in fact empty upon leaving the site. One tower may be utilized if ingress and egress point is the same. Additionally, the use of all terrain man lifts are sometimes substituted for the tower shown.



Maintenance and Grading - Maintenance and grading of the debris management site will occur throughout the operating day. Access roads will be constantly maintained, and dust control managed by use of a water truck. Access roads will be swept as often as necessary.



Debris Storage Area

Debris may be segregated into five main areas as determined by the type of event.

Vegetative debris—Vegetative debris will be cleaned of C&D debris to the extent possible to facilitate compliance with requirements for reduction of vegetative debris and processing of C&D.

Construction and Demolition (C&D) Debris—Stored separately within an area that will facilitate separation, compaction or grinding.

Recyclables/Salvage—Recyclable/salvageable materials will be stock piled in accordance with the site plan.

White goods—White goods will be stock piled in a contained area in accordance with the site plan if not transported directly to the recycler.

Household Hazardous Waste (HHW)—HHW will be segregated and stored in an approved containment area that may be lined and bermed.



Debris Reduction Methods

Grinding and/or Chipping Operations—Primarily used for reducing vegetative debris to achieve a 4 to 1 reduction or better. Resulting product is beneficial for use as fuel or reused as compost. The method is less often used as a reduction method for Construction and Demolition material due to its impact on equipment.

- Reduction by grinding provides opportunity for recycling, re-use and consumption as a fuel source

Burning—Environmental impact and safety are primary considerations. Most often allowed in rural settings, it's the most efficient reduction method for vegetative debris as a 95% reduction can be achieved. Air curtain incineration and trench burning can serve to mitigate the release of smoke etc.

- Reduction by burning provides for the most cost- effective processing, if burning is an option

Compaction—The most acceptable reduction method for construction and demolition debris when combined with recycling; a 2 to 1 reduction ratio is most often achieved.



Final Debris Disposal

Selection of final disposal location(s) for processed debris is normally determined during the planning phase. Per Subtitle D, lined sites are generally selected. However, in some cases, permitted construction and demolition sites are used when regulations allow.



Recycling Strategies

Vegetative Debris—Available to serve as a viable fuel source for manufacturing, etc. and used frequently as mulch for agricultural purposes. The resulting product is donated to citizens for use in flower beds and gardens and can be used as alternative daily cover in landfills when allowed. Additional uses are to use as roadbed for temporary roads and can be thinly spread across acreage to produce dirt.

Aggregates—Concrete, brick, and similar materials can be crushed and used as fill material, road base, etc.

Construction and Demolition Debris—Wood, metals, plastics and sometimes gypsum can be pulled from the waste stream and recycled if sufficient quantities exist and recycling facilities are available and accessible.

White Goods— Easy to recycle due to abundant processors.

Electronic Waste (E-Waste)—While these components are quite abundant, particularly following a flood or tidal surge, recyclers of these items have become more difficult to find. Some of the components found in televisions, computer monitors, copy machines etc. contain heavy metals making disposal a poor option, resulting in markets being the best option. Shipping to foreign markets is sometimes the best option.

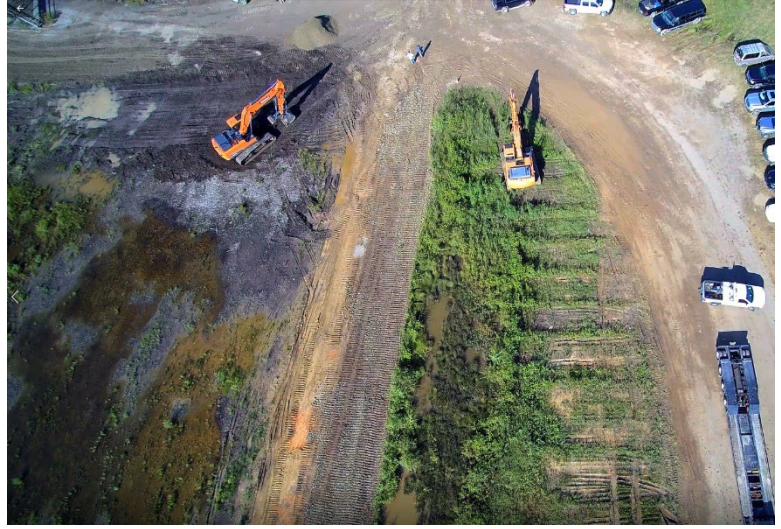


“This debris removal project has been a resounding success, and the GLO appreciates the many hours of hard work put in by the DRC team.”

— Benjamin K. Au Architect, Director of Construction Services GLO, Texas

Debris Management Site Closeout

Restoration is conducted during the close out phase of each DMS. The scope of restoration is determined by post use site conditions, terms of the land lease, or the City directive and mutual understanding when public property is used. Restoration can consist of final removal of all debris and other managed components as well as all structures and temporary features. Additionally, grading and leveling, removal of temporary roads and fencing, and grassing or seeding of the site to documented pre-use condition may be necessary.



Post use drone footage and still photography shall be taken to illustrate the current condition of the site as it compares to the baseline or pre-use documentation. Environmental sampling that mirrors pre-use sampling is a best management practice.

- Random soil samples, surface and if necessary water samples, may be taken and sealed in containers for comparison with pre-use samples taken
- Independent third- party engineers and testing labs may be used
- Post use samples and pre-use samples may be tested in an independent lab to determine the presence of contaminants

Final Inspection, Released and Acceptance of the City of Sanibel and/or Landowner

In most cases, final closure approval is needed by both the State Environmental Agency and the property owner.



Safety

DRC maintains an unwavering commitment to the health and safety of our employees, subcontractors, customers, and the communities that we service.

Safety comes before profit and productivity.

Our goal is to ensure that all projects operate under the safest possible conditions and as such, DRC maintains a robust in-house safety program. Headed by a dedicated team of Project Managers and Regional Managers, DRC's programs and practices include:

- 🌐 Morning project safety toolbox meetings
- 🌐 Weekly "better ideas for improvement" meetings
- 🌐 Weekly formal safety meetings
- 🌐 Constant safety training certifications
- 🌐 Safety recognition through our "challenge coin" award program

DRC follows all OSHA regulations and other federal and state agency guidelines when conducting an operation. DRC's Corporate Safety Plan includes Safety Plans and Policies, an Accident Prevention Plan and a Substance Abuse Policy. It is the policy of this organization to provide and maintain work environments and procedures which will:

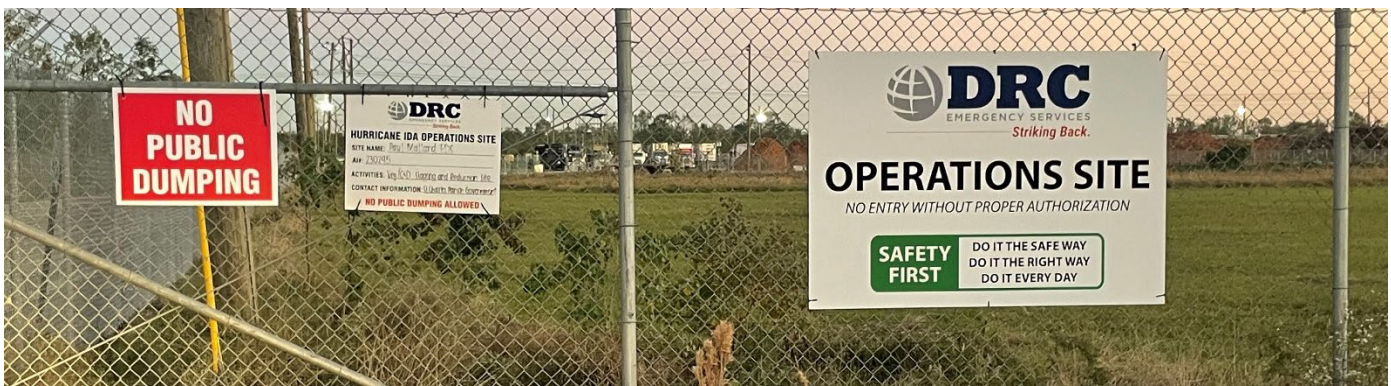
1. Safeguard public and Government personnel, property, materials, supplies, and equipment exposed to contractor operations and activities;
2. Avoid interruptions of Government operations and delays in project completion dates; and
3. Control costs in the performance of this contract.

Training programs include:

Smith System Driver Training
Hazardous Materials Training
Demolition Safety
Asbestos Abatement Training
Power Line Awareness
Hazardous Communication
Lockout/Tagout
Fire Prevention Training
Environmental Management Planning

Operational safety, health, and accident prevention measures will be in effect and reinforced daily by all active personnel. These measures and procedures will be reiterated weekly during planning meetings, or as needed.

Immediate action will be taken to correct any safety deficiency while maintaining the utmost respect for all members of our workforce. All actions will be documented and the safety of citizens will be considered vital.



Prompt Damage Complaint

- DRC maintains a damage hotline (888-721-4DRC) for all projects. A complaint manager is assigned to the project and is responsible for tracking all damage and repair.
- DRC will investigate all damages and complaints within 24 hours and will propose a resolution to the damaged party within 48 hours.

Accounting and Document Management

DRC's invoicing procedure is as follows:

- Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
- Invoice is worked up along with the ticket data backup.
- The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the City (if there isn't a Monitoring Firm).
- Once the invoice and ticket data has been 100% reconciled, the Monitoring Firm, or the reconciliation contact with the jurisdiction, then recommends the invoice to FEMA for payment.
- Frequency: The invoicing is usually done on a weekly basis

DRC maintains a fully-staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced and professional personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client. All servers and networked computers are backed up both on and off-site every day. The emergency nature of DRC's work requires that the Company remain on-line and in contact across its network at all time.




Post Event Evaluations

Hot Wash Meetings

DRC holds a Hot Wash with each jurisdiction post event. A Hot Wash is an after-action evaluation that occurs between DRC and the client. This post activation meeting serves as a forum for the client to discuss the project as a whole, the processes that were implemented, and any potential improvements. Additionally, DRC has an internal meeting to discuss development strategies and innovative concepts for future activations.

Subcontractor Evaluation

DRC has a large network of subcontractors and maintains long standing relationships with trained and exclusively committed key subcontractors. Additionally, DRC strongly believes the use of local resources is vitally important to a successful disaster recovery operation. For decades, DRC has been building relationships with subcontractors across the nation. DRC utilizes a 55-point Post Event Subcontractor Evaluation Form to aid in building our reliable network of subcontractors.



6702 Broadway Street • Galveston, TX 77554 • (888) 721-4372 • Fax: (504) 482-2852
www.drcusa.com

POST EVENT SUBCONTRACTOR EVALUATION RATING FORM

Subcontractor _____

Event _____

Jurisdiction _____

Date Reviewed _____

	5 = Excellent	4 = Good	3 = Satisfactory	2 = Unsatisfactory	1 = Poor
1	Subcontractor mobilized within the timeframe required				
2	Subcontractor mobilized job with the required pieces of equipment				
3	Rate the appearance of equipment utilized				
4	Rate the reliability of equipment utilized				
5	Rate subcontractor's overall customer service (number of complaints)				
6	Rate subcontractor's cooperation and interaction with monitoring firm				
7	Subcontractor left each collection point neat (rake ready)				
8	Rate subcontractor's overall productivity				
9	Rate subcontractor's response to repairing damages				
10	Rate subcontractor's timeliness and accuracy of invoicing				
11	Did subcontractor hold adequate equipment to the contract's conclusion?				
TOTAL SCORE					

RECOVER



- *Demolition*
- *Man Camp Services*
- *Post Disaster Temporary Housing*
- *Marine Services*

Many of the elements of work shown above can be categorized as a recovery functions, although some, if not all, could be performed simultaneously with the debris mission. Of those listed above, marine debris removal, marine salvage, and beach restoration have been previously addressed under the Response phase of operations.

Effective recovery requires a comprehensive effort of all phases that enable logical and efficient execution. The subsequent functions outlined below are all steps in a model that must be executed intelligently and with real-world experience. DRC Emergency Services, LLC, SLS, and Callan Marine comprise a core of companies under single ownership that excel at providing a turn-key approach to total disaster management. We stand alone in the industry as the only provider of these services.





DRC's sister Company, SLS, is a prominent post disaster Temporary Housing provider. From turnkey temporary trailer facilities to massive man camps designed to house and feed thousands, SLS has designed and performed most all post disaster applications.

SLS pioneered the current FEMA S.T.E.P. program during the aftermath of Hurricane Sandy in New York. The Program in New York was called "Rapid Repair" and a similar program in Baton Rouge was called "Shelter at Home". These programs are designed to perform essential elements of restoring damaged single-family residences and return homeowners back into their homes quickly. As an additional positive result, the cost of the typical S.T.E.P. program is approximately 20% the cost of placing a displaced Family into a trailer or similar structure. Rapidly returning displaced families to their homes provides a sense of community and normalcy to the affected citizens.

SLS is composed of four major divisions: RESPONSE, HEALTH, FEDERAL SERVICES and HOUSING.

Each division is distinct in focus, scope and services provided, but seamlessly utilizes a pool of leadership, talent, resources and financial capabilities. With this industry collaboration, SLS is able to successfully execute any assignment they undertake. Their experience and qualifications, bolstered by the capabilities of our highly experienced team, allow us to offer unparalleled service to our clients.





DRC's sister Company, Callan Marine is a highly-specialized construction firm capable of providing, design, engineering, management and construction services such as:

- Marine debris management and removal
- Offshore and inland dredging
- Shoreline protection
- Beach re-nourishment
- Port/Dock facility construction
- Wetlands construction
- Marine protection mitigation and improvements

For over ten years, Callan Marine has been serving public and private clients by providing crucial dredging services and executing new maritime construction and expansion projects. We restore berthing depths for ship docks and navigation channels, facilitating transportation in our nation's waterways.

With a mission of safety, quality, and integrity, Callan Marine can customize a response solution for you.

Callan Marine has dredged thousands of miles of waterway in the Gulf Coast region to keep our customers productive.



FIVE YEAR LITIGATION AND REGULATORY LIST

(Updated and Revised: April 20, 2024)

The following is a list of any litigation involving DRC Emergency Services, LLC ("DRC") pending, settled, dismissed or abandoned during the five-year period preceding the above date.

ACTIVE PENDING CASES:

Nelson v. RPF Emer. Servs., et al, No. 20-900353, Cir. Ct. Baldwin County, AL. Terminated sub-subcontractor sued DRC and its President seeking damages for termination from the project. Claim unquantified. No liability for DRC or its President; no contract privity.

Fuxench, et al v. Puerto Rico Dept. of Recreation & Sports, No. 20-3148, Puerto Rico Bayomon High Court. Claim against the Puerto Rico Dept. of Recreation & Sports to enjoin it from performing post-hurricane tree and limb removal in a park.

Lambert v. DRC Emergency Services, LLC, et al, 24th Judicial District Court for Jefferson

Parish Louisiana, Civil Action No. 702311. BP Oil Spill personal injury claim. DRC is being indemnified by BP.

Fitzgerald v. DRC Emergency Services, LLC, et al, United States District Court for the Eastern District of Louisiana, Civil Action No. 13-650. BP Oil Spill personal injury claim. DRC is being indemnified by BP.

Brown v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 12-2333. BP Oil Spill personal injury claim. DRC entitled to indemnity from BP.

Goldman v. DRC Emer. Servs, LLC, et al, #22-900011, Washington County, AL Cir. Ct., Personal injury claim arising from automobile accident. Plaintiff rear-ended debris truck.

DRC, Inc. v. DRC Emer. Srvs., LLC, #22-901120, Mobile County, AL Cir. Ct. Tradename dispute. Matter pending.

Dansby v. First Call Storm Removal, LLC, #22-900074, Marengo Co., AL Circuit Court. Personal injury arising from an automobile accident during debris removal operations.

Fairlake Property Partners v. DRCEs, #202378691, Harris County, TX. Dock and bulkhead property damage claim following a dredging project. Parties are attempting to resolve without further litigation.

ABANDONED CASES:

Gulf State Construction v. DRC Emergency Services, LLC, Civil Action No. 2012-10783, Orleans Parish Civil District Court. Pro se lawsuit by a subcontractor seeking \$180,000 payment for site work and demolition work on the Orleans Parish Sheriff's Office construction project. DRCEs disputes plaintiff's claims on several procedural and substantive grounds: (1) Gulf States had no Louisiana contractor's license and, therefore, the subcontract is unenforceable as a matter of law; (2) Gulf States performed only minimal site work for which it was paid; (3) Gulf States was paid for mobilization but only mobilized three pieces of equipment to the job site and, therefore, could not execute the site work. No action has been taken in this matter for over four years.

Down South Services, LLC v. DRC Emergency Services, LLC, Case No. 59-035, 25th Judicial District Court for Plaquemines Parish, Louisiana. Claim by equipment supplier in connection with the BP oil spill project. DRCEs disputed plaintiff's claim and tendered 68% of plaintiff's demand pending further backup detail from plaintiff. No backup detail was provided. The lawsuit is open but plaintiff has abandoned the claim under Louisiana law having taken no step in the litigation since 2011.

American Amphibious Equipment and Rental, Inc. v. Brookhaven Maintenance South Contract Corp., et al, Case No. 55-252, 25th Judicial District Court for Plaquemines Parish, Louisiana. Collection claim by an equipment supplier to a lower-tier subcontractor on the Hurricane Katrina project. On April 13, 2009, one of the lower-tier subcontractors filed for Chapter 11 bankruptcy relief (USDC SD Miss. Case No. 09-50745) and the instant lawsuit was stayed. The Chapter 11 reorganization proceeding was converted to a Chapter 7 liquidation on July 23, 2009. The plaintiff in the instant case did not seek to lift the bankruptcy stay and did not otherwise take any steps in the instant litigation since 2009. The instant matter, therefore, has been abandoned under Louisiana law.

Baudier v. DRC Emergency Services, LLC, et al., 24th Judicial District Court for Jefferson

Parish Louisiana, Civil Action No. 703-286. BP Oil spill personal injury claim. Abandoned.

Turlich v. DRC Emergency Services, LLC, et al., 25th Judicial District Court for Plaquemines Parish Louisiana, Civil Action No. 59-076. BP Oil spill personal injury claim. Abandoned.

Frelich v. DRC Emergency Services, LLC, et al., 25th Judicial District Court for Plaquemines Parish Louisiana, Civil Action No. 59-616. BP Oil spill personal injury claim. Abandoned.

DISMISSED, SETTLED OR CLOSED CASES:

White v. Florida Dept. of Env'l Protection, et al, #20-1558, 2nd Cir. Leon County. Personal injury action arising from debris management site operations. Insured claim. Settled and dismissed.

Payton v. Progressive Ins., et al, No. C-92655, 10th JDC, Natchitoches Parish, LA. Automobile accident involving lower-tier subcontractor. Insured claim. Dismissed on summary judgment.

Fucich v. Great Divide Ins. Co., et al, No. 136124, 16th JDC, Iberia Parish, LA. Automobile accident personal injury claim. DRC dismissed on summary judgment July 27, 2023.

Contreras v. Terrence, et al, No. 18-3519, 134th Dist. Court, Dallas County, TX. Claim by a fourth tier subcontractor for payment. The lawsuit states damages are between \$50,000 and \$200,000. DRC dismissed from lawsuit on summary judgment on August 12, 2022.

Lewis v. Ft. Lauderdale, #19-2090, 17th JC Broward Co. Personal injury. Resident tripped on defect in sidewalk. DRC proved defect existed prior to work performed by DRC in the area. Plaintiff agreed to voluntarily dismiss DRC.

Hershewe v. DRC Emer. Services, LLC, Case NO. 17-181, Jasper County, MO. Suit for an accounting and claim for payment by an attorney arising out of the Joplin, MO tornado project. Suit dismissed for lack of prosecution.

B&S Equipment v. DRC Emergency Services, LLC, et al, Case No. 708-443, 24th Judicial District Court for Jefferson Parish, Louisiana. Claim by lower-tier sub-subcontractor for unpaid work. Hurricane Katrina project. Case settled on July 3, 2014.

Ultra Lane, Ltd. v. DRC, et al, No. 17-430, USDC MDLA Suit by Ultra Lane against lower-tier sub-subcontractor for payment. Plaintiff voluntarily dismissed DRC from litigation.

IceX Systems Management, LLC v. DRC Emer. Servs., No. C-201885406, 15th JDC, Lafayette Parish, LA. Claim by equipment lessor for rental. DRC contended that equipment was removed from project by plaintiff. Investigation confirmed that the equipment was removed by plaintiff and that DRC overpaid plaintiff. Plaintiff voluntarily dismissed the lawsuit July 22, 2020.

Yester Avila, et al. vs. SLSCO, Ltd., et al., No.18-cv-00426, USDC SDTX. Class action wage underpayment claim on a project in which DRC had no involvement. Plaintiffs voluntarily dismissed DRC from the lawsuit on July 1, 2019.

Dermansky v. DRC Emer. Servs., No. 20-1803, USDC SDTX. Copyright claim. Photograph use. Settled and dismissed November 19, 2020.

Luke Boudreaux v. The DRC Group, et al, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-03179. BP Oil Spill injury claim. Dismissed June 19, 2020.

Matherne Business Associates v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-449. BP Oil Spill injury claim. Dismissed June 18, 2020.

Rodrigue Business Associates v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-445. BP Oil Spill injury claim. Dismissed June 18, 2020.

Pearson and Black v. DRC Emergency Services, LLC, 24th Judicial District Court for Jefferson Parish Louisiana, removed to USDC EDLA, Civil Action No. 11-778. BP Oil Spill injury claim. Dismissed June 19, 2020.

Duong, et al v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 13-605. BP Oil Spill injury claim. Dismissed July 11, 2019.

Dinwiddie v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 12-426. BP Oil Spill injury claim. Dismissed September 6, 2019.

Elmer Rogers v. DRC Emergency Services, LLC, Orleans Parish Civil District Court, Civil Action No. 14-8304, Div. "J" removed to USDC EDLA Civil Action No. 14-2285. BP Oil Spill injury claim. Dismissed June 19, 2020.

In re Triton Asset Leasing GmbH, U.S. Dist. Court for Eastern District of Louisiana, Case No. 10-2771. Statutory limitation of liability proceeding invoked by a vessel owner which was consolidated with MDL 2179. BP Oil Spill injury claim. Dismissed June 11, 2020.

Strike Zone Charters v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-5960. BP Oil Spill injury claim. Dismissed July 11, 2019.

Reefkeeper, LLC v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-5955. BP Oil Spill injury claim. Dismissed March 4, 2020.

Terry v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-4137. BP Oil Spill injury claim. Dismissed March 4, 2020.

Ly v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-3957. BP Oil Spill injury claim. Dismissed February 5, 2020.

DeWitt County, et al v. DRC Logistics, Inc. (in rem only), #20-11-9945, DeWitt County, TX. County sent property tax bill to incorrect address for 2 years. Taxpayer address was corrected in County system; tax bill was paid; case was dismissed.

Golladay v. DRC Emer. Servs., et al, #20-23-CA, 14th JC Calhoun County, FL. Personal injury claim. Claim being handled through insurers. Plaintiff voluntarily dismissed DRC June 23, 2021.

Otano v. Desaugust, No. 18-16273, 11th Cir. Miami-Dade County, FL. Payment demand for by lower tier subcontractor on Hurricane Irma project in Miami-Dade County. Dismissed.

Commans v. State Farm, et al, No. 653413, 19th JDC, E. Baton Rouge Parish, LA. Automobile collision case involving truck driver of a lower-tier subcontractor. DRC was dismissed on summary judgment.

Kessler Smith v. BKS Construction, LLC, et al, Case No. 2021-9256, Orleans Parish CDC Louisiana. Automobile accident case. Insured claim. Dismissed on summary judgment.

DRC Emergency Services, LLC

Contract # _____

Location _____

Cubic Yard Load Ticket

No. **132191** _____

Agency Initials

Zone/Area

Mileage

Date: _____

Time: _____

Crew No.: _____ Pick-Up Location: _____

Cubic Yard Total: _____

Truck No.: _____ Truck Capacity: _____

Materials:

- | | |
|--------------------------------------|----------------------------------|
| <input type="checkbox"/> Vegetative | Miles |
| <input type="checkbox"/> C + D | <input type="checkbox"/> 0 - 15 |
| <input type="checkbox"/> White Goods | <input type="checkbox"/> 16 - 30 |
| <input type="checkbox"/> OTHER | <input type="checkbox"/> 31 - 50 |

Comments: _____

Signatures:

Agency: _____

DRC ES, LLC: _____

DRC Emergency Services, LLC

Contract # _____

LEANERS / HANGERS / TREES / STUMPS

No. 116151

Agency Initials

Zone/Area

Date: _____ Time: _____

GPS Lat.: _____ Long.: _____

Truck No.: _____ Pick-Up
Location: _____

HANGERS / LEANERS

☐ 2" - 4" ☐ 5" - 12" ☐ Greater Than 12"

STUMPS

☐ 24" - 30" ☐ 36.1" - 48"
☐ 30.1" - 36" ☐ Greater Than 48"

TREE REMOVAL

☐ 6" - 12" ☐ 13" - 24" ☐ 25" - 48"
☐ Greater Than 48"

Signatures:

Agency: _____

DRC ES, LLC: _____

DRC Emergency Services, LLC

Contract # _____

Location _____

Ton Ticket

No. **53801**

Agency Initials

Zone/Area

Date: _____

Mileage

Time: _____

Crew No.: _____ Pick-Up Location: _____

Total Ton: _____

Truck No.: _____ Truck Capacity: _____

Materials:

- ☐ Vegetative
- ☐ Metals
- ☐ Mixed

Comments: _____

Signatures:

Agency: _____

DRC ES, LLC: _____

DRC EMERGENCY SERVICES, LLC
Daily Site/Tower Sheet

Date: _____

Daily Grand Total: _____

Job: _____

Page _____ of _____

Tower / Dump Location: _____

	Ticket No.	Truck Capacity	Load Call	Cubic Yards Approved	Comments
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					

Total: _____

Total: _____

Authorized Supervisor for
DRC Emergency Services

Authorized Government Inspector:

DRC Emergency Services, LLC

DATE: _____

TRUCK NO. _____	TRAILER NO.: _____
MAKE: _____	MAKE: _____
MODEL: _____	MODEL: _____
COLOR: _____	COLOR: _____
LICENSE: _____	LICENSE: _____

OWNER OF TRUCK: _____	DRIVER OF TRUCK: _____ (IF DIFFERENT THAN OWNER)
ADDRESS: _____	ADDRESS: _____
TELEPHONE: _____	TELEPHONE: _____
FAX: _____	FAX: _____
CELL: _____	CELL: _____
DRIVER LICENSE: _____	DRIVER LICENSE: _____
DOB: _____	DOB: _____

OWNER OF TRAILER: _____
 ADDRESS: _____
 CITY/STATE/ZIP: _____
 TELEPHONE: _____
 FAX: _____
 CELL: _____

INCHES ROUND TO DECIMALS			
INCHES	DECIMAL	INCHES	DECIMAL
1 =	0.083	7 =	0.583
2 =	0.167	8 =	0.667
3 =	0.250	9 =	0.750
4 =	0.333	10 =	0.833
5 =	0.417	11 =	0.917
6 =	0.500	12 =	1.000

EXAMPLE:
 12 FEET 3 INCHES = 12.250 FEET

MEASUREMENT: (Feet and Inches) L _____ x W _____ x H _____ Total _____

DECIMAL CONVERSION: L _____ x W _____ x H _____ Total _____

(These conversions are very important as otherwise the measurement multiplications can result in an incorrect TOTAL CUBIC YARDAGE.)

DIVIDED BY 27 = _____ CY

DEDUCTIONS = _____ CY

NET TOTAL = _____ CY

I CERTIFY THAT I HAVE CONDUCTED THE MEASUREMENT OF THE ABOVE REFERENCE TRUCK.

AUTHORIZED SUPERVISOR FOR
 DRC EMERGENCY SERVICES, LLC

AUTHORIZED GOVERNMENT INSPECTOR

FEMA INSPECTOR

AGENCY

PRINT NAME

PRINT NAME

PRINT NAME

DATE

DATE

DATE

COMMENTS:

DRC Emergency Services, LLC

Daily Report - PERSONNEL

Crew # & Name: _____

Date/Day: _____

Contract: _____

Location: _____

DRC Supervisor _____

Contract #: _____

Subcontractor	Last Name	First Name	Job Description	Start Time	End Time	Hours	DRC Supervisor Signature	Jurisdiction Signature

Comments:

DRC Emergency Services, LLC

Daily Report - EQUIPMENT

Crew # & Name: _____

Weather: _____

Date/Day: _____

Operator: _____

DRC Supervisor: _____

Location/County: _____

Contract: _____

Inspector: _____

Contract #: _____

Subcontractor	Equipment Type	ID Number	Truck CY	Start Time	End Time	Hours	DRC Supervisor Signature	Jurisdiction Signature

Comments:

Site Evaluation

Jurisdiction: _____

Site Address: _____

Acreage: _____

Map Attached?

☐ Yes

☐ No

GPS Coordinates: _____ N

_____ W

Material to be Staged:

☐ Veg

☐ Both

☐ C & D

☐ Other: _____

Reduction Method: _____

☐ Compaction

☐ Burining

☐ Grinding

☐ Other

Comments: _____



Site Name: _____

Owner's Name: _____

Address: _____

Telephone Number: _____

Email: _____

Lease Amount: _____

Customer Complaint Form

Name of person making complaint: _____

Telephone Number: _____

Address: _____

Nature of complaint: _____

Results of investigation: _____

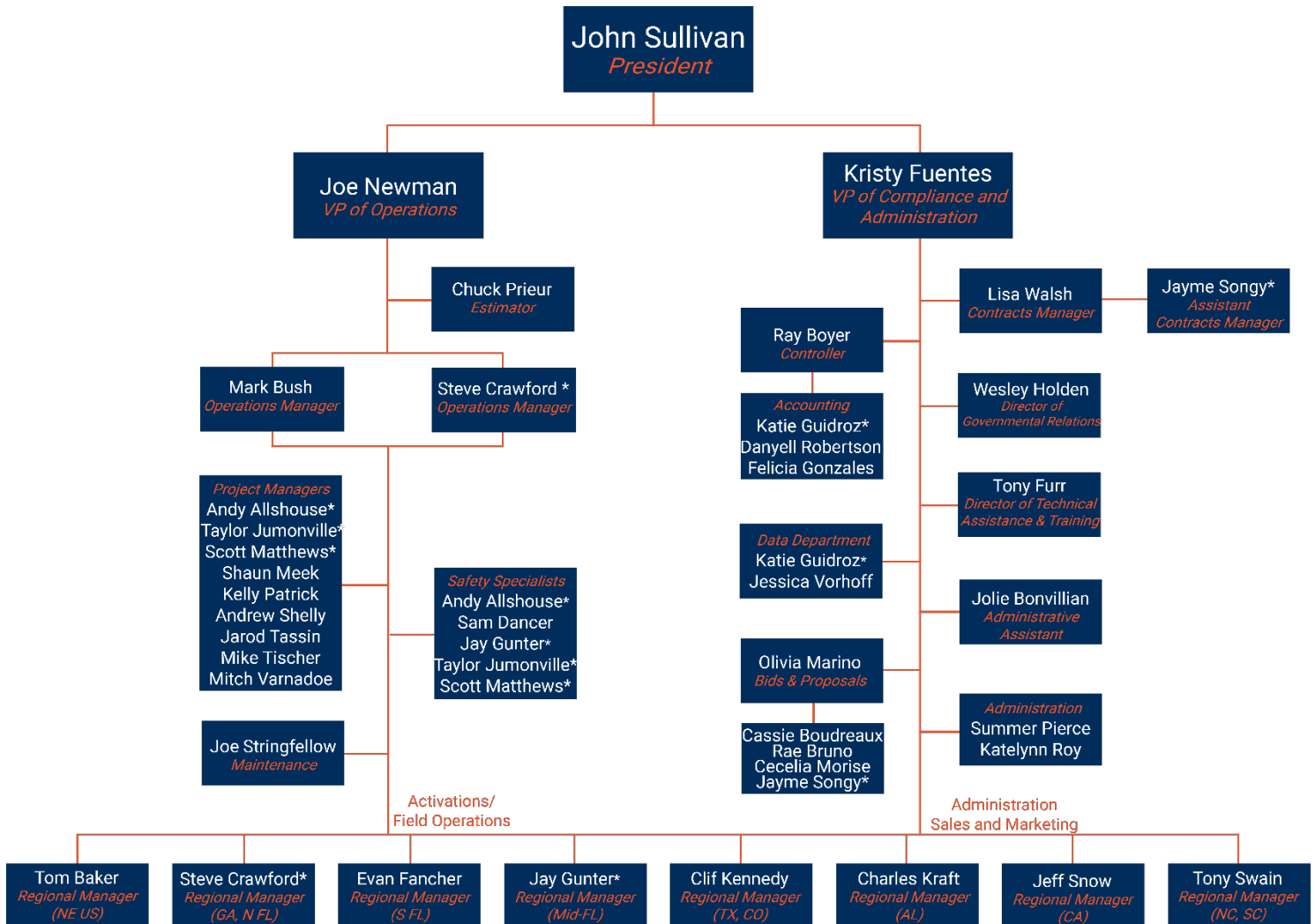
Action taken: _____

Date complainant contacted with the results of the investigation and action taken:

Initials of person investigating Complaint: _____

Initials of person taking complaint: _____

ORGANIZATIONAL CHART



* indicates this person is listed twice

KEY PERSONNEL

DRC, its subcontractors, and/or personnel lists their accomplishments among memberships in several professional organizations including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC and/or its' affiliates, associates and/or subcontractors are licensed General Contractors in the states in which DRC performs disaster response services. DRC is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

Kristy Fuentes, Vice President of Compliance and Administration

Kristy Fuentes, DRC's Vice President of Compliance and Administration, offers over 19 years of experience in disaster recovery projects, client expansion, and government relations. Throughout the years, Ms. Fuentes has been an essential element in the management of all of DRC's disaster relief projects. Some of these major hurricane projects include Hurricanes Ian, Ida, Michael, Florence, Irma, Harvey, Ike, Wilma, Katrina. Other major projects consist of the 2023 Hawaii Wildfires, Colorado Marshall Wildfires, 2021 Kentucky Tornadoes, California Wildfires, State of Washington Fire Cleanup, Texas Severe Winter Storms, Louisiana Severe Storms and Flooding, and the BP Oil Spill. Most recently, she managed 24 simultaneous activations in response to Hurricane Ian; this project involved the removal and disposal of a combined total of over 4,000,000 cubic yards of debris. Ms. Fuentes has been an instrumental asset to the company by acting as the designated liaison for clients and ensuring consistency and quality in performance while managing various projects.

Ms. Fuentes has implemented changes and improvements to the methods and procedures for contracts, licensing, and pre-qualification processes to ensure contractor compliance with Federal and State regulations. Ms. Fuentes continues to aid clients across the United States in planning, program management, disaster response, demolition contracting, and regulatory compliance while maintaining a key administrative role for every disaster and project DRC performs. Ms. Fuentes' unique oversight and creativity in every role she has assumed has significantly improved DRC's ability to flourish in increasingly more demanding disaster recovery environments.

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-29, IS-37.17, IS-42, IS-100.b, IS-200.b, IS-201, IS-241.b, IS-244.b, IS-315, IS-317, IS-324.a, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-700, IS-702.a, IS-706, IS-775, IS-800.b, IS-906, IS-907, IS-909, IS-2900

Other Certifications: Louisiana Solid Waste Operator's Training Workshop

Joe Newman, Vice President of Operations

Mr. Newman has over 2 decades of experience overseeing large-scale construction and disaster-related debris management projects. As Vice President of Operations, Mr. Newman maintains business relationships and offers hands-on participation and incident command on all operations. Mr. Newman plays a key role in every major activation, providing operational oversight to measure progress, and adjusting processes to ensure the success of the project. Mr. Newman works closely with management personnel and oversees all project managers to maintain efficient team structure during an activation. Mr. Newman has managed teams across multiple types of disasters including Hurricanes, Tropical Storms, Floods, Ice Storms, Tornadoes, Winter Storms, Fires, and Earthquakes with a cumulative contract value of over \$1.5 billion. Mr. Newman is a strong leader whose organization, critical thinking, and communication skills are integral to the success of the team.

FEMA Certifications: IS-33.17, IS-35.17, IS-100.b, IS-632.a, IS-702.a, IS-2900

Wes Holden, Director of Government Relations

As a co-founder and leader of multiple companies, including Thompson Consulting Services, Wes Holden is a subject matter expert with over 22 years of expertise driving innovation & advancement in the Disaster Recovery industry and managing FEMA programs. Mr. Holden is skilled in architecting innovative software to replace outdated management solutions for natural disasters & emergencies. Over his career, Mr. Holden was instrumental in securing over \$4B in FEMA reimbursed funding, enabling clients to recover and rebuild in the aftermath of disasters. Having pioneered groundbreaking solutions in the Disaster Recovery industry, Mr. Holden brings incredible knowledge and experience to every project.

Tony Furr, Director of Technical Assistance and Training/ FEMA Reimbursement Specialist

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

FEMA Certifications: ICS-100, ICS-200, IS-24, IS-632.a, IS-634, IS-800.b, IS-821, IS-22, IS-230, IS-317, IS-393.a, IS-631, IS-632, IS-821, IS-1812

Other Certifications: National Wildlife Coordinative Group Certifications L-381 and L-480; E0193 Certified Appeal Analyst; Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, and Debris; Project Management (Certified Project Manager (CPM) URS Corporation

Evan Fancher, Regional Manager

Mr. Fancher serves as the Regional Manager for DRC in South Florida. Mr. Fancher comes to DRC with over 7 years of relevant experience. Previously, he led several infrastructure projects for local governments throughout South Florida. During Hurricane Ida, he served as Project Manager on behalf of DRC. He conducts trainings with local governments, helping them understand FEMA guidelines and best practices. Mr. Fancher has presented at conferences, City Commission meetings, and trainings on pre-event contracting and the correct way to procure emergency services. Most recently in 2021, Mr. Fancher worked closely with the City of Baker, LA in response to Hurricane Ida and helped open a DMS site within 2 days. Mr. Fancher is originally from Birmingham, Alabama, but he spent most of his career in Miami, Florida and currently resides in Pembroke Pines, Florida. Previously, Mr. Fancher was the Executive Director for the South Miami Community Redevelopment Agency. During this time, he ignited the redevelopment of South Miami including Madison Square and South Miami Gardens and initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment.

Mr. Fancher also served as the Redevelopment Administrator for City of Plantation and the Senior Advisor for Miami-Dade County Commissioner Xavier Suarez, where he led Commissioner Suarez's office during Hurricane Irma response. Mr. Fancher's understanding of disaster management stems from his time working in Government, as such, his unique perspective allows him to better understand the City's needs during an activation. Mr. Fancher has made a career of working with local governments to help them achieve their goals.

Mr. Fancher has a dual Bachelor's degree in Sociology and Political Science from the University of Alabama at Birmingham and a Master's Degree in Applied American Politics and Public Policy from Florida State University.

Awards/Memberships: 2018 Public Policy Advocate of the Year (Miami Association of Realtors); 2016 Community Scholar in Affordable Housing (University of Miami); Citizens Independent Transportation Trust Board Member; Miami New Drama Board Member; American Planning Association; Florida Redevelopment Association; 100 Black Men of South Florida

Certifications: IS-5.A, IS-10.A, IS-37.23, IS-111.A, IS-235.C, IS-241.C, IS-242.C, IS-317.A, IS-325, IS-559, IS-632.A, IS-633, IS-700.B, IS-800.D, IS-1001, IS-1010

Steve Crawford, Collection and Disposal Operations Manager

Mr. Crawford comes to DRC with 25 years of operational and sales experience in the waste and recycling industry. Mr. Crawford is a Florida resident and has lived in the state since 1990. He previously worked in the Organics Recycling and Compost industry in Florida, where he was responsible for operations, project management, as well as sales/marketing of compost and mulch products. Additionally, he was previously responsible for municipal and federal contracting, operations management, disposal management, transportation, logistics and commodity marketing. Mr. Crawford is a previous Board of Director Member and Chairman of the Sponsorship Committee for Recycle Florida Today, a nonprofit organization dedicated to recycling education and improvements throughout the state of Florida. Most recently, in response to Hurricane Ida, Mr. Crawford oversaw the removal of over 4,300,000 cubic yards of debris across multiple Louisiana jurisdictions. In response to Hurricanes Delta, Laura, and Sally, Mr. Crawford worked as the Operations manager in Grant Parish, LA, Winn Parish, LA, Natchitoches Parish, LA, and the City of Natchitoches, LA. During this time, he helped operate 10 DMS sites and removed and disposed of a combined total of over 1,380,000 cubic yards of debris throughout these areas. Additionally, Mr. Crawford helped coordinate Hurricane Sally efforts for Gulf Breeze, FL, Mary Esther, FL, Niceville, FL, and Forsythe County, GA. Some of his other major activations include Hurricanes Michael and Florence. During Hurricane Michael, Mr. Crawford worked closely with FDOT where he managed a ten-day PUSH consisting of 339 crews.

FEMA Certifications: IS-5.a, IS-8.a, IS-11.a, IS-15.b

Other Certifications: Louisiana Solid Waste Workshop Certificate

Sam Dancer, Field Supervisor and Project Manager

Prior to joining DRC, Ms. Walsh provided administrative assistance for emergency response projects involving FEMA protocol. Since joining DRC in 2010, she gained experience in data management operations following some of the largest debris generating natural disasters in recent history, and she became an integral part of DRC's data department. Ms. Walsh was responsible for overseeing data collection for state and federally funded projects, helping to recover \$1.9 billion in data collection since 2016. Ms. Walsh is very important to DRC's continued success in data.

Since 2013, Ms. Walsh has overseen all contracts for DRC as Contracts Manager. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence, managing the pre-events contracts database, and coordinating with new and existing clients in establishing pre-event contract awards, contract

renewals, and contract extensions. Ms. Walsh has provided continuous administrative aid to DRC's management personnel on all major disasters since 2010 through assisting and maintaining close relationships with each jurisdiction to ensure that all documentation is timely received and sent.

FEMA Certifications: IS-3, IS-5.a, IS-10.a, IS-11.a, IS -20.19, IS-20.21, IS -21.19, IS-21.21, IS-29, IS-33.17, IS-35.21, IS-36, IS-37.19, IS-37.21, IS-42, IS-60.b, IS-75, IS-100.c, IS-100.fda, IS-100.fwa, IS-100.hcb, IS-100.he, IS-100.leb, IS-100.pwb, IS-106.17, IS-200.b, IS-200.hca, IS-201, IS-230.d, IS-240.b, IS-241.b, IS-244.b, IS-315, IS-317, IS-324.a, IS-325, IS-360, IS-394.a, IS-405, IS-420, IS-421, IS-453, IS-454, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.b, IS-702.a, IS-703.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-804, IS-807, IS-807, IS-809, IS-810, IS-811, IS-812, IS-813, IS-906, IS-907, IS-909, IS-912, IS-914, IS-01010, IS-1150, IS-1172, IS -2000, IS-2002, IS -2500, IS -2600, IS-2900.a, IS-2901

OSHA Certifications: OSHA-105, OSHA-107, OSHA-108, OSHA-112, OSHA-113, OSHA-115, OSHA-116, OSHA-121, OSHA-122, OSHA-123, OSHA-144, OSHA-150, OSHA-151, OSHA-152, OSHA-161, OSHA-162, OSHA-602, OSHA-603, OSHA-605, OSHA-612, OSHA-614, OSHA-618, OSHA-700, OSHA-701, OSHA-702, OSHA-704, OSHA-707, OSHA-716, OSHA-718, OSHA-719, OSHA-722, OSHA-750, OSHA-806, OSHA-807, OSHA-808, OSHA-809, OSHA-815, OSHA-852

Other Certifications: HAZWOPER, Access to a TWIC card, LDEQ Asbestos Contractor/Supervisor, Access to HSIN granted by the Department of Homeland Security for Louisiana, Mississippi, Texas, Alabama, and the EM Site

Lisa Garcia Walsh, Contracts Manager

Ms. Garcia Walsh has overseen DRC's contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC's management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-37.23, IS-42, IS-100.a, IS-100.c, IS-111.a, IS-200.c, IS-201, IS-235.c, IS-241.c, IS-242.c, IS-244.b, IS-315, IS-317.a, IS-324.a, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.a, IS-702.a, IS-706, IS-775, IS-800.b, IS-906, IS-907 IS-909, IS-2900

Other Certifications: Louisiana Solid Waste Workshop Certificate

John Sullivan, President

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 28 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

FEMA Certifications: IS-20.18, IS-100.b, IS-200.b

Please see certifications attached.

EMPLOYMENT OF LOCAL & MINORITY CONTRACTORS

DRC maintains one of the industry's largest network of pre-screened and fully qualified subcontractors, including local and preferred vendors. DRC's subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

The use of local resources is vitally important to a successful disaster recovery operation. DRC proudly promotes community involvement by working closely with local suppliers and vendors when the situation allows. DRC utilizes local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk.

Because of its importance, we have developed a vast network of subcontractors that are uniquely qualified and meet all operational requirements envisioned under this RFP. DRC has access to more than 2,000 firms through our prequalified supplier database, including over 1,200 Small Business Firms. This database facilitates our ability to identify firms qualified for specific scopes of work and allows DRC to efficiently sort the firms by type of service and size of business.

Throughout its history, DRC has maintained strong relationships with local vendors and subcontractors. We pride ourselves on facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC has assembled a cadre of thousands of subcontractors which includes SBE, MBE, WBE, HUB Zone, 8(a), and VOSB (including Service-Disabled VOSB) contractors. DRC has established procedures nationally recognized in the area of community outreach as discussed below.

Proposed Subcontractors

Proposed Subcontractors
Lil Mo Marine Services 1722 SE 28th St. Cape Coral, FL 33904 678-274-8193
MCO Construction & Services, Inc. (MWBE) Ann McNeill, President 6600 NW 27th Avenue, Suite 208 Miami, Florida 33147 305-693-4344
RPF Emergency Services, LLC Hunter Fuzzell 520 Mineral Trace, Unit C, Hoover, AL 35244 205-637-6949

Local S/M/WBE Resource Program

DRC understands that primarily mobilizing staff and equipment from local subcontractors reduces mobilization times and reduces cost. While DRC maintains a current, active subcontractor list, Regional Managers reach out to local subcontractors and small, minority and women-owned business enterprises (S/M/WBE) by utilizing:

- 🌐 Governmental databases
- 🌐 Local, regional, and national SBE compliance departments
- 🌐 Client and vendor references

- 🌐 Direct mail community outreach
 - Information can be found by contacting: 888-721-4DRC or going on drcusa.com

Upon receipt of Notice of Award, DRC will make contact with local governments and SBE Resource offices to schedule an informational and technical assistance workshop for potential vendors and businesses. The workshops provides:

- 🌐 “Hands on” technical assistance to a variety of companies
- 🌐 Matches S/M/WBE contractors with other companies in order to strengthen their competitive position

DRC is committed to ensuring that local companies are made aware of all potential contracting and partnership opportunities.

From our extensive experience with subcontractors, DRC knows the importance of establishing strict guidelines for performance and safety standards. All subcontractors will be screened for qualifications and safety compliance prior to being offered a contract with DRC. Additionally, at the discretion of the contracting agency, all subcontractors will be approved prior to beginning work. Our sample Subcontractor Agreement details the scope of work and responsibilities of each subcontractor. The Subcontractor Agreement also commits the subcontractor to all governmental regulations and requirements. All subcontractor equipment will be inspected and properly maintained and all personnel certifications and safety courses will be on file and renewed or updated as needed.

In addition to stringent qualifications standards, DRC requires the following summarized items from subcontractors:

- 🌐 Compliance with all DRC safety plans.
- 🌐 Ability to meet liability and automobile insurance requirements (these may vary from contract to contract).
- 🌐 Compliance with governmental employment regulations, unemployment compensation and workman’s compensation laws.
- 🌐 Completion of a subcontracting agreement specifying the scope of work, terms and conditions, pricing, liability requirements and any hold harmless agreements.



DRC Emergency Services, LLC
111 Veterans Memorial Boulevard, Suite 401
Metairie, Louisiana 70005
Phone: (888) 721-4372 Fax: (504) 482-2852

Company Name: _____

Contact Person: _____

Contact Phone #: _____

Contact Email: _____

Address: _____

DBE/WBE: _____

Licensing/Certifications: _____

Equipment: _____

Notes: _____



DRC Emergency Services, LLC
111 Veterans Memorial Boulevard, Suite 401
Metairie, Louisiana 70005
Phone: (888) 721-4372 Fax: (504) 482-2852
www.drcusa.com

In the event of a disaster in the Jurisdiction and DRC Emergency Services is tasked with the Debris Removal and Disposal, the following equipment and licensing will be required:

EQUIPMENT:

- a) Hauling Equipment with bed capacity of greater than 30 CY and up to 100 CY is preferred. Self-loading equipment is also preferred, however, pieces of hauling equipment can be coupled with front end loaders with grapples and bobcats with grapples that are capable of loading hauling equipment. All equipment must meet DOT standards for on road travel. All loading equipment must operate with rubber tires.
- b) Seventy Hour Emergency Push (short term use) – the above equipment applies, however, rubber tire front end loaders, motor graders, telehandlers, backhoes, bobcats with buckets can be used during the first 70 hours.
- c) Operation of the DMS sites (Debris Management Sites) – Bulldozers, water disbursement trucks, grapple trucks, backhoes can be used for this operation.

INSURANCE REQUIREMENTS:

- a) General Liability - \$1,000,000.00 / \$1,000,000.00 Aggregate
- b) Workers Compensation - \$1,000,000.00/\$1,000,000.00/\$1,000,000.00

DBE CERTIFICATION

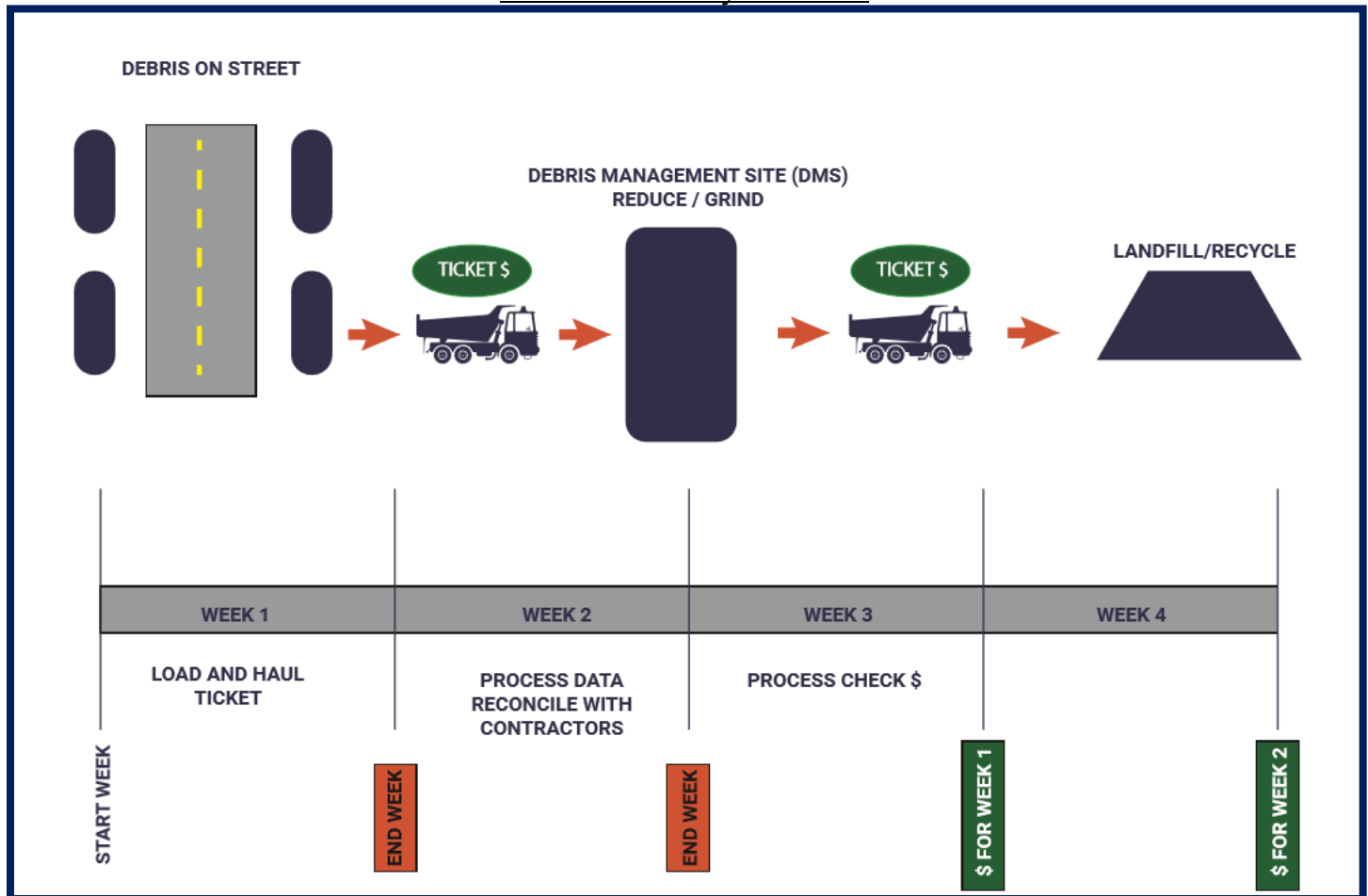
DBE Certificate not required; however, if you are DBE registers with the Jurisdiction, please send a copy of the certification by fax or mail to:

111 Veterans Memorial Boulevard, Suite 401
Metairie, LA 70005
FAX: (504) 482-2852

Prompt Payment of S/M/WBEs

In addition to occasionally assisting S/M/WBEs with operating startup costs, DRC has a 20 plus year history of paying subcontractors on a weekly basis. This expedited payment policy is critical to small businesses as they may experience cash flow issues that can impact operations.

Subcontractor Payable Chart



"Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the "on the ground" presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated."

– Adam M. Smith, P.E., Chief of Wastewater Operations & Maintenance, City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services

AFFIRMATIVE ACTION/ EQUAL OPPORTUNITY POLICY

DRC is an equal employment opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for handicapped and disabled employees. DRC's President has issued the following policy:

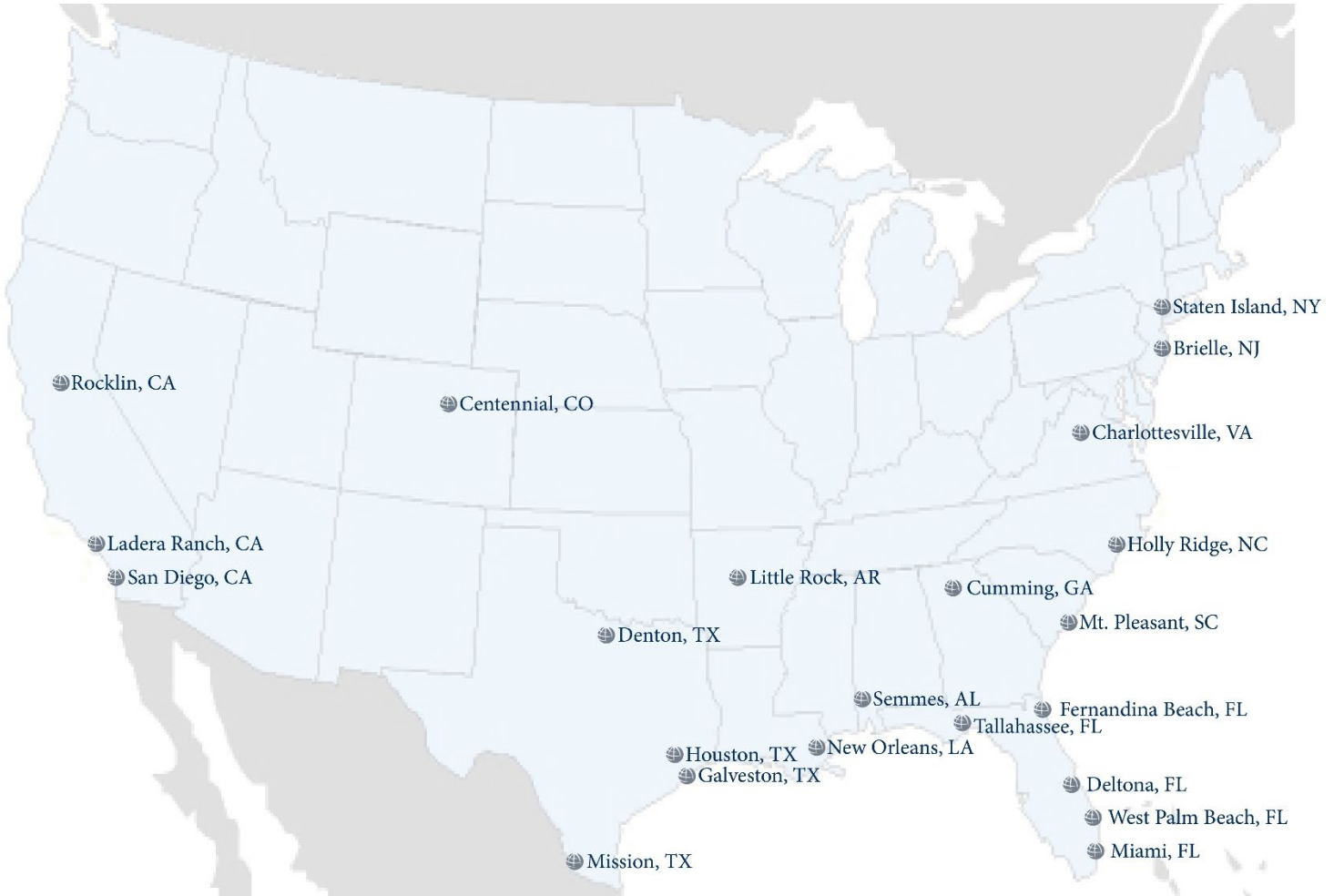
DRC recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. In addition, we believe work force diversity may provide a significant market advantage.

It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.

Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.



OFFICE LOCATIONS



DRC has an office located in the City of Miami and maintains offices across the United States which provide us with geographical maneuverability along the Atlantic and Gulf Coasts and allow us to continue to provide services to the City of Sanibel should any location be compromised during a disaster.

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

JOHN R SULLIVAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00020.18
Diversity Awareness Course 2018

Issued this 8th Day of May, 2018



Tiny Russell
Superintendent
Emergency Management Institute

0.1 JACET CEU

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00010.a
Animals in Disaster: Awareness and Preparedness

Issued this 4th Day of August, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.4 JACET CEU

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00042
Social Media in Emergency Management

Issued this 6th Day of July, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.3 JACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

JOHN R SULLIVAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.b
Introduction to Incident Command System
ICS-100

Issued this 7th Day of May, 2018



Tiny Russell
Superintendent
Emergency Management Institute

0.3 JACET CEU

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00011.a
Animals in Disasters: Community Planning

Issued this 7th Day of August, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.4 JACET CEU

Emergency Management Institute



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KRISTY FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.b
Introduction to Incident Command System
ICS-100

Issued this 20th Day of June, 2017



Tiny Russell
Superintendent
Emergency Management Institute

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Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

JOHN R SULLIVAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00200.b
ICS for Single Resources and
Initial Action Incident, ICS-200

Issued this 7th Day of May, 2018



Tiny Russell
Superintendent
Emergency Management Institute

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Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00029
Public Information Officer Awareness

Issued this 13th Day of July, 2017



Tiny Russell
Superintendent
Emergency Management Institute

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Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY L FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100
Introduction to the Incident Command System,
ICS-100

Issued this 11th Day of October, 2006



Tiny Russell
Superintendent
Emergency Management Institute

0.3 JACET CEU

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00005.a
An Introduction to Hazardous Materials

Issued this 3rd Day of August, 2017



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Superintendent
Emergency Management Institute

1.0 JACET CEU

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KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00037.17
Managerial Safety and Health

Issued this 7th Day of July, 2017



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Superintendent
Emergency Management Institute

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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00200.b
ICS for Single Resources and
Initial Action Incident, ICS-200

Issued this 30th Day of June, 2017



Tiny Russell
Superintendent
Emergency Management Institute

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KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00201
Forms Used for the Development
of the Incident Action Plan
Issued this 11th Day of July, 2017



0.2 IACET CEU

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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00317
Introduction to CERT
Issued this 29th Day of June, 2017



0.6 IACET CEU

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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00547.a
Introduction to Continuity of Operations
Issued this 12th Day of July, 2017



0.2 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00241.b
Decision Making and Problem Solving
Issued this 6th Day of July, 2017



0.2 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00324.a
Community Hurricane Preparedness
Issued this 10th Day of August, 2017



1.0 IACET CEU

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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00632.a
Introduction to Debris Operations
Issued this 26th Day of June, 2017



0.2 IACET CEU

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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00244.b
Developing and Managing Volunteers
Issued this 11th Day of August, 2017



0.4 IACET CEU

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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00453
Introduction to Homeland Security Planning
Issued this 7th Day of July, 2017



0.2 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00633
Debris Management Plan Development
Issued this 3rd Day of July, 2017



0.6 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00315
CERT Supplemental Training:
The Incident Command System
Issued this 29th Day of June, 2017



0.3 IACET CEU

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Superintendent
Emergency Management Institute

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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00546.a
Continuity of Operations (COOP) Awareness Course
Issued this 12th Day of July, 2017



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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00634
Introduction to FEMA's Public Assistance Program
Issued this 2nd Day of August, 2017



0.4 IACET CEU

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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY L FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00700
National Incident Management System (NIMS), An Introduction

Issued this 11th Day of October, 2006



0.3 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00800.b
National Response Framework, An Introduction

Issued this 2nd Day of August, 2017



0.3 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02900
National Disaster Recovery Framework (NDRF) Overview

Issued this 1st Day of July, 2017



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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00702.a
NIMS Public Information Systems

Issued this 10th Day of August, 2017



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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00906
Basic Workplace Security Awareness

Issued this 30th Day of June, 2017



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Superintendent
Emergency Management Institute



Emergency Management Institute



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KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00706
NIMS Intrastate Mutual Aid an Introduction

Issued this 22nd Day of August, 2017



0.2 IACET CEU

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Superintendent
Emergency Management Institute

Emergency Management Institute



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KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00907
Active Shooter: What You Can Do

Issued this 30th Day of June, 2017



0.1 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute



Emergency Management Institute



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KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00775
EOC Management and Operations

Issued this 11th Day of August, 2017



0.4 IACET CEU

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Superintendent
Emergency Management Institute

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KRISTY R FUENTES

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00909
Community Preparedness Implementing Simple Activities for Everyone

Issued this 12th Day of July, 2017



0.1 IACET CEU

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Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

JOSEPH R NEWMAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00033.17
FEMA Initial Ethics Orientation 2017

Issued this 21st Day of June, 2017



0.1 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

JOSEPH R NEWMAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00035.17
FEMA Safety Orientation 2017

Issued this 21st Day of June, 2017



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Superintendent
Emergency Management Institute

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Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

JOSEPH R NEWMAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02900
National Disaster Recovery
Framework (NDRF) Overview

Issued this 14th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

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Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-100.C:
INTRODUCTION TO INCIDENT COMMAND SYSTEM, ICS-100

Issued this 23rd Day of February, 2024



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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This Certificate of Achievement is to acknowledge that

JOSEPH R NEWMAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.b
Introduction to Incident Command System
ICS-100

Issued this 19th Day of June, 2017



Tim Russell
Superintendent
Emergency Management Institute

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Emergency Management Institute



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EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-5.A:
AN INTRODUCTION TO HAZARDOUS MATERIALS

Issued this 14th Day of January, 2023



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

1.00 IACET CEU

Emergency Management Institute



FEMA

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EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-111.A:
LIVESTOCK IN DISASTERS

Issued this 20th Day of February, 2023



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.40 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

JOSEPH R NEWMAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00632.a
Introduction to Debris Operations

Issued this 14th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

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IS-10.A:
ANIMALS IN DISASTERS: AWARENESS AND PREPAREDNESS

Issued this 15th Day of January, 2023



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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EVAN FANCHER

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IS-200.C:
BASIC INCIDENT COMMAND SYSTEM FOR INITIAL RESPONSE ICS-200

Issued this 13th Day of February, 2023



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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JOSEPH R NEWMAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00702.a
NIMS Public Information Systems

Issued this 15th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

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IS-37.23:
MANAGERIAL SAFETY AND HEALTH 2023

Issued this 15th Day of February, 2023



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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IS-235.C:
EMERGENCY PLANNING

Issued this 13th Day of February, 2023



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Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-241.C:

DECISION MAKING AND PROBLEM SOLVING

Issued this 13th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-559:

LOCAL DAMAGE ASSESSMENT

Issued this 20th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-800.D:

NATIONAL RESPONSE FRAMEWORK, AN INTRODUCTION

Issued this 17th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-242.C:

EFFECTIVE COMMUNICATION

Issued this 13th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-632.A:

INTRODUCTION TO DEBRIS OPERATIONS

Issued this 20th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.20 IACET CEU



Emergency Management Institute



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EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-1001:

THE PUBLIC ASSISTANCE DELIVERY MODEL ORIENTATION

Issued this 17th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-317.A:

INTRODUCTION TO COMMUNITY EMERGENCY RESPONSE TEAM (CERTS)

Issued this 14th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.20 IACET CEU



Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-633:

DEBRIS MANAGEMENT PLAN DEVELOPMENT

Issued this 20th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.60 IACET CEU



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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-1010:

EMERGENCY PROTECTIVE MEASURES

Issued this 17th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-325:

EARTHQUAKE BASICS SCIENCE RISK AND MITIGATION

Issued this 14th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

EVAN FANCHER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-700.B:

AN INTRODUCTION TO THE NATIONAL INCIDENT MANAGEMENT SYSTEM

Issued this 20th Day of February, 2023

Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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This Certificate of Achievement is to acknowledge that

STEVEN M CRAWFORD
has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-0005.a
An Introduction to Hazardous Materials

Issued this 8th Day of July, 2019



1.0 IACET CEU

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Deputy Superintendent
Emergency Management Institute
Federal Emergency Management Agency



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IS-00008.a
Building for the Earthquakes of Tomorrow

Issued this 13th Day of July, 2019



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IS-5-A:
AN INTRODUCTION TO HAZARDOUS MATERIALS

Issued this 12th Day of January, 2023



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IS-00011.a
Animals in Disasters: Community Planning

Issued this 14th Day of July, 2019



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Emergency Management Institute
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IS-10-A:
ANIMALS IN DISASTERS: AWARENESS AND PREPAREDNESS

Issued this 13th Day of January, 2023



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IS-00015.b
Special Events Contingency Planning for Public Safety Agencies

Issued this 12th Day of August, 2019



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IS-37.23:
MANAGERIAL SAFETY AND HEALTH 2023

Issued this 13th Day of January, 2023



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IS-00100.c
Introduction to Incident Command System, ICS-100

Issued this 28th Day of December, 2019



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IS-241.C:
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Issued this 13th Day of January, 2023



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IS-325:
EARTHQUAKE BASICS SCIENCE RISK AND MITIGATION

Issued this 13th Day of January, 2023



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IS-111.A:
LIVESTOCK IN DISASTERS

Issued this 13th Day of January, 2023



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IS-242.C:
EFFECTIVE COMMUNICATION

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IS-632.A:
INTRODUCTION TO DEBRIS OPERATIONS

Issued this 15th Day of January, 2023



0.20 IACET CEU

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IS-00200.c
Basic Incident Command System for Initial Response

Issued this 28th Day of December, 2019



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Deputy Superintendent
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IS-317.A:
INTRODUCTION TO COMMUNITY EMERGENCY RESPONSE TEAM (CERTS)

Issued this 13th Day of January, 2023



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IS-633:
DEBRIS MANAGEMENT PLAN DEVELOPMENT

Issued this 15th Day of January, 2023



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Emergency Management Institute
Federal Emergency Management Agency

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IS-235.C:
EMERGENCY PLANNING

Issued this 13th Day of January, 2023



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IS-321:
HURRICANE MITIGATION BASICS FOR MITIGATION STAFF

Issued this 13th Day of January, 2023



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Superintendent
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IS-700.B:
AN INTRODUCTION TO THE NATIONAL INCIDENT MANAGEMENT SYSTEM

Issued this 15th Day of January, 2023



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Emergency Management Institute
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**IS-111.A:
LIVESTOCK IN DISASTERS**

Issued this 05th Day of February, 2023

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Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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**IS-5.A:
AN INTRODUCTION TO HAZARDOUS MATERIALS**

Issued this 02nd Day of February, 2023

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**IS-200.C:
BASIC INCIDENT COMMAND SYSTEM FOR INITIAL RESPONSE ICS-200**

Issued this 06th Day of February, 2023

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**IS-37.23:
MANAGERIAL SAFETY AND HEALTH 2023**

Issued this 02nd Day of February, 2023

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**IS-633:
DEBRIS MANAGEMENT PLAN DEVELOPMENT**

Issued this 12th Day of February, 2023

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**IS-00100.c
Introduction to Incident Command System, ICS-100**

Issued this 23rd Day of July, 2021

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Federal Emergency Management Agency

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**IS-800.D:
NATIONAL RESPONSE FRAMEWORK, AN INTRODUCTION**

Issued this 05th Day of February, 2024

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Federal Emergency Management Agency

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**IS-1010:
EMERGENCY PROTECTIVE MEASURES**

Issued this 13th Day of February, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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ACSI
TRAINING CENTER

CERTIFIES THAT

TAYLOR JUMONVILLE
10017304 LA

HAS ATTENDED AND SATISFACTORILY
COMPLETED THE FOLLOWING ASBESTOS
ABATEMENT TRAINING COURSE AS
REQUIRED UNDER LAC 33III.2799, APPENDIX
A AND THE TSCA TITLE II APPROVED BY THE
STATE OF ALABAMA AND EPA.

TAUGHT IN ENGLISH

SUPERVISOR REFRESHER
8 HOURS

CERTIFICATE NO. ST220225

ISSUED: JANUARY 18, 2024 EXPIRES: JANUARY 17, 2025

COURSE DATE: JANUARY 18, 2024 EXAM PASSED ON: JANUARY 18, 2024

ALEX BENTON, OWNER WAYNE GAUTREAUX, INSTRUCTOR

4324 S. SHERWOOD FOREST BLVD, SUITE 180 & BATON ROUGE, LA 70816
225-229-1984

ACSI
TRAINING CENTER

CERTIFIES THAT

TAYLOR JUMONVILLE
10017304 LA

TRAINING WAS IN ACCORDANCE WITH 40
CFR PART 763 (AHERA) APPROVED BY THE
STATE OF ARKANSAS. THE ABOVE STUDENT
RECEIVED REQUISITE TRAINING FOR
ASBESTOS ACCREDITATION UNDER TITLE II
OF THE TOXIC SUBSTANCES CONTROL ACT
(TSCA), AND AR REG 211907.

TAUGHT IN ENGLISH

SUPERVISOR REFRESHER
8 HOURS

CERTIFICATE NO. ST220225

ISSUED: JANUARY 18, 2024 EXPIRES: JANUARY 17, 2025

COURSE DATE: JANUARY 18, 2024 EXAM PASSED ON: JANUARY 18, 2024

ALEX BENTON, OWNER WAYNE GAUTREAUX, INSTRUCTOR

4324 S. SHERWOOD FOREST BLVD, SUITE 180 & BATON ROUGE, LA 70816
225-229-1984



LOUISIANA DEPARTMENT OF AGRICULTURE & FORESTRY
Horticulture Registration: TAYLOR JUMONVILLE Date: 1/17/2024
License#: ARBORIST 24-2805 LIAF ID: 462294

Please verify information for correctness. If changes are necessary, make corrections and promptly return to issuing agency.

LOUISIANA DEPARTMENT OF AGRICULTURE & FORESTRY
Horticulture & Environmental Sciences
Approved & Licensed Horticulturist: TAYLOR JUMONVILLE
License#: ARBORIST 24-2805 LIAF ID: 462294

TAYLOR JUMONVILLE
111 VETERANS MEMORIAL BLVD SUITE 401
METairie LA 70005

US POSTAGE
\$ 0.004
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Official Wallet Card



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IS-5.A:
AN INTRODUCTION TO HAZARDOUS MATERIALS

Issued this 15th Day of January, 2023

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IS-10.A:
ANIMALS IN DISASTERS: AWARENESS AND PREPAREDNESS

Issued this 15th Day of January, 2023

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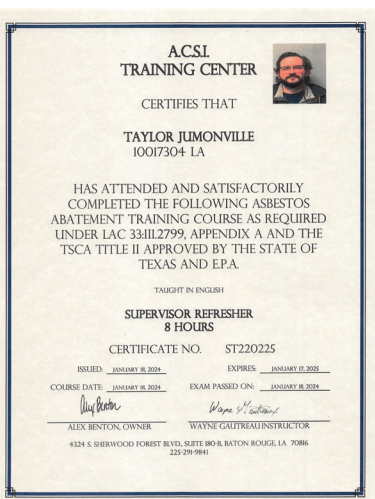
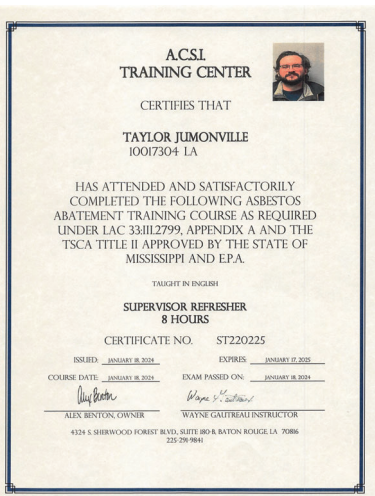
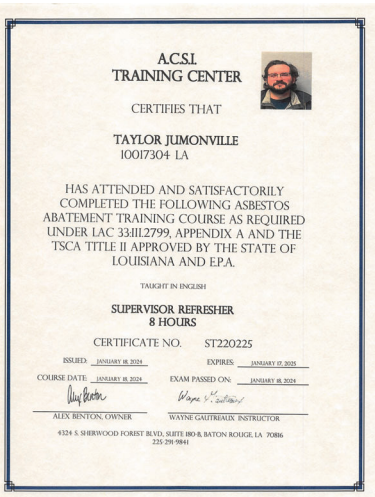
IS-37.24:
MANAGERIAL SAFETY AND HEALTH 2024

Issued this 16th Day of January, 2024

0.20 IACET CEU



Jeffrey D. Stem, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency



New Environment, Inc.

This is to certify that

Andrew J. Allshouse

has satisfactorily completed NEI's

HAZWOPER

[29CFR1910.120]

40-Hour Worker Program

01/13/2023

Date

Port Michig, MI

Location

NEI

800.732.3073

5031 State Route 305

Fowler, Ohio 44418

Gerald R. Smith

Student ID Number

212384

Emergency Management Institute



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IS-100.C:

INTRODUCTION TO INCIDENT COMMAND SYSTEM, ICS-100

Issued this 19th Day of January, 2023

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Superintendent
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IS-241.C:

DECISION MAKING AND PROBLEM SOLVING

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IS-325:

EARTHQUAKE BASICS SCIENCE RISK AND MITIGATION

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IS-111.A:

LIVESTOCK IN DISASTERS

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IS-242.C:

EFFECTIVE COMMUNICATION

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IS-559:

LOCAL DAMAGE ASSESSMENT

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Federal Emergency Management Agency

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IS-200.C:

BASIC INCIDENT COMMAND SYSTEM FOR INITIAL RESPONSE ICS-200

Issued this 19th Day of January, 2023

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IS-317.A:

INTRODUCTION TO COMMUNITY EMERGENCY RESPONSE TEAM (CERTS)

Issued this 26th Day of January, 2023

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IS-632.A:

INTRODUCTION TO DEBRIS OPERATIONS

Issued this 16th Day of January, 2023

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Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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IS-235.C:

EMERGENCY PLANNING

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Emergency Management Institute
Federal Emergency Management Agency

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IS-324.A:

COMMUNITY HURRICANE PREPAREDNESS

Issued this 17th Day of January, 2023

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IS-633:

DEBRIS MANAGEMENT PLAN DEVELOPMENT

Issued this 16th Day of January, 2023

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IS-700.B:

AN INTRODUCTION TO THE NATIONAL INCIDENT MANAGEMENT SYSTEM

Issued this 16th Day of January, 2023

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Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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	ANDREW ALLSHOUSE
Certificate: 87570	Has Completed a FDOT Approved Temporary Traffic Control: Advanced Course.
Issued: None	Training Provider: A&SW Consultants, Inc. 5545 Benchmark Lane Sanford, FL 32773 Ph: 386-788-9899
Expires: 07/15/2026	
Instructor: R. A	Verify this Certificate at www.motadmin.com .

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IS-10.A:

ANIMALS IN DISASTERS: AWARENESS AND PREPAREDNESS

Issued this 15th Day of January, 2023

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Superintendent
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Federal Emergency Management Agency

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IS-800.D:

NATIONAL RESPONSE FRAMEWORK, AN INTRODUCTION

Issued this 16th Day of January, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.30 IACET CEU



CERTIFICATE OF COMPLETION

ANDREW ALLSHOUSE

Has Completed a FDOT Approved Temporary Traffic Control (TTC): Advanced Course

Traffic Controller:



A&SW Consultants, Inc.
1118 Peachtree Lane
Norfolk, VA 23510
Phone: 757-776-7777

g0r0116 Certificate f y d0886 h h.motadmin.com

State

Issue Date

FDOT 36-101

Project/Job Date

S.A

Inspector

781 U

Certificate No.



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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

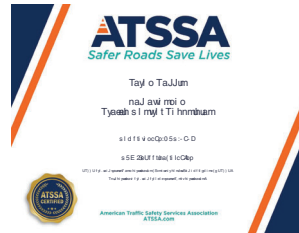
IS-1001:

THE PUBLIC ASSISTANCE DELIVERY MODEL ORIENTATION

Issued this 19th Day of January, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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IS-37.24:

MANAGERIAL SAFETY AND HEALTH 2024

Issued this 31st Day of January, 2024

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Federal Emergency Management Agency

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IS-1010:

EMERGENCY PROTECTIVE MEASURES

Issued this 16th Day of January, 2023

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Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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IS-5.A:

AN INTRODUCTION TO HAZARDOUS MATERIALS

Issued this 15th Day of January, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

1.00 IACET CEU



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IS-100.C:

INTRODUCTION TO INCIDENT COMMAND SYSTEM, ICS-100

Issued this 16th Day of January, 2023

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Emergency Management Institute
Federal Emergency Management Agency

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**IS-111.A:
LIVESTOCK IN DISASTERS**

Issued this 16th Day of January, 2023

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Superintendent
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**IS-242.C:
EFFECTIVE COMMUNICATION**

Issued this 16th Day of January, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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**IS-559:
LOCAL DAMAGE ASSESSMENT**

Issued this 18th Day of January, 2023

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**IS-200.C:
BASIC INCIDENT COMMAND SYSTEM FOR INITIAL RESPONSE ICS-200**

Issued this 16th Day of January, 2023

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**IS-317.A:
INTRODUCTION TO COMMUNITY EMERGENCY RESPONSE TEAM (CERTS)**

Issued this 16th Day of January, 2023

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Emergency Management Institute
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**IS-632.A:
INTRODUCTION TO DEBRIS OPERATIONS**

Issued this 18th Day of January, 2023

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**IS-235.C:
EMERGENCY PLANNING**

Issued this 16th Day of January, 2023

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**IS-324.A:
COMMUNITY HURRICANE PREPAREDNESS**

Issued this 17th Day of January, 2023

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**IS-633:
DEBRIS MANAGEMENT PLAN DEVELOPMENT**

Issued this 18th Day of January, 2023

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Federal Emergency Management Agency

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**IS-241.C:
DECISION MAKING AND PROBLEM SOLVING**

Issued this 17th Day of January, 2023

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**IS-325:
EARTHQUAKE BASICS SCIENCE RISK AND MITIGATION**

Issued this 18th Day of January, 2023

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**IS-700.B:
AN INTRODUCTION TO THE NATIONAL INCIDENT MANAGEMENT SYSTEM**

Issued this 18th Day of January, 2023

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IS-800.D:

NATIONAL RESPONSE FRAMEWORK, AN INTRODUCTION

Issued this 18th Day of January, 2023

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IS-1001:

THE PUBLIC ASSISTANCE DELIVERY MODEL ORIENTATION

Issued this 18th Day of January, 2023

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IS-00005.a

An Introduction to Hazardous Materials

Issued this 1st Day of August, 2017

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Emergency Management Institute

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IS-1010:

EMERGENCY PROTECTIVE MEASURES

Issued this 18th Day of January, 2023

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IS-00010.a

Animals in Disaster: Awareness and Preparedness

Issued this 4th Day of August, 2017

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Tony Randall
Superintendent
Emergency Management Institute

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New Environment, Inc.

This is to certify that

Andrew Shelly

has satisfactorily completed NEI's

HAZWOPER

[29CFR1910.120]

40-Hour Worker Program

07/27/2023

Date

Hubert, NC

Location

[Signature]

[Signature]

Gerald R. Smith

219002

Student ID Number

800.732.3073

5031 State Route 305

Fowler, Ohio 44418



Emergency Management Institute



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IS-00011.a

Animals in Disasters: Community Planning

Issued this 4th Day of August, 2017

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Emergency Management Institute

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IS-00020.21
Diversity Awareness Course 2021

Issued this 4th Day of May, 2021



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IS-00029
Public Information Officer Awareness

Issued this 13th Day of July, 2017



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IS-00037.17
Managerial Safety and Health

Issued this 7th Day of July, 2017



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Superintendent
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IS-20.24:
DIVERSITY AWARENESS COURSE 2024

Issued this 22nd Day of January, 2024



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IS-00033.17
FEMA Initial Ethics Orientation 2017

Issued this 22nd Day of June, 2017



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IS-00037.21
Managerial Safety and Health

Issued this 4th Day of May, 2021



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IS-00021.21
Civil Rights and FEMA Disaster Assistance 2021

Issued this 10th Day of May, 2021



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IS-00035.21
FEMA Safety Orientation 2021

Issued this 10th Day of May, 2021



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IS-37.24:
MANAGERIAL SAFETY AND HEALTH 2024

Issued this 14th Day of January, 2024



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IS-21.24:
CIVIL RIGHTS AND FEMA DISASTER ASSISTANCE 2024

Issued this 22nd Day of January, 2024



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IS-00036
Multihazard Planning for Childcare

Issued this 7th Day of August, 2017



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IS-00042
Social Media in Emergency Management

Issued this 5th Day of July, 2017



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IS-00060.b

The Homeland Security Geospatial Concept-of-Operations (GeoCONOPS) for Planners and Decision Makers

Issued this 21st Day of June, 2017



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IS-100.C:

INTRODUCTION TO INCIDENT COMMAND SYSTEM, ICS-100

Issued this 14th Day of January, 2018



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Federal Emergency Management Agency

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IS-00100.he

Introduction to the Incident Command System (ICS-100) for Higher Education

Issued this 3rd Day of August, 2017



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IS-00075

Military Resources in Emergency Management

Issued this 22nd Day of June, 2017



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IS-00100.fda

Introduction to Incident Command System (ICS 100) for Food and Drug Administration

Issued this 3rd Day of August, 2017



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IS-00100.leb

Introduction to the Incident Command System (ICS 100) for Law Enforcement

Issued this 28th Day of July, 2017



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IS-00100.a

Introduction to the Incident Command System, ICS-100

Issued this 31st Day of May, 2019



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IS-00100.fwa

Introduction to the Incident Command System, ICS-100 for Federal Workers

Issued this 3rd Day of August, 2017



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IS-00100.pwb

Introduction to the Incident Command System (ICS 100) for Public Works

Issued this 15th Day of June, 2017



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IS-00100.b

Introduction to Incident Command System (ICS-100)

Issued this 19th Day of June, 2017



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IS-00100.heb

Introduction to the Incident Command System (ICS 100) for Healthcare/Hospitals

Issued this 3rd Day of August, 2017



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IS-00100.sca

Introduction to Incident Command System (ICS-100) for School

Issued this 3rd Day of August, 2017



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IS-00106.17
Workplace Violence Awareness Training 2017

Issued this 20th Day of June, 2017



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Emergency Management Institute

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IS-200.C:
BASIC INCIDENT COMMAND SYSTEM FOR INITIAL RESPONSE ICS-
200

Issued this 15th Day of January, 2024



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IS-230.E:
FUNDAMENTALS OF EMERGENCY MANAGEMENT

Issued this 26th Day of January, 2024



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Superintendent
Emergency Management Institute
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IS-111.A:
LIVESTOCK IN DISASTERS

Issued this 17th Day of January, 2024



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IS-00200.hca
Applying ICS to Healthcare Organizations
ICS-200 for Health Care/Hospitals

Issued this 3rd Day of August, 2017



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Superintendent
Emergency Management Institute

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IS-235.C:
EMERGENCY PLANNING

Issued this 23rd Day of April, 2024



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Emergency Management Institute
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IS-00200.a
ICS for Single Resources and
Initial Action Incidents, ICS-200

Issued this 4th Day of June, 2019



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Emergency Management Institute

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IS-00201
Forms Used for the Development
of the Incident Action Plan

Issued this 11th Day of July, 2017



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Emergency Management Institute

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IS-00240.b
Leadership and Influence

Issued this 3rd Day of June, 2019



Michael J. Shanon
Deputy Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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IS-00200.b
ICS for Single Resources and
Initial Action Incident, ICS-200

Issued this 26th Day of June, 2017



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Superintendent
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IS-00230.d
Fundamentals of Emergency Management

Issued this 26th Day of July, 2017



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IS-00241.b
Decision Making and Problem Solving

Issued this 6th Day of July, 2017



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IS-241.C:

DECISION MAKING AND PROBLEM SOLVING

Issued this 16th Day of January, 2024

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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IS-00315

**CERT Supplemental Training:
The Incident Command System**

Issued this 29th Day of June, 2017

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IS-00324.a

Community Hurricane Preparedness

Issued this 4th Day of August, 2017

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IS-242.C:

EFFECTIVE COMMUNICATION

Issued this 17th Day of January, 2024

Jeffrey D. Stern, Ph.D.
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IS-317.A:

**INTRODUCTION TO COMMUNITY EMERGENCY RESPONSE TEAM
(CERTS)**

Issued this 14th Day of January, 2024

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Emergency Management Institute
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IS-00325

**Earthquake Basics
Science Risk and Mitigation**

Issued this 24th Day of August, 2017

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Emergency Management Institute

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IS-00244.b

Developing and Managing Volunteers

Issued this 10th Day of August, 2017

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Emergency Management Institute

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IS-317.A:

**INTRODUCTION TO COMMUNITY EMERGENCY RESPONSE TEAM
(CERTS)**

Issued this 14th Day of January, 2024

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Emergency Management Institute
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IS-00360

**Preparing for Mass Casualty Incidents: Guide for
Schools, Higher Education, and Houses of Worship**

Issued this 17th Day of May, 2021

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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IS-315.A:

CERT AND THE INCIDENT COMMAND SYSTEM (ICS)

Issued this 29th Day of January, 2024

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

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IS-00317

Introduction to CERT

Issued this 27th Day of June, 2017

Tiny Russell
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IS-368.A:

INCLUDING PEOPLE WITH DISABILITIES IN DISASTER OPERATIONS

Issued this 22nd Day of January, 2024

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
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IS-00394.a
Protecting Your Home or Small Business from Disaster

Issued this 27th Day of July, 2017



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IS-00421
Overview of the Emergency Food and Shelter National Board Program

Issued this 26th Day of July, 2017



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Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00559
Local Damage Assessment

Issued this 19th Day of April, 2018



0.2 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent study course:

IS-403:
INTRODUCTION TO INDIVIDUAL ASSISTANCE (IA) (DF-103)

Issued this 29th Day of January, 2024



0.10 JACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00453
Introduction to Homeland Security Planning

Issued this 6th Day of July, 2017



0.2 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00632.a
Introduction to Debris Operations

Issued this 19th Day of June, 2017



0.2 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00405
Mass Care/Emergency Assistance Overview

Issued this 11th Day of August, 2017



0.1 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00546.a
Continuity of Operations (COOP) Awareness Course

Issued this 11th Day of July, 2017



0.1 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00633
Debris Management Plan Development

Issued this 20th Day of June, 2017



0.4 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00420
Implementing the Emergency Food and Shelter National Board Program

Issued this 27th Day of July, 2017



0.2 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00547.a
Introduction to Continuity of Operations

Issued this 11th Day of July, 2017



0.2 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00634
Introduction to FEMA's Public Assistance Program

Issued this 1st Day of August, 2017



0.4 JACET CEU

Timmy Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-0060

Introduction to Public-Private Partnerships

Issued this 23rd Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0.2 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00703.a

NIMS Resource Management

Issued this 17th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0.3 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-800.D:

NATIONAL RESPONSE FRAMEWORK, AN INTRODUCTION

Issued this 16th Day of January, 2024



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.30 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00700.a

**National Incident Management System (NIMS)
An Introduction**

Issued this 3rd Day of June, 2010



Corey Lefebvre, PhD
Superintendent
Emergency Management Institute

0.3 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00706

**NIMS Intrastate Mutual Aid
an Introduction**

Issued this 22nd Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0.2 IACET CEU

Emergency Management Institute



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SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00801

**Emergency Support Function (ESF) #1
Transportation**

Issued this 14th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0 IACET CEU

Emergency Management Institute



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SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-700.B:

AN INTRODUCTION TO THE NATIONAL INCIDENT MANAGEMENT SYSTEM

Issued this 15th Day of January, 2024



Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.40 IACET CEU

Emergency Management Institute



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SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00775

EOC Management and Operations

Issued this 10th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0.4 IACET CEU

Emergency Management Institute



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SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00802

**Emergency Support Function (ESF) #2
Communications**

Issued this 14th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0 IACET CEU

Emergency Management Institute



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SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00702.a

NIMS Public Information Systems

Issued this 7th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0.3 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00800.b

National Response Framework, An Introduction

Issued this 1st Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0.3 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00803

**Emergency Support Function (ESF) #3
Public Works and Engineering**

Issued this 14th Day of August, 2017



Tim Russell
Superintendent
Emergency Management Institute

0 IACET CEU

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00804
Emergency Support Function (ESF) #4
Firefighting**

Issued this 14th Day of August, 2017



0 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00810
Emergency Support Function (ESF) #10
Oil and Hazardous Materials Response**

Issued this 14th Day of August, 2017



0 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-904:
ACTIVE SHOOTER PREVENTION: YOU CAN MAKE A DIFFERENCE**

Issued this 18th Day of January, 2024



0.10 IACET CEU

Jeffrey D. Stem, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00807
Emergency Support Function (ESF) #7
Logistics Management and Resource Support**

Issued this 15th Day of August, 2017



0 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00811
Emergency Support Function (ESF) #11
Agriculture and Natural Resources**

Issued this 16th Day of August, 2017



0 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-905:
RESPONDING TO AN ACTIVE SHOOTER: YOU CAN MAKE A
DIFFERENCE**

Issued this 19th Day of January, 2024



0.10 IACET CEU

Jeffrey D. Stem, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00808
Emergency Support Function (ESF) #8
Public Health and Medical Services**

Issued this 16th Day of August, 2017



0 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00812
Emergency Support Function (ESF) #12
Energy**

Issued this 16th Day of August, 2017



0 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00906
Basic Workplace Security Awareness**

Issued this 23rd Day of June, 2017



0.1 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00809
Emergency Support Function (ESF) #9
Search and Rescue**

Issued this 14th Day of August, 2017



0 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00813
Emergency Support Function (ESF) #13
Public Safety and Security**

Issued this 14th Day of August, 2017



0 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00907
Active Shooter: What You Can Do**

Issued this 19th Day of June, 2017



0.1 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00909

**Community Preparedness
Implementing Simple Activities for Everyone**

Issued this 12th Day of July, 2017



0.1 IACET CEU

Tim Rasmussen
Tim Rasmussen
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-01010

Emergency Protective Measures

Issued this 20th Day of June, 2019



0.3 IACET CEU

Michael J. Sharon
Michael J. Sharon
Deputy Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

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SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-2200:

BASIC EMERGENCY OPERATIONS CENTER FUNCTIONS

Issued this 19th Day of January, 2024



0.40 IACET CEU

Jeffrey D. Stern, Ph.D.
Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00912

**Retail Security Awareness
Understanding the Hidden Hazards**

Issued this 10th Day of August, 2017



0 IACET CEU

Tim Rasmussen
Tim Rasmussen
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-01150

**DHS Human Trafficking Awareness
for FEMA Employees**

Issued this 11th Day of August, 2017



0 IACET CEU

Tim Rasmussen
Tim Rasmussen
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02900.a

**National Disaster Recovery Framework
(NDRF) Overview**

Issued this 30th Day of May, 2019



0.3 IACET CEU

Michael J. Sharon
Michael J. Sharon
Deputy Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00914

Surveillance Awareness: What You Can Do

Issued this 12th Day of July, 2017



0.1 IACET CEU

Tim Rasmussen
Tim Rasmussen
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-01172

**The Risk Management Process for Federal Facilities:
Facility Security Level (FSL) Determination**

Issued this 30th Day of May, 2019



0.1 IACET CEU

Michael J. Sharon
Michael J. Sharon
Deputy Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02900

**National Disaster Recovery
Framework (NDRF) Overview**

Issued this 26th Day of June, 2017



0.2 IACET CEU

Tim Rasmussen
Tim Rasmussen
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H. DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-1000:

PUBLIC ASSISTANCE PROGRAM AND ELIGIBILITY

Issued this 18th Day of January, 2024



0.80 IACET CEU

Jeffrey D. Stern, Ph.D.
Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02002

Introduction to FEMA Operational Planning

Issued this 15th Day of July, 2019



0.4 IACET CEU

Michael J. Sharon
Michael J. Sharon
Deputy Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02901

Introduction to Community Lifelines

Issued this 6th Day of May, 2021



0.1 IACET CEU

Jeffrey D. Stern, Ph.D.
Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Hazard Communication Basic

Topics covered in this training include: The HCS 2012 Standard, The Global Harmonized System of Classification and Labeling of Chemicals (GHS), Hazardous Substances, Chemical Effects and Physical Hazards of Gases, Hazards of Corrosive Chemicals, Containers Labeling, Pictograms, Safety Data Sheets (SDS), and Training Requirements.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
Gigap Safety Group Inc.
15220 NW Grandview Pkwy, Ste 230
Beaverton, OR, USA, 97006
Tel: +1 971 217 8721
Website: www.oshacademy.org

Responsible by:
ISHM
NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Ergonomic Hazards in Construction

Topics covered in this training include: Ergonomic Risk Factors Inherent in the Worker (Age, Gender, Physical Activity, Strength, and Anthropometry); The Job (Posture, Vibration, Repetition, Recovery Time, Duration, Twisting, and Pushing); and the Environment (Illumination, Sound, Temperature, and Psychosocial).

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

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Website: www.oshacademy.org

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Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Work Zone Traffic Safety

Topics covered in this training include: Roadway Worker Risks, On-Off Operator and Worker-on-Foot Risk Factors, Temporary Traffic Control Plans, Working at Night, Protecting Workers in Work Zones, Blind Spot Reports, Operating Dump Trucks in Reverse, Rerouting Safety Solutions, Suggested Sparring Signals, Backup Cameras, Proximity Detection System, Top-Down System, and Internal Traffic Control Plans.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 2
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

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Tel: +1 971 217 8721
Website: www.oshacademy.org

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NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Electrical Safety for Employees Basic

Topics covered in this training include: Revised OSHA Standards, Electrical Safety Program, Recognizing Hazards, Electrical Terms - Volt, Ohm, and Amperes; Series and Parallel Circuits; Shock; Electrical Burns; High Voltage Hazards; Static Electricity; Overhead Hazards; Insulation; Guarding; Grounding; Circuit Protection Devices; Lockout/Tagout (LOTO); Overhead Power Lines; Electrical Protective Equipment; and Training Requirements.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
Gigap Safety Group Inc.
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Beaverton, OR, USA, 97006
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Website: www.oshacademy.org

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NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Heat and Cold Stress Safety

Topics covered in this training include: Heat-Related Illnesses, Preventing Heat Illnesses, Cold Stress Factors, Cold-Related Illnesses, Protective Clothing, Engineering Controls, and Work Practice Measures.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
Gigap Safety Group Inc.
15220 NW Grandview Pkwy, Ste 230
Beaverton, OR, USA, 97006
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Website: www.oshacademy.org

Responsible by:
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NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Introduction to Safety Management

Topics covered in this training include: Safety Management System Components, Commitment, Accountability, Employee Involvement, Effective Communication, Hazard Identification and Control Strategies, Accident Investigation Basics, Safety Education and Training, and Principles of Total Quality Safety Management.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 6
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
Gigap Safety Group Inc.
15220 NW Grandview Pkwy, Ste 230
Beaverton, OR, USA, 97006
Tel: +1 971 217 8721
Website: www.oshacademy.org

Responsible by:
ISHM
NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Physical Health Hazards in Construction

Topics covered in this training include: Major Risk Factors, High-risk Occupations, Chemical Hazards; Chronic and Acute Health Effects; Respirators to Address, Illness, and Latent and Health Hazards; Noise; Working in Confined Spaces.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
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Website: www.oshacademy.org

Responsible by:
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NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Stairway and Ladder Safety

Topics covered in this training include: Types of Ladders, Portable Ladders, General Requirements for Ladders, Securing Ladders, Inspecting Ladders, Ladder Angles, General Requirements for Stairways, Stair Rail and Handrail Requirements, and Stairways Used During Construction.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
Gigap Safety Group Inc.
15220 NW Grandview Pkwy, Ste 230
Beaverton, OR, USA, 97006
Tel: +1 971 217 8721
Website: www.oshacademy.org

Responsible by:
ISHM
NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Effective Safety Committee Operations

Topics covered in this training include: Safety Committee Formation, Roles and Responsibilities, Safety Committee Meetings, Safety Committee Recommendations, and Safety Committee Reporting.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
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Tel: +1 971 217 8721
Website: www.oshacademy.org

Responsible by:
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NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Biological Health Hazards in Construction

Topics covered in this training include: Biological Risk Factors; Exposure Routes; Control Methods and Measures for Aerial and Potentially Airborne, Infectious Animals and Insects; Tick-borne Diseases; Lyme Disease and other Tick-borne Diseases; and Venereal Diseases and Infections.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

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Website: www.oshacademy.org

Responsible by:
ISHM
NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Confined Space Safety

Topics covered in this training include: Types of Confined Spaces; Basic Terms for Confined Spaces; Permit Required Confined Spaces; Non-Permit Required Confined Spaces; Entry Team Responsibilities; Hazardous Confined Spaces in Confined Spaces; Confined Space Rescue; and Confined Space Training Requirements.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 2
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
Gigap Safety Group Inc.
15220 NW Grandview Pkwy, Ste 230
Beaverton, OR, USA, 97006
Tel: +1 971 217 8721
Website: www.oshacademy.org

Responsible by:
ISHM
NSMS
Management Society

OSHAcademy™
Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSHAcademy Occupational Safety & Health Course:

Effective Accident Investigation

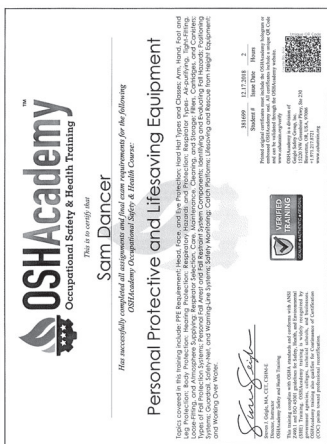
Topics covered in this training include: Accident Investigation Process, Accident Investigation Team, Accident Investigation Report, and Accident Investigation Follow-up.

Sam Dancer
Student ID: 381699 Issue Date: 04.10.2018 Hours: 1
Original certificate is enclosed with the official OSHAcademy seal stamp. Certificate can be validated through the OSHAcademy website.

OSHAcademy is a division of
Gigap Safety Group Inc.
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Responsible by:
ISHM
NSMS
Management Society

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Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00011.a

Animals in Disasters: Community Planning

Issued this 10th Day of August, 2017



0.4 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00042

Social Media in Emergency Management

Issued this 6th Day of July, 2017



0.3 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00037.17

Managerial Safety and Health

Issued this 7th Day of July, 2017



0.2 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA M GARCIA

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.a

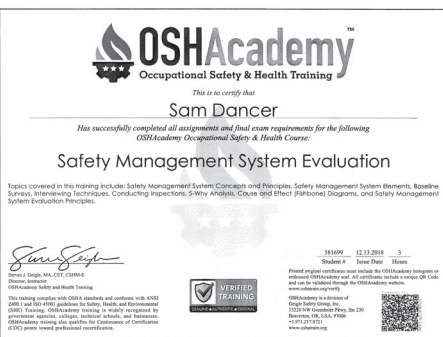
Introduction to the Incident Command System, ICS-100

Issued this 7th Day of July, 2017



0.3 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00005.a

An Introduction to Hazardous Materials

Issued this 4th Day of August, 2017



1.0 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-37.23:

MANAGERIAL SAFETY AND HEALTH 2023

Issued this 13rd Day of February, 2023



0.20 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.b

Introduction to Incident Command System, ICS-100

Issued this 19th Day of June, 2017



0.3 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00010.a

Animals in Disaster: Awareness and Preparedness

Issued this 7th Day of August, 2017



0.4 IACET CEU

Tiny Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-37.24:

MANAGERIAL SAFETY AND HEALTH 2024

Issued this 19th Day of January, 2024



0.20 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-100.C:

INTRODUCTION TO INCIDENT COMMAND SYSTEM, ICS-100

Issued this 13rd Day of February, 2023



0.20 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-111.A:
LIVESTOCK IN DISASTERS**

Issued this 06th Day of February, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.40 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-235.C:
EMERGENCY PLANNING**

Issued this 06th Day of February, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.50 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00244.b
Developing and Managing Volunteers**

Issued this 11th Day of August, 2017

Tiny Rausch
Superintendent
Emergency Management Institute

0.4 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA M GARCIA

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00200.b
ICS for Single Resources and
Initial Action Incident, ICS-200**

Issued this 12th Day of January, 2015

Tiny Rausch
Superintendent
Emergency Management Institute

0.3 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-241.C:
DECISION MAKING AND PROBLEM SOLVING**

Issued this 07th Day of February, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.20 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00315
CERT Supplemental Training:
The Incident Command System**

Issued this 7th Day of July, 2017

Tiny Rausch
Superintendent
Emergency Management Institute

0.3 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-200.C:
BASIC INCIDENT COMMAND SYSTEM FOR INITIAL RESPONSE ICS-200**

Issued this 06th Day of February, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.40 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-242.C:
EFFECTIVE COMMUNICATION**

Issued this 19th Day of January, 2024

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.80 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-317.A:
INTRODUCTION TO COMMUNITY EMERGENCY RESPONSE TEAM (CERTS)**

Issued this 07th Day of February, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.20 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00201
Forms Used for the Development
of the Incident Action Plan**

Issued this 12th Day of July, 2017

Tiny Rausch
Superintendent
Emergency Management Institute

0.2 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-242.C:
EFFECTIVE COMMUNICATION**

Issued this 07th Day of February, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.80 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00317
Introduction to CERT**

Issued this 7th Day of July, 2017

Tiny Rausch
Superintendent
Emergency Management Institute

0.6 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00324.a
Community Hurricane Preparedness**

Issued this 11th Day of August, 2017



Tiny Russell
Superintendent
Emergency Management Institute

1.0 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00547.a
Introduction to Continuity of Operations**

Issued this 12th Day of July, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.2 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00634
Introduction to FEMA's Public Assistance Program**

Issued this 2nd Day of August, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.4 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-325:
EARTHQUAKE BASICS SCIENCE RISK AND MITIGATION**

Issued this 19th Day of January, 2024



Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.10 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-559:
LOCAL DAMAGE ASSESSMENT**

Issued this 19th Day of January, 2024



Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.20 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00660
Introduction to Public-Private Partnerships**

Issued this 24th Day of August, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.2 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00453
Introduction to Homeland Security Planning**

Issued this 7th Day of July, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.2 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00632.a
Introduction to Debris Operations**

Issued this 26th Day of June, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.2 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA M GARCIA

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00700.a
National Incident Management System (NIMS)
An Introduction**

Issued this 7th Day of July, 2010



Tiny Russell
Superintendent
Emergency Management Institute

0.3 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00546.a
Continuity of Operations (COOP) Awareness Course**

Issued this 11th Day of July, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.1 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00633
Debris Management Plan Development**

Issued this 7th Day of August, 2017



Tiny Russell
Superintendent
Emergency Management Institute

0.6 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-700.B:
AN INTRODUCTION TO THE NATIONAL INCIDENT MANAGEMENT
SYSTEM**

Issued this 19th Day of January, 2014



Jeffrey D. Storn, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

0.40 IACET CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00702.a
NIMS Public Information Systems

Issued this 10th Day of August, 2017



0.3 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-800.D:
NATIONAL RESPONSE FRAMEWORK, AN INTRODUCTION

Issued this 22nd Day of January, 2024



0.30 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-1001:
THE PUBLIC ASSISTANCE DELIVERY MODEL ORIENTATION

Issued this 22nd Day of January, 2024



0.40 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

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LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00706
NIMS Intrastate Mutual Aid
an Introduction

Issued this 23rd Day of August, 2017



0.2 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00906
Basic Workplace Security Awareness

Issued this 6th Day of July, 2017



0.1 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G. WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-1010:
EMERGENCY PROTECTIVE MEASURES

Issued this 22nd Day of January, 2024



0.30 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00775
EOC Management and Operations

Issued this 11th Day of August, 2017



0.4 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00907
Active Shooter: What You Can Do

Issued this 6th Day of July, 2017



0.1 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02900
National Disaster Recovery
Framework (NDRF) Overview

Issued this 3rd Day of August, 2017



0.2 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00800.b
National Response Framework, An Introduction

Issued this 2nd Day of August, 2017



0.3 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00909
Community Preparedness
Implementing Simple Activities for Everyone

Issued this 12th Day of July, 2017



0.1 IACET CEU

Tony Russell
Superintendent
Emergency Management Institute





JOHN SULLIVAN

PRESIDENT

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • jsullivan@drcusa.com

INTRODUCTION

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 27 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

EDUCATION

Texas A&M University – College Station, Texas

Bachelor of Science – Construction Science

PROMINENT CERTIFICATIONS

FEMA IS-100.b	Introduction to Incident Command System, ICS-100
FEMA IS-100.pwb	Introduction to the Incident Command System
FEMA IS-200.b	ICS for Single Resources and Initial Action Incident

OTHER CERTIFICATIONS

OSHA Safety Certification

USACE Contractor Quality Management

NOTABLE PROJECTS

Hurricane Ian – 2022	Hurricane Dorian—2019
Kentucky Tornadoes – 2021	Tropical Storm Barry—2019
Hurricane Ida – 2021	Hurricane Michael—2018
Alabama Tornadoes – 2021	Hurricane Florence—2018
Texas Severe Winter Storms – 2021	Hurricane Maria – 2017
Hurricane Zeta — 2020	Hurricane Irma – 2017
Hurricane Delta — 2020	Hurricane Harvey – 2017
Hurricane Sally — 2020	Hurricane Matthew – 2016
Hurricane Laura — 2020	Louisiana Severe Storms and Flooding (DR-4277) – 2016
Hurricane Isaias — 2020	Winter Storm Jonas – 2015
Hurricane Hanna — 2020	Houston, TX Flood – 2015
Tropical Storm Imelda — 2019	

EXPERIENCE

NYC Build It Back Program – City of New York, NY

- Program/construction management for the reconstruction, rehabilitation and elevation of over 700 homes in Staten Island. CDBG-DR funded project for New York City restoring homes damaged by Hurricane Sandy.

New York City Rapid Repairs Program – New York, NY

- Repair of over 1,700 homes throughout the five boroughs of New York following Hurricane Sandy. All repairs performed in a four-month period and included mechanical, electric and plumbing.

FEMA Galveston County Emergency Housing – Galveston County, TX

- Involved the complete development of two former athletic fields into fully-functional manufactured home communities totaling 106 units. Both projects were completed in 28 days.

USACE GIWW Willacy County Dredging – Harlingen, TX

- Dredging of approximately 423,000 cubic yards of material in Gulf Intracoastal Waterway and disposal in designated USACE placement areas.

Port of Harlingen Maintenance Dredging – Harlingen, TX

- Maintenance dredging of Port of Harlingen dock facilities. Dredging of approximately 58,000 cubic yards of material and disposal in POH placement areas.

Port of Galveston Maintenance Dredging – Galveston, TX

- Annual contract for maintenance dredging of Port of Galveston dock areas and shipping channel. Dredging of approximately 70,000 cubic yards of material per dredging cycle.

Port of Houston Maintenance Dredging – Houston, TX

- Maintenance dredging of Bayport Wharf 3 facility. Dredging of approximately 53,000 cubic yards of material and disposal in POH placement areas.

Galveston Pilots Association Dredging – Galveston, TX

- Dredging of GPA facility to create proper draft for incoming vessels. The slips had not been dredged in over ten years, which allowed for a substantial amount of siltation. Over 10,000 cubic yards of material was removed to create 15-foot draft at vessel slips.

Texas International Terminals Levee, Dredge & Bulkhead Construction – Galveston, TX

- Creation of new placement areas, reconstruction & reinforcement of 25 acres of existing levees, dredging of over 150,000 cubic yards of material from facility basin and slips, repair and replacement of existing bulkheads, new fendering systems and dolphin installation.

LBC Terminals Levee Construction & Dredging – Houston, TX

- Creation of a new 10-acre dredge spoil placement area at Houston Ship Channel facility and dredging of 40,000 cubic yards of spoil material.



KRISTY FUENTES

VICE PRESIDENT OF COMPLIANCE AND ADMINISTRATION

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • Kfuentes@drcusa.com

INTRODUCTION

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance.

Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the “Katrina Car and Vessel” contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels.

Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

Ms. Fuentes plays a key administrative role in every project DRC performs. In the wake of Hurricanes Michael and Florence in 2018 she directed 45 simultaneous contract activations while providing oversight of accounting, invoicing, ticket reconciliation and overall administrative management. Ms. Fuentes has provided this kind of oversight on all of DRC’s projects since 2013.

EDUCATION

University of New Orleans – New Orleans, Louisiana

Marketing – 1993

Southeastern Louisiana University – Hammond, Louisiana

Marketing – 1992-1993

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

FEMA IS-100.b Introduction to Incident Command System, ICS-100

FEMA IS-100.pwb Introduction to the Incident Command System

FEMA IS-632.a Introduction to Debris Operations

FEMA IS-633 Debris Management Plan Development

FEMA IS-634 Introduction to FEMA’s Public Assistance Program

FEMA IS-700 National Incident Management System (NIMS), An Introduction

FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-5.a

FEMA IS-37.17

FEMA IS-201

FEMA IS-317

FEMA IS-10.a

FEMA IS-42

FEMA IS-241.b

FEMA IS-324.a

FEMA IS-11.a

FEMA IS-100.b

FEMA IS-244.b

FEMA IS-453

FEMA IS-29

FEMA IS-200.b

FEMA IS-315

FEMA IS-546.a

FEMA IS-547.a
FEMA IS-632.a
FEMA IS-633

FEMA IS-634
FEMA IS-700
FEMA IS-702.a

FEMA IS-706
FEMA IS-775
FEMA IS-906

FEMA IS-907
FEMA IS-909
FEMA IS-2900

NOTABLE PROJECTS

Kentucky Tornadoes – 2021
Hurricane Ida – 2021
Alabama Tornadoes – 2021
Texas Severe Winter Storms – 2021
Hurricane Zeta – 2020
Hurricane Delta – 2020
Hurricane Sally – 2020
Hurricane Laura – 2020
Hurricane Isaias – 2020
Hurricane Hanna – 2020
Tropical Storm Imelda – 2019
Hurricane Dorian – 2019
Tropical Storm Barry – 2019
Hurricane Michael – 2018
Hurricane Florence – 2018
Hurricane Maria – 2017
Hurricane Irma – 2017
Hurricane Harvey – 2017

Hurricane Matthew – 2016
Louisiana Severe Storms and Flooding (DR-4277) – 2016
Winter Storm Jonas – 2015
Houston, TX Flood – 2015
Winter Storm Pax – 2014
Midwestern Tornado Outbreak – 2013
Super Storm Sandy – 2012
Hurricane Isaac – 2012
Hurricane Irene – 2011
BP Oil Spill – 2010
Hurricane Gustav – 2008
Hurricane Ike – 2008
Hurricane Wilma – 2006
Hurricane Rita – 2005
Hurricane Ophelia – 2005
Hurricane Katrina – 2005
Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Chief Executive Compliance Officer, October 2014-Present

- Overall day-to-day responsibility for directing the DRC ES ethics, business conduct and government contracting compliance programs (“Programs”). Ensure that all executives and employees have ethics training on an annual basis and that the Code provides compliance guidance appropriate to the size and nature of DRC ES business.

Vice President of Business Development, 2013-Present

- Management of DRC’s marketing, sales and communications functions, providing client relations and assistance in the areas of planning, program management, disaster response, demolition contracting and regulatory compliance

Regional Manager, 2005-2013

- Management and oversight for all Louisiana projects since 2005, including Hurricanes Katrina, Gustav, Ike and Isaac recovery with state and local agency contracts.
- Specialty project management including “Katrina Vehicle and Vessel” recovery in the State of Louisiana for the Department of Environmental Quality, South Shore Harbor Vessel Removal, debris removal, marine debris removal and demolition programs in four parishes, including asbestos removal
- Managed contract and government relations in major disasters throughout the United States including but not limited to the Alabama tornados, Hurricane Irene in Maryland and New York, Hurricane Sandy, Ice Storm recovery in North and South Carolina

Lash Homes, Inc. – Chalmette, Louisiana

Project Management, 1998-2004

- Managed material, machinery and people for construction projects throughout New Orleans
- Ensured the safety of the employees
- Responsible for timely completion of projects

Casey, Babin and Casey – New Orleans, Louisiana

Real Estate Closing Coordinator, 1998-2004

- Arranged and managed documents for the legal proceedings containing real estate transactions
- Scheduled and orchestrated multiple real estate transactions daily



JOE NEWMAN

VICE PRESIDENT OF OPERATIONS

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INTRODUCTION

With more than 17 years of experience in overseeing large-scale construction and disaster-related debris management projects, Mr. Newman has managed teams over multiple disasters including Hurricanes Michael, Florence, Irma, Harvey, Maria, and Matthew. During the activation of Hurricane Michael, Mr. Newman and his crew managed 27 debris management sites and removed and disposed of approximately 5,702,004 cubic yards of debris. In 2018 in response to Hurricane Florence, Mr. Newman and his team managed 18 debris management sites and picked up approximately 2,500,000 cubic yards of debris.

Through the years, he has had many roles including heavy equipment operation, planning and coordination of construction process, securing permits and licenses, delivery of materials and equipment, FEMA compliance, coordinating and operating with municipality officials, and estimating for contracts.

As a Project Manager, Mr. Newman is responsible for maintaining business relationships and providing hands-on participation and incident command in response and recovery operations. Mr. Newman provides operational oversight in order to measure progress and adjust processes to ensure the success of the project. Mr. Newman works closely with management personnel to maintain efficient team structure during an activation.

Mr. Newman's past includes the coordination of debris removal projects for Hurricanes Isabel, Katrina, Ike, and Dennis. Previously, while activated for Hurricane Ike, Mr. Newman oversaw the collection, processing, and recycling/disposal of over 1,000,000 cubic yards of debris. Mr. Newman plays a role in every major activation providing overall project management and operational oversight.

EDUCATION

United States Army

Army Ranger – 1995-2000

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

FEMA IS-100.b Introduction to Incident Command System, ICS-100

FEMA IS-00632.a Introduction to Debris Operations

FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-33.17

FEMA IS-35.17

FEMA IS-100.b

FEMA IS-632.a

FEMA IS-702.a

FEMA IS-2900

NOTABLE PROJECTS

Kentucky Tornadoes – 2021

Hurricane Ida – 2021

Alabama Tornadoes – 2021

Texas Severe Winter Storms – 2021

Hurricane Zeta – 2020

Hurricane Delta – 2020

Hurricane Sally — 2020
Hurricane Laura — 2020
Hurricane Isaias — 2020
Hurricane Hana — 2020
Tropical Storm Imelda — 2019
Hurricane Dorian—2019
Tropical Storm Barry—2019
Hurricane Michael—2018
Hurricane Florence—2018
Hurricane Maria — 2017
Hurricane Irma — 2017

Hurricane Harvey — 2017
Hurricane Matthew —2016
Louisiana Severe Storms and Flooding (DR-4277) — 2016
Houston, TX Flood —2015
Tornado Outbreak — 2011
Hurricane Gustav — 2008
Missouri Ice Storm — 2007
New York Ice Storm — 2006
Hurricane Katrina — 2005
Hurricane Dennis — 2005

EXPERIENCE

DRC Emergency Services, LLC — New Orleans, Louisiana

Vice President of Operations — March 2017 — Present

Program Manager — 2003 — March 2017

- On-ground execution of projects
- Crew oversight
- Schedule adherence
- Resource utilization
- Qualify/safety and regulatory compliance

United States Army

Army Ranger — 1995-2000

- Ranger Indoctrination Program (RIP)
- Primary Leadership Development Course (PLDC)
- Airborne School



TONY FURR

DIRECTOR OF TECHNICAL ASSISTANCE AND TRAINING

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INTRODUCTION

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

EDUCATION

Mitchell Community College – Statesville, North Carolina

Technical or Occupational Certificate in Engineering– 2002

Stanley Community College– Albemarle, North Carolina

Technical or Occupational Certificate– 1980

TRAINING

E0193 Certified Appeal Analyst

ICS-100 Introduction to Incident Command System

ICS-200 ICS for Single Resources and Initial Action Incidents

IS-24 Decision Making and Problem Solving

IS-632.a Introduction to Debris Operations

IS-634 Introduction to FEMA's Public Assistance Program

IS-800.b National Response Framework, an Introduction

IS-821 Critical Infrastructure and Key Resources Support

Annex

IS-00022 Are You Ready? An In-Depth Guide to Citizen Preparedness

IS-00230 Principles of Emergency Management

IS-00317 Introduction to Community Emergency Response Team

IS-00393.a Introduction to Hazard Mitigation

IS-00631 Public Assistance Operations I

IS-00632 Intro to Debris Operations in FEMA's Public Assistance Program

IS-00821 Critical Infrastructure and Key Resources Support Annex

IS-1812 FEMA EEO Employee Course 2012

L-381 Project Specialist

L-480 Public Assistance Cost Estimation Format

Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, Debris, and various others

Project Management (Certified Project Manager (CPM) URS Corporation

NOTABLE PROJECTS

- Designed and implemented the Chambers County Audit Program (DR-1791-TX) as requested by the Office of Inspector General (OIG). Specific program elements included: research and analysis of OIG findings, guidance to the seven person FEMA/State Audit Team on the necessary steps and methodology of the audit process, interpretation of statutory regulation and policy, and communication and coordination between all stakeholders on the project progress and results
- At the request of Senior Management, designed and developed the current Region 6, Debris Management Plan (DMP) templates to aid the Grantee / Subgrantees in the development of their own comprehensive DMP
- Serving as Region 6 Debris Subject Matter Expert (SME), reviewing all applicant submitted Debris Management Plans
- Performed technical review of the City of Dayton's (subgrantee) second appeal for FEMA HQ and provide White Paper technical analysis of programmatic compliance
- Lead for OIG report response for Lamar University (DR-1606-TX) providing research and response to all OIG recommendations to senior leadership

EXPERIENCE

DRC Emergency Services, LLC

Director of Technical Assistance and Training, 2021-Present

- Provide on-going education to DRC Personnel and Jurisdictions through trainings and workshops.
- Attend meetings with FEMA
- Consult with Clients to help identify and suggest equipment, products, or services they may need
- Perform a key role in project planning and identification of resources needed

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Public Assistance Task Force Lead/Debris Task Force Lead, 2016-2021

- Regional Debris Subject Matter Expert (SME)
- Manage United States Army Corps of Engineers (USACE) mission assignment (MA) for Federal Operational Support (FOS) for debris mission consisting of ten debris SMEs conducting field operations.
- Coordinate Debris Task Force consisting of State, Federal, and local agencies to promote an efficient and affective debris removal mission consisting of in excess of 5,000,000 cubic yards of debris across 26 Parishes.
- Liaison to Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP) for debris issues.

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Public Assistance Task Force Lead/DPAGS, 2015-2016

- Manage, direct and supervise a staff of 20-30 personnel in the delivery of the PA program.
- Brief Senior Leadership on mission progress and hot issues.
- Coordinate with other Federal, State, and local entities to expedite the recovery efforts.
- Develop implement complex Missions Assignments for FOS assistance through the USACE.
- The ability to apply expert-level emergency management knowledge and skill to a broad range of recovery issues, many of which are complex, controversial, and precedent setting, and addressing matters concerning the regional application of FEMA's laws, regulations, and policies.
- Act as a spokesperson and/or expert at conferences, meetings, committees and working groups that propose, defend and/or criticize continuity and recovery criteria, in order to promote and maintain a proactive posture for the recovery program. Events such as the National Hurricane Conference, TDEM Annual Emergency Managers Conference, and the USACE Team Leader Conference.
- Certified EMI Trainer. Deliver EMI training and the development of specific training for complex or controversial projects.
- Certified Coach Evaluator.
- Certified appeals analysis providing policy decisions on substantive mission-oriented issues.
- Development and implementation of Emergency Management standards, regulations, and policy.
- Direct and review the work of subordinates by setting deadlines and completion dates and ensure project milestones were completed.
- Communicate with Grantee and sub-grantees for the resolution of complex and controversial issues.

- Educate FEMA personnel on program process, timelines, and eligibility.
- Participate in conducting on-site training for public assistance personnel to include full time and temporary hire personnel, local hires, and selected personnel for state, local and non –profit agencies.
- Assist the Environmental Officer and Historical Preservation Officer for all programs and activities having environmental and/or historical assessment or clearance requirements.

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Emergency Management Program Specialist, 2013-2015

- FEMA Qualification System (FQS) titled Task Force Lead
- Certified Appeals Analyst (E0193 completed 09/20/2014)
- Region 6 Debris Subject Matter Expert (SME)
- Advisor to HQ on debris policies and issues
- Ability to provide supervision and management of subordinate employees in both region and disaster operations
- Ability to provide guidance interpretation to subordinate program specialists on statutory, regulatory and policy determinations to ensure consistent program implementation
- Ability to communicate effectively with Federal, State and local officials in an effort to expedite the recovery process
- Ability to work in coordination with the Federal Coordinating Officer (FCO) and other critical elements of the Joint Field Office (JFO) under stressful response and recovery operations
- Knowledge of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Public Law 93-288 as amended, Title 44 Code of Federal Regulations (CFR), 2 CFR 200, FEMA related policies and guidance, and FEMA 9500 series policies
- Ability to perform analysis of complex programmatic challenges, interpret policies, and provide recommendations to management
- Ability to design and deliver regional training to State/Local stakeholders relating to PA program areas, e.g., Debris Operations, Debris Management Plans, Closeout procedures, and specific areas for the use of EMMIE
- Trained and proficient in Spend Plan tracking and the review of State Quarterly Reports prior to submission to senior management
- Assist in regional team development of Standard Operating Procedures (SOPs) for PA programs, e.g., Public Assistance Group Supervisor (PAGS) checklist, disaster transition plan template, PDA checklist
- Proficient in all areas of NEIMS and EMMIE from project formulation, through review queues, obligations, awards, and updating S5 reports for spend plan and non-spend events

Infrastructure Branch Director

2013 –2014

- Successfully completed, closed Joint Field Office (JFO), and transitioned the events resulting from the explosion of the fertilizer plant in West, Texas back to Region 6
- Managed communications between State, Applicant, Senior Management, and local governmental officials
- Assisted State, Applicants, and Senior Leadership in procuring a mitigation waiver that would allow the construction of Safe Rooms for the damaged schools in West

Task Force Lead

2013 –2013

- Supervision of 20 FEMA Reservist and USACE personnel in the debris operation resulting from DR-4117-OK
- Conducted successful debris operation with 1.5 million cubic yards (CYs) of storm debris with 95 percent completion within 6 months
- Private Property Debris Removal (PPDR) Operation with 1,300 property assessments and associated Demolitions of damaged structures
- Implementation of the first Public Assistance Alternative Procedures for Debris Removal program
- Represented FEMA PA in the Debris Task Force comprised of State, FEMA senior leadership, and other Federal agencies

- Acted as interim Public Assistance Group Supervisor (PAGS) to Infrastructure Branch Director

Emergency Management Program Specialist

2010 –2013

- Managed and coordinated with Subgrantees to complete complex projects in a timely manner, administered amendment requests, coordinated additional damage assessments and determinations while providing consistent and uniform statutory regulations, policy guidance and eligibility determinations to manage programmatic expectations
- Administration of Grantee / Subgrantees Appeal requests requires investigative skills, extensive knowledge, and the uniform interpretation of the Robert T. Stafford Act, Title 44 Code of Federal Regulations, PA policies and guidance, FEMA 9500 Series Policies, and the FEMA Appeals database. Additionally, this position requires the consistent application of these policies and the ability to communicate the Appeal determinations, in writing to the Grantee
- Administration of Grantee / Subgrantees Audit-closeout determinations by State auditors, requires project analysis, document verification, and knowledge of basic accounting principles and the ability to write clear and concise Requests for Information (RFI) correspondence and final determination letters to the Grantee

PAC Crew Lead

PPDR / Saltwater Killed Trees, Storm Drains, 2009 –2010

- Supervised a team of six for the Galveston PPDR / Saltwater Killed Tree removal program that included initial surveys, removal monitoring, eligibility determinations, and conducting applicant / consultant meetings
- Communicated accurate and consistent information to applicants concerning FEMA guidance on PPDR and Saltwater Killed Tree programs
- Managed the Storm Drain cleaning project which included initial surveys, monitoring, and verification of scope-of-work completion

PAC Crew Lead

Debris Operations, 2009 –2010

- Supervised and managed the daily operations of Debris Team Six, consisting of 15-20 Debris Specialists
- Development and motivation of subordinate staff
- Providing accurate and consistent information to applicants concerning FEMA guidance, statutory regulations, policies, and procedures
- Managed the Private Property Debris Removal (PPDR) program which included assisting applicants with request requirements, proper documentation, and eligibility determinations



EVAN FANCHER

REGIONAL MANAGER

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INTRODUCTION

Mr. Fancher comes to DRC with a decade of public policy experience and is an established leader in South Florida. His first interaction with natural disasters came in Birmingham, Alabama when his family's home and community were destroyed in the historic tornados of 2011. In 2017, Mr. Fancher led the District 7 hurricane response for Commissioner Suarez's Miami-Dade County Commission office. This year, Mr. Fancher managed several activated contracts of DRC's municipal clients throughout Louisiana. He experienced disaster personally, inside of government, and as a disaster contractor; he knows how to help communities heal.

Previously, Mr. Fancher was the Executive Director for the South Miami Community Redevelopment Agency. During this time, he ignited the redevelopment of South Miami including Madison Square and South Miami Gardens and initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment. Mr. Fancher also served as the Redevelopment Administrator for City of Plantation and the Senior Advisor for Miami-Dade County Commissioner Xavier Suarez. Mr. Fancher's understanding of disaster management stems from his time working in Government, as such, his unique perspective allows him to better understand the City's needs during an activation. Mr. Fancher has made a career of working with local governments to help them achieve their goals. Mr. Fancher has a dual Bachelor's degree in Sociology and Political Science from the University of Alabama at Birmingham and a Master's Degree in Applied American Politics and Public Policy from Florida State University.

EDUCATION

Florida State University – Tallahassee, Florida

M.S., Masters Applied American Policy and Politics – 2014

University of Alabama at Birmingham – Birmingham, Alabama

Bachelor's Degree in Political Science – 2011

Bachelor's Degree in Sociology – 2011

CERTIFICATIONS

FEMA IS-5.a

FEMA IS-10.a

FEMA IS-37.23

FEMA IS-111.a

FEMA IS-235.c

FEMA IS-241.c

FEMA IS-242.c

FEMA IS-317.a

FEMA IS-325

FEMA IS-559

FEMA IS-632.a

FEMA IS-633

FEMA IS-700.b

FEMA IS-800.d

FEMA IS-1001

FEMA IS-1010

NOTABLE PROJECTS

Hurricane Ida – 2021

EXPERIENCE

DRC Emergency Services, LLC – Miami, Florida

Regional Manager, 2021-Present

- Responsible for all municipal sales, retention and operations activity in South Florida.

City of Plantation – Plantation, Florida**Redevelopment Administrator, 2020-2021**

- Created and managed the social media presence for various entities; both government and private sector.
- Attracted national anchor tenant for development. Rezoned several other parcels to reinvigorate a commercial corridor.
- Led the City's efforts to engage business owners, the Chamber of Commerce, and other entities to promote the business climate of the City.
- Designed and managed the City of Plantation COVID business assistance programs. Reimagined the Façade Improvement Program.

South Miami CRA – Miami, Florida**Executive Director, 2018-2020**

- Developed and administered the South Miami CRA budget (\$3.5 million), managed the staff, and staffed the Board.
- Successfully negotiated the Madison Square project after it had been stalled for 20 years. It involved the disposition of multiple parcels. (40 units, 13,000 sq. ft of commercial space).
- Initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options. Advised property owners of rezoning options.
- Led several revitalization projects including a small business incubator, public art projects, and neighborhood beautification.
- Drafted agenda items and managed the day to day operations of the Agency.
- Commissioned a new redevelopment plan, led business engagement, and recruited a national tenant to the formerly defunct commercial corridor.
- Drafted op-eds, press releases, and maintained relationships with media. Spoke on the record for several projects.
- Initiated the first marketing presence in the City of South Miami.
- Coordinated between County staff and various cities on developments, transit issues, and improvements.
- Secured funding and developed the pedestrian bridge trust fund for South Miami.
- Budgeted several pedestrian and bike lane improvements. Conducted annual audits to ensure sidewalks were compliant.
- Worked with neighbors and community groups to begin reorienting streets aimed toward placemaking initiatives.

Miami-Dade County – Miami, Florida**Senior Advisor to County Commissioner Xavier Suarez, 2015-2018**

- While with the County Commission, served as chief aide to the Economic Development Committee which oversaw development deals, CRA reform, and economic policy for MDC
- Facilitated traffic calming improvements for cities inside of District 7.
- Created and implemented the South Miami Small Business Incubator. We created 10 businesses, all with local ownership. Initiated partnerships with non-profits for business education.
- Reoriented CDBG funds to assist in business assistance and job creation.
- Managed all staff for County Commissioner Xavier Suarez (four legislative and five constituent services). Oversaw \$1.8 million in office funds including discretionary CDBG funds.
- Secured budget appropriations and grants from the Florida Legislature, state departments, and various municipalities on behalf of private and government clients.
- Directed CDBG funds and applied for various federal, state, and private grants on behalf of the Cities and the South Miami CRA.
- Initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment.
- Reformed the Affordable Housing Trust Fund of MDC; established permanent funding source, rewrote its duties, and reinvigorated its mission. Created a revolving loan fund and secured a recurring funding source.

Anfield Consulting – Tallahassee, Florida**Associate, 2013-2015**



STEVE CRAWFORD

REGIONAL MANAGER

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INTRODUCTION

Mr. Crawford comes to DRC with 25 years of operational and sales experience in the waste and recycling industry. Mr. Crawford is a Florida resident and has lived in the state since 1990. He previously worked in the Organics Recycling and Compost industry in Florida, where he was responsible for operations, project management, as well as sales/marketing of compost and mulch products. Additionally, he was previously responsible for municipal and federal contracting, operations management, disposal management, transportation, logistics and commodity marketing. Mr. Crawford is a previous Board of Director Member and Chairman of the Sponsorship Committee for Recycle Florida Today, a nonprofit organization dedicated to recycling education and improvements throughout the state of Florida. Most recently in response to Hurricanes Delta, Laura, and Sally, Mr. Crawford worked as the Operations manager in Grant Parish, LA, Winn Parish, LA, Natchitoches Parish, LA, and the City of Natchitoches, LA. During this time, he helped operate 10 DMS sites and removed and disposed of a combined total of over 1,380,000 cubic yards of debris throughout these areas. Additionally, Mr. Crawford helped coordinate Hurricane Sally efforts for Gulf Breeze, FL, Mary Esther, FL, Niceville, FL, and Forsythe County, GA. Some of his other major activations include Hurricanes Michael and Florence. During Hurricane Michael, Mr. Crawford worked closely with FDOT where he managed a ten-day PUSH consisting of 339 crews.

EDUCATION

Mead Technical Institute, Meadville, PA -1990

Maplewood High School, Meadville, PA -1988

PROMINENT CERTIFICATIONS

HAZWOPER

CERTIFICATIONS

FEMA IS-5.a

FEMA IS-11.a

FEMA IS-8.a

FEMA IS-15.b

NOTABLE PROJECTS

Hurricane Laura – 2020

Hurricane Delta – 2020

Hurricane Sally – 2020

Hurricane Dorian—2019

Hurricane Michael—2018

Hurricane Florence—2018

Hurricane Irma – 2017

EXPERIENCE

DRC Emergency Services, LLC – Fernandina, Florida

Regional Manager, Florida, April 2018-present

- Overall day-to-day responsibility for managing all client customer needs including contracts, maintenance, training and planning for disaster events.

McGill Environmental Systems

Senior Project Manager- Southeast US, July 2016-April 2018

- Reporting to CEO, responsible for all sales and operational growth projects for multiple organic recycling facilities in the Southeast.
- Directly manage Florida startup operation in 2017, improving net profit by 36% and sales revenue by 900K.
- Account manager for large municipal and commercial customer base within Florida.
- Strategic member of company leadership team with involvement in major capital projects, facility improvements, and sales growth.

Waste Pro USA

Division Manager- Jacksonville, FL, June 2014–July 2016

- Reporting to Regional Vice President and responsible for operations and safety of 115 employees, 75 vehicle fleet and 18 million in annual revenue. This included culture, training, improvement and all special projects.
- Directly responsible for all aspects of municipal contracting to include negotiating terms, public meeting presentations, implementation and operational execution.
- Accountable for growth & development of division revenue including success of staff, and management of sales staff development.
- Built rapport and interacted with internal and external customers, employees, businesses and municipal staff.
- Developed budgeting objectives for operations, shop and capital expenditures.

Waste Management

Strategic Business Director- Lombard, IL, August 2009– June 2014

- Reporting to Segment Vice President responsible for all federal sales and contracting nationwide.
- Increased net revenue in federal sales by 10 million in 16 months.
- Increased renewal rate on federal contracts from 43% to 85% within six months.
- Developed processes and procedures for properly responding to RFP opportunities.
- Implemented a strategic sales strategy to capitalize on sustainability efforts within government.
- Grew sales team by 200%, managing sales goals, HR functions, marketing and expenditures

District Manager- Florida, October 2001-January 2009

- Reporting to Market Area VP, responsible for managing all aspects of District recycling functions.
- Implemented District wide parts inventory system in 2002, eliminating shipping delays from parts suppliers.
- Managed high profile contracts with Broward County, Orange County, City of Tampa, and Seminole County.
- Instrumental in creating trust relationships with Waste Management leadership throughout the District.
- Served as Team Leader on the Florida Growth Team, responsible for doubling Florida's EBIT in 20 months.
- Voted to the Board of Directors for Recycle Florida Today in 2006, and also served as Chairman of their sponsorship committee.
- Extensive hands on experience with the municipal RFP process, ranging from direct bid procedures to complete contract negotiations.
- Achieved District wide one-year accident free status during 2004/2005.

Smurfit Stone Recycling

General Manager- Jacksonville, FL, December 1998-October 2001

- Recognized by corporate for operating 1999, 2000 and 2001 with zero recordable injuries.
- Reported to Market Area Manager and responsible for a 6000-ton per month facility with 45 employees.
- Directed the movement of 15,000 tons per month of brokerage OCC and High Grades.
- Received "Plant of the Year" award in 2000 for excellence in safety and profit.
- Increased export shipments from plant by 20% capturing the higher margins utilizing domestic homes for brokerage.
- Recaptured major high-grade suppliers using relationships and excellent service reputation.
- Managed P&L budget responsible for 25 million in annual revenue.

Account Manager- Tampa, FL, May 1997-December 1998

- Reporting to General Manager, responsible for securing and retaining all major accounts in excess of 500 tons per month.
- Recognized as 1998 Money Maker of the Year for development of non-fiber tonnage with new suppliers and ten-year contract extensions with two high margin customers.
- Served the lead role in the sale of non-performing facilities in Florida and received corporate acknowledgment for professionalism and thoroughness during this project.
- Responsible for the sale of two customer-recycling systems in excess of \$100,000 each.

General Manager- Memphis, TN, March 1996-May 1997

- Reported to Market Area Manager, responsible for a 4,000-ton per month facility with 30 employees.
- Directed the movement of 9,000 tons per month of brokerage OCC and High Grades.
- Created partnership with local safety organization to host health fairs, conduct disaster training and improve safety training.
- Increased monthly EBIT by 90,000 dollars in 12 months by improving operating efficiencies and reducing maintenance downtime.
- Managed the renegotiation of a poor union contract, improving the company's position.
- P&L and budget responsibility for 15 million in annual revenue.
- Negotiated exclusive supply contracts with two Nike Distribution centers for 1,500 tons per month.



SAM DANCER

PROJECT MANAGER

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INTRODUCTION

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill

More recently, he was involved in: St. Charles County and the City of Bridgeton tornado debris removal (MO); Tuscaloosa (ALDOT) residential demolition of tornado-damaged residences (AL); Terrebonne Parish (LA) and St. Louis Bayou (MS) Cleanout project; City of New Orleans Strategic Demolition for Economic Recovery project (LA); East Baton Rouge Parish wind storm damage (LA); Ascension Parish, Tangipahoa Parish (LA), and Houston (TX) flood damage; project manager for Hurricane Irma Largo.

EDUCATION

Southeastern Louisiana University – Hammond, LA

Computer Science – Fall 1980, Fall 1981, Spring 1982

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial
LDEQ Asbestos Contractor/Supervisor

FEMA IS-100.c	Introduction to Incident Command System, ICS-100
FEMA IS-100.pwb	Introduction to the Incident Command System
FEMA IS-632.a	Introduction to Debris Operations
FEMA IS-633	Debris Management Plan Development
FEMA IS-634	Introduction to FEMA's Public Assistance Program
FEMA IS-700.b	National Incident Management System (NIMS), An Introduction
FEMA IS-702.a	NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-3	FEMA IS-100.fda	FEMA IS-325	FEMA IS-802	FEMA IS-1150	OSHA-122
FEMA IS-5.a	FEMA IS-100.fwa	FEMA IS-360	FEMA IS-803	FEMA IS-1172	OSHA-123
FEMA IS-10.a	FEMA IS-100.hcb	FEMA IS-394.a	FEMA IS-804	FEMA IS- 2000	OSHA-144
FEMA IS-11.a	FEMA IS-100.he	FEMA IS-405	FEMA IS-807	FEMA IS-2002	OSHA-150
FEMA IS -20.19	FEMA IS-100.leb	FEMA IS-420	FEMA IS-807	FEMA IS -2500	OSHA-151
FEMA IS -21.19	FEMA IS-106.17	FEMA IS-421	FEMA IS-809	FEMA IS -2600	OSHA-152
FEMA IS-20.21	FEMA IS-200.b	FEMA IS-453	FEMA IS-810	FEMA IS-2900.a	OSHA-161
FEMA IS-21.21	FEMA IS-200.hca	FEMA IS-454	FEMA IS-811	FEMA IS-2901	OSHA-162
FEMA IS-29	FEMA IS-201	FEMA IS-546.a	FEMA IS-812	OSHA-105	OSHA-602
FEMA IS-33.17	FEMA IS-230.d	FEMA IS-547.a	FEMA IS-813	OSHA-107	OSHA-603
FEMA IS-36	FEMA IS-240.b	FEMA IS-660	FEMA IS-906	OSHA-108	OSHA-605
FEMA IS-37.19	FEMA IS-241.b	FEMA IS-703.a	FEMA IS-907	OSHA-112	OSHA-612
FEMA IS-37.21	FEMA IS-244.b	FEMA IS-706	FEMA IS-909	OSHA-113	OSHA-614
FEMA IS-42	FEMA IS-315	FEMA IS-775	FEMA IS-912	OSHA-115	OSHA-618
FEMA IS-60.b	FEMA IS-317	FEMA IS-800.b	FEMA IS-914	OSHA-116	OSHA-700
FEMA IS-75	FEMA IS-324.a	FEMA IS-801	FEMA IS-1010	OSHA-121	OSHA-701

OSHA-702	OSHA-716	OSHA-722	OSHA-807	OSHA-809
OSHA-704	OSHA-718	OSHA-750	OSHA-808	OSHA-815
OSHA-707	OSHA-719	OSHA-806		OSHA-852

ADDITIONAL OSHA CERTIFICATES

30 hour Construction Safety and Health	Occupational Safety and Health Professional
Confined Space Safety in Construction	Occupational Safety and Health Specialist
Construction Worksite Safety	Occupational Safety and Health Supervisor
Hand and Power Tool Safety	Occupational Safety and Health Trainer (Train-the-Trainer)
Introduction to Ergonomics	Safety Committee Chair
Introduction to Safety Recognition	Safety Committee Member

ACCESS AND AWARDS

TWIC Card
Access to the Homeland Security Information Network for LA, MS, TX, AL and the EM Site
Louisiana War Cross
National Defense Service Medal
Good Conduct Medal
Army Achievement Medal

NOTABLE PROJECTS

Hurricane Ida – 2021	Louisiana Severe Storms and Flooding (DR-4277) – 2016
Alabama Tornadoes – 2021	Houston, TX Flood – 2015
Texas Severe Winter Storms – 2021	Winter Storm Pax – 2014
Hurricane Delta — 2020	Midwestern Tornado Outbreak – 2013
Hurricane Laura — 2020	Hurricane Isaac – 2012
Hurricane Dorian—2019	Hurricane Irene – 2011
Tropical Storm Barry—2019	BP Oil Spill – 2010
Hurricane Michael—2018	Hurricane Gustav – 2008
Hurricane Florence—2018	Hurricane Ike – 2008
Hurricane Irma – 2017	Hurricane Rita – 2005
Hurricane Harvey – 2017	Hurricane Katrina – 2005

EXPERIENCE

DRC Emergency Services LLC – New Orleans, Louisiana

Field Supervisor/Project Manager, 2013 – Present

- Manages all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite. Projects include St. Louis County and the City of Bridgeton, MO, tornado debris removal; Tuscaloosa, AL (ALDOT) residential demolition of tornado-damaged residences; Terrebonne Parish, LA, St. Louis Bayou Cleanout project; City of New Orleans, LA, Strategic Demolition for Economic Recovery project.

The Country Club – New Orleans, Louisiana

Security Supervisor, 2013

- Maintained a safe environment for employees and patrons at a high-profile restaurant and nightclub; monitored activity via recorded digital CCTV and through live indoor and outdoor surveillance; ensured security staff members were properly trained in all methods of surveillance, guest service, non-violent crisis intervention and documentation of events.

Defcon 1–Pearl River, Louisiana

Owner/Operator, 2012-2013

- Managed all operations of a personally owned business which involved the retail sales of law enforcement and military apparel and equipment and provided contract security for private parties, events and VIP escort services.

Cahaba Disaster Recovery (acquired by DRC) – Mobile, Alabama

Project Manager, 2008-2012

- Directed all phases of disaster-related projects from contract activation to final closeout; coordinated mobilization of subcontractors and ensured crews in the field operated in accordance with OSHA and DEQ regulations; maintain effective communication with local governing bodies, FEMA, Army Corps of Engineers and monitoring firms. Recovery projects included areas impacted by Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill

Bourbon Blues Company – New Orleans, Louisiana

Security, 2008

- Provided a safe environment for the employees and patrons by ensuring rules regarding the service of alcoholic beverages to patrons by the bar staff were followed; communicated effectively with NOPD in regard to serious incidents occurring at the bar and submitted written reports to law enforcement and management

Omni-Pinnacle Emergency Response – Slidell, Louisiana

Field Supervisor, 2005-2008

- Managed the day-to-day activities of crews and employees in the field, including operations involving tree cutting, debris removal, debris disposal, waterway clearing and residential and commercial demolition; ensured that FEMA, OSHA, DEQ and contractual obligations are met; project involvement included Hurricanes Katrina and Rita in unincorporated St. Tammany Parish, LA and Wilma in Indian River County, FL

Target Corporation (Mervyn's and Target) – Multiple Locations

Key Store Investigator, Field Assets Protection Team Leader, Executive Team Leader-Assets Protection, 1994-2005

- Implemented company-directed safety and shortage plans as well as creating store-based plans in accordance with annual inventory results, local safety issues and theft trends; monitored and maintained overt and covert surveillance systems; initiated, investigated and resolved internal and external theft cases including organized theft and fraud; apprehended and interviewed individuals responsible for shortages; partnered with local, state and federal law enforcement agencies and communicated with other retailers; testified in court when necessary

LAW ENFORCEMENT EXPERIENCE:

Pearl River Police Department (Reserve Division) – Pearl River, Louisiana

Officer, 1990-1996

- Patrol the streets of Pearl River, protect citizens and their property while enforcing town, parish and state ordinances; participated in the initiation and resolution of investigations regarding the manufacturing transport, possession and distribution of controlled substances as a member of the Narcotics Task Force

MILITARY EXPERIENCE:

Louisiana Army National Guard (Infantry) – Houma, Louisiana

Squad Leader, 1989-1991

- Accountable for the proper training and the well-being of an eleven-person infantry squad; maintained combat readiness of the squad and all assigned weapons and equipment to ensure mission completion; unit was activated for Desert Storm

United States Army (Infantry) – Multiple Locations

Senior Custodial Agent, Fire Team Leader/Track Commander, 1983-1986

- Controlled entry of US and German personnel into the limited and exclusion areas of a remote nuclear missile site and provide tactical response in the event of a perimeter breach; ensured that the soldiers in the fire team were properly trained and all assigned equipment was maintained; participated in Bright Star, Egypt (1985)



MARK BUSH

PROJECT MANAGER

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • Mbush@drcusa.com

INTRODUCTION

Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He served 6 years in the US Army as a Light Wheel Mechanic and also served as a Squad Leader with the 4th Brigade/4th Infantry Division. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail and adaptability to change, and time management. Recently, Mr. Bush worked as a project manager for DRC in Harris County following Hurricane Harvey. He also serves as the main point of contact to Harris County Engineering during this time.

EDUCATION

Lamar University, 1995-1997

Houston Area Plumbers Joint Apprenticeship Training, 1999-2003

PROMINENT CERTIFICATIONS

40-Hour OSHA HAZWOPER

TX All-lines Ins. Adjuster (lic#2156078)

SafeLand USA

SafeGulf USA

H2S Awareness Training

CPR AED Certified

OTHER CERTIFICATIONS

FEMA IS-5.a

FEMA IS10.a

FEMA IS-37.23

FEMA IS-100.c

FEMA IS-200.c

FEMA IS-235.c

FEMA IS-241.c

FEMA IS-242.c

FEMA IS-317.a

NOTABLE PROJECTS

Hurricane Ida — 2021

Texas Severe Winter Storms — 2021

Hurricane Zeta — 2020

Hurricane Delta — 2020

Hurricane Sally — 2020

Hurricane Hanna — 2020

Tropical Storm Imelda — 2019

Hurricane Dorian—2019

Tropical Storm Barry—2019

Hurricane Michael—2018

Hurricane Florence—2018

Hurricane Harvey — 2017

EXPERIENCE

DRC Emergency Services, LLC

Project Manager, 2017-Present

- **Hurricane Michael, Jackson County, Florida.** Mr. Bush served as the project manager during DRC's response efforts for Hurricane Michael. Still activated in Florida working with FDOT, Mr. Bush's responsibilities included managing the daily logistical coordination of crews, heavy equipment, and support resources; implementing health and safety protocols to ensure that all work was completed safely; work flow and future crew movement planning; and daily work site documentation.
- **Hurricane Harvey, Harris County, Texas.** Mr. Bush served as the project manager during DRC's response efforts

for Hurricane Harvey. Mr. Bush's responsibilities included managing the daily logistical coordination of crews, heavy equipment, and support resources; implementing health and safety protocols to ensure that all work was completed safely; work flow and future crew movement planning; and daily work site documentation. In addition to managing debris removal, Mr. Bush was the main point of contact for Harris County's Engineering Department for shutting down all DMS sites in the area.

Orion Water Solutions

Field Service Supervisor/Operations Coordinator, 2014-2017

- Served as the supervisor and coordinator for all of operations, including but not limited to; managed the logistics of mobile equipment, chemical shipments, and all of personnel.

Kellogg, Brown & Root-2003-2004

Foreman, (Djibouti, Africa), 2003-2004

- Worked as the youngest foreman in the country to maintain and improve the infrastructure of a military base. With 16-18 local national crews, their work involved plumbing and construction jobs.

MILITARY EXPERIENCE:

United States Army

- *Squad Leader with the 4th Brigade/4th Infantry Division, 2007-2013*
 - *Jalalabad, Afghanistan.* Tasked with Base Defense Ops and served as a member of a QRF Team in support of Operation Enduring Freedom.



LISA GARCIA WALSH

CONTRACTS MANAGER

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • Lgarcia@drcusa.com

INTRODUCTION

Ms. Garcia Walsh has overseen DRC's contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC's management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

EDUCATION

Our Lady of Holy Cross College – New Orleans, Louisiana

Bachelor's Degree in Accounting – May 2015

Nunez Community College – Chalmette, Louisiana

Associates Degree in Business Technology – 2010

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

OTHER CERTIFICATIONS

FEMA IS-5.a	FEMA IS-201	FEMA IS-546.a	FEMA IS-706
FEMA IS-10.a	FEMA IS-235.c	FEMA IS-547.a	FEMA IS-775
FEMA IS-11.a	FEMA IS-241.c	FEMA IS-632.a	FEMA IS-800.b
FEMA IS-37.23	FEMA IS-244.b	FEMA IS-633	FEMA IS-906
FEMA IS-42	FEMA IS-315	FEMA IS-634	FEMA IS-907
FEMA IS-100.c	FEMA IS-317.a	FEMA IS-660	FEMA IS-909
FEMA IS-111.a	FEMA IS-324.a	FEMA IS-700.a	FEMA IS-2900
FEMA IS-200.c	FEMA IS-453	FEMA IS-702.a	

NOTABLE PROJECTS

Kentucky Tornadoes – 2021

Hurricane Ida – 2021

Alabama Tornadoes – 2021

Texas Severe Winter Storms – 2021

Hurricane Zeta – 2020

Hurricane Delta – 2020

Hurricane Sally – 2020

Hurricane Laura – 2020

Hurricane Isaias – 2020

Hurricane Hanna – 2020

Tropical Storm Imelda – 2019

Hurricane Dorian – 2019

Tropical Storm Barry – 2019

Hurricane Michael – 2018

Hurricane Florence—2018
Hurricane Maria – 2017
Hurricane Irma – 2017
Hurricane Harvey – 2017
Hurricane Matthew—2016
Louisiana Severe Storms and Flooding (DR-4277) – 2016
Winter Storm Jonas – 2015
Houston, TX Flood -2015
Winter Storm Pax – 2014
Midwestern Tornado Outbreak – 2013
Super Storm Sandy – 2012

Hurricane Isaac – 2012
Hurricane Irene – 2011
BP Oil Spill – 2010
Hurricane Gustav – 2008
Hurricane Ike – 2008
Hurricane Wilma – 2006
Hurricane Rita – 2005
Hurricane Ophelia – 2005
Hurricane Katrina – 2005
Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Contracts Manager, November 2013-Present

- Maintain contractual records and documentation such as receipt and control of all contract correspondence
- Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness, interpretation to support implementation
- Responsible for applying, renewing and activating general contractor's licenses nationwide; prequalification with Department of Transportation offices nationwide
- Responsible for Secretary of State annual filings and authorizations to do business

Project Administrator, July 2010-November 2013

- Provided administrative assistance to the Chief Operating Officer, Regional Manager and several Project Managers for projects in Louisiana including, but limited to:
 - MC52 BP Oil Spill Clean Up
 - St. Bernard Road Project
 - Orleans Parish Sheriff's Office
 - Hurricane Isaac Recovery – Assisted project managers in several contracts, coordinated and managed personnel to scan and submit tickets to Mobile office)
- Project administrator for two demolition projects for the City of New Orleans; responsibilities included filing permits, making LA One Calls, review of all packets for demolition paperwork prior to demolition, attended monthly meetings with City of New Orleans and provided invoicing reconciliation
- Researched bids and RFPs throughout the United States

Law Offices of Christian D. Chesson – New Orleans, Louisiana

Paralegal/Office Manager, September 2006-January 2009

- Assisted in Chapter 7 Bankruptcy and Lemon Law documentation for clients
- Provided overall office management, including:
 - Client relations
 - Accounts payable/receivable
 - Administrative support to ten attorneys in the New Orleans office location
 - Liaison between the New Orleans office and the Lake Charles office locations

Advanced Cleanup Technologies, Inc. – Rancho Dominguez, California

Administrative Manager, October 2005-May 2006

- Director of Human Resources for the Southeastern Branch of ACTI
- Administrative office manager duties included: documentation and operational support for operations manager and project managers; invoicing for emergency response projects following FEMA protocol

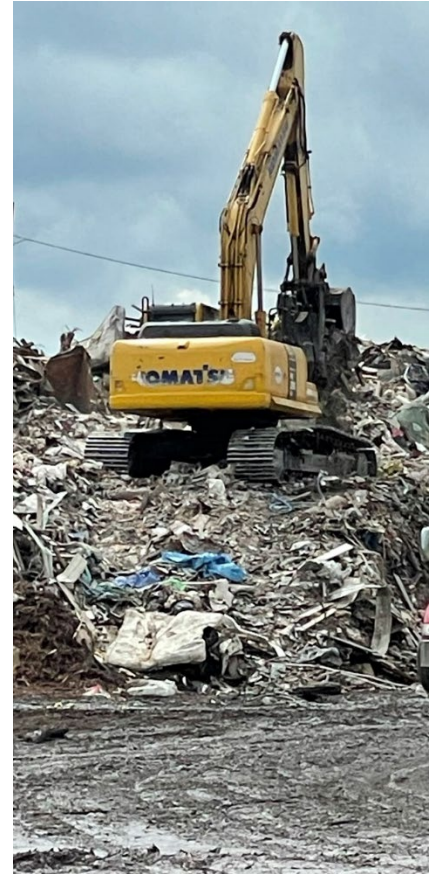
COMMITMENT TO COMPLIANCE & ETHICAL BUSINESS CONDUCT

DRC strives to provide the most dependable, honest, customer-centric service in the industry while upholding the highest standards of ethical conduct and compliance at all times. To better ensure our continued compliance with all laws, rules, and regulations, DRC's senior management has established a formal code of business conduct that all contractors and individuals are expected to adhere to.

Kristy Fuentes, DRC's Vice President of Compliance and Administration, oversees the Corporate Compliance Program. Her responsibilities include:

- 🌐 Evaluating internal and external compliance issues/concerns relating to DRC's interaction with customers
- 🌐 Ensuring that our management, employees, and customers are in compliance
- 🌐 Serving to form a valuable line of communication between the company and customers
- 🌐 Acting as a conduit to the President by monitoring and reporting results of the ethics practices of the company
- 🌐 Providing guidance to the senior management team

Ms. Fuentes is authorized to implement all necessary actions to insure achievement of the objectives of an effective compliance program.



Application of Core Values

DRC is committed to upholding our core values in all aspects of business and conduct. We expect all personnel to apply these values:

- 🌐 To our **customers** we place highest priority on our response time to a disaster, our effectiveness, and the quality of our service and solutions.
- 🌐 To our fellow **employees** we look out for their welfare, safety and health. We promote an environment that encourages new ideas, enjoyment of work, and equal opportunity for advancement.
- 🌐 To our **suppliers and subcontractors**, we are fair and professional, honoring our commitments to business partners who hold our same values.

COMPLIANCE STANDARDS AND PROCEDURES

DRC aspires to be the “**first in response**” for natural and man-made disasters by being prepared, responsive, competent, and demonstrating ethical business conduct. Headed by a team of caring people, we recognize that how we do our work is as important as what work we do. We will not tolerate any short cuts when it comes to our ethical values and standards of conduct.

Our senior management and key personnel are committed to the highest standard of ethical conduct and compliance. Our senior management team has also established a very detailed ethics program with procedures to detect some of the obvious and easier ways that fraud occasionally occurs.



Quality Control Plan

The purpose of the Quality Control Plan is to promote **efficient and safe operations** and a **quality product**. DRC’s approach to quality control consists of a series of tasks and processes tailored to suit the challenging circumstances facing the City of Sanibel in the wake of a disaster event.

A copy of the Quality Control Plan is available for review upon request.

Our mission is to provide the most **dependable, honest and customer-centric** services in the industry by building **lasting relationships** with the clients we serve.

We are among the leading disaster management and civil construction groups in the United States, specializing in providing emergency preparation, disaster response and recovery from major catastrophes. Our experience covers all facets of a project, including the FEMA reimbursement process.

At DRC we’re always *striking back* against disaster.

SAFETY PROCEDURES

Through careful planning and rigorous attention to training and safety procedures, DRC ensures the health and safety for both personnel and the general public. DRC's Corporate Safety Plan includes basic policies, an accident prevention plan and a substance abuse policy.

Key safety plan components include:

1. Continuous instruction/monitoring of each contractor, subcontractor, supplier and employee in the safe operation of their work;
2. A reward system for consistent safe operation and performance.

This organization's safety goals are to provide and maintain safe work environments and establish procedures which will:

- Safeguard public, government personnel, and property
- Provide a safe work environment for employees and subcontractors
- Avoid interruptions to operations and delays involving project completion
- Increase morale
- Enhance cost measures through safe practices

DRC's staff includes Sam Dancer, Safety Officer, Jay Gunter, Taylor Jumonville, Andy Allshouse, and Scott Matthews, MOT Specialists who bring invaluable skill and expertise to each project. With over 100 FEMA/OSHA certifications, Mr. Dancer oversees training and safety procedures. Mr. Gunter is MOT certified and successfully certified over 2,000 flaggers to meet MOT guidelines for Temporary Traffic Control Flagging Operations in 2021 alone.

A copy of DRC's Corporate Safety Plan is available for review upon request.

Employee Performance and Training

As one of the leading disaster response companies in the United States, DRC has developed one of the most comprehensive employee training modules in the industry. Every staff member is continuously trained in:

- Online FEMA doctrine
- Safety performance and practice
- Certifications relative to individual disciplines

All personnel records (management, supervisors, foremen and laborers) are maintained to ensure all personnel have current training and certification relative to their job assignment. All of DRC's personnel receive specialized training in emergency management and are encouraged to further their education.



***"Your attention
to safety is to be
commended."***

Cynthia Halsey,
Environmental Services,
Okaloosa County, Florida



OPERATIONS SITE

NO ENTRY WITHOUT
PROPER AUTHORIZATION



Drug Free Workplace Program

It is the goal of DRC to maintain a drug-free workplace in accordance with the Drug-Free Workplace Act of 1988. DRC has adopted the following policies on a case-by-case basis:

1. The unlawful manufacture, possession, distribution, or use of controlled substances is prohibited in the workplace.
2. As an on-going condition of employment, employees are required to abide by this prohibition and to notify her/his supervisor, the Managing Director, or Vice President in writing and within five (5) days of the violation of any criminal drug statute arrest or conviction they receive.
3. Employees who violate this prohibition or receive such a conviction are subject to corrective or disciplinary action as deemed appropriate, up to and including termination.
4. DRC provides information about drug counseling and treatment.
5. DRC reserves the right to search and inspect for the maintenance of a safe workplace.







Technical Training & Educational Services

DRC Emergency Services, LLC can help local government prepare for almost any contingency with confidence. DRC's Director of Technical Assistance and Training, Tony Furr, provides on-going education to DRC's personnel and the jurisdictions we serve. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

DRC's staff is highly trained to aid local governments with comprehensive planning and support. **We are committed to helping our clients understand the principals of Emergency Management** and have had overwhelming success providing training programs and pre-event planning workshops.

Mr. Furr and our Key Personnel are always available to provide the City of Sanibel with planning and training exercise. DRC will provide regular training and feedback sessions annually or on a more frequent basis to the City as a service at no additional cost.

Typical workshops include:

-  Pre-Season Debris/Response Readiness Workshop
-  Scenario Based Tabletop Exercise
-  Debris Management Seminar
-  Debris Readiness Exercise
-  Discussion Based Debris Management Exercise
-  Disaster Debris Awareness Exercise

When requested, DRC can offer a "Regional Debris Readiness Workshop" for smaller jurisdictions by inviting neighboring communities to a combined training session.

Please see DRC's Health and Safety Plan under a separate cover

"I have been city manager for over 50 years. DRC is the best Hurricane contractor I have had the opportunity to work with."

Samuel Kissinger, City Manager, Indian Creek Village, FL

COMMUNICATION METHODS

Communication Technology

Real-time communication is used to facilitate the field team's access to project resources and allow reporting by the field teams to program management. Radios/cell phones are used to initiate mobilization, support communication between the off-site and on-site personnel before utilities are established and provide a means of ongoing communication with site management team. Cellular technology has been fortified and reinforced over the past decade and recent events have proven that even if cellular telephone capability is impacted, text messaging is almost always available due to the minimal band width required. Should this technology fail, DRC has satellite radios, which can be deployed in a matter of hours.

In-Field Technology

Project Manager Toolbox

In the field Project Managers utilize iPads to access DRC's Project Manager's Toolbox, an automated system which provides seamless real time information exchange between office and field no matter the size and scale of the project(s). The tool applies to all aspects of project management including:

- 1.) Real time damage and complaint reporting and resolution
- 2.) DMS reporting and site close out documentation
- 3.) Operations planning and daily reporting for client, monitor, and office
- 4.) Zone assignments, progress tracking
- 5.) Push Crew Tracking complete with time stamped, geotagged photo backup

The toolbox replaces paper and endless emails with a secure database that utilizes Microsoft Multifactor authentication (MFA) and HIPAA compliant digital signatures.

Mapline

DRC utilizes innovative digital mapping technology to create custom maps specific to each project and jurisdiction. Maps typically include:

- Equipment Staging Areas
- Collection Grids
- Landfills and DMS Locations
- Milage Radius for Tiered Hauling Distances

Mapline is utilized to optimize routing and send precise coordinates to operators in the field. Maps are updated in real time and are readily accessible in the field through phones and iPads.

Client Interaction Program

At DRC we take very seriously the faith placed in our team upon selection by the City of Sanibel as the Disaster Debris Management Provider. Having been the primary provider of services on some of the largest and most destructive events to ever impact our country, we appreciate and recognize the amount of information and interaction necessary for us to be completely prepared to provide the most effective and proficient debris removal program for the City of Sanibel.

It is for this reason that the DRC Management and Operations Team spends as much as is necessary working with local government leaders in times of non-event to gain that essential, in-depth understanding of local issues, priorities, concerns, and objectives in order to provide a level of responsiveness that is unmatched in the industry. DRC's Regional Manager will meet regularly with the City of Sanibel to discuss items such as Debris Management Site viability, priority roadways, critical access, infrastructure concerns, among other important issues.

At no cost to the City, DRC will provide an annual "Pre-Season Debris Response & Readiness Workshop" whereby members of the City Debris Team, Public Works, and Finance & Administration can be updated on policy & guidance changes, roles & responsibilities of your debris management provider, and overall disaster debris educational training. These annual workshops/seminars/meetings have been immensely successful throughout the country, allowing the DRC Team to interact, share important information, and refresh local points of contact in the months leading up to hurricane season.

DRC firmly believes in serving clients year-round and not just at the time of an event or activation. Whether we are needed to respond to a minor contract activation or a large-scale catastrophic event, DRC's believes that adequate planning & preparation is the key to a successful and fully reimbursable debris removal program.

Communication with City Staff

In any post-event scenario, participation by select City Staff is critical. City employees, generally from Public Works or Solid Waste, provide direction and support pertaining to project approach, prioritization of push and collection routes, critical roadways & facilities, and physical nuances otherwise not know. DRC takes very seriously the responsibility of facilitating an effective disaster debris recovery operation and will begin to develop relationships with those responsible within the local government immediately upon contract award so as to establish and gain a deep understanding of the unique needs, concerns, and priorities of the City of Sanibel. DRC believes that "pre-event planning & preparation" is essential, and will always result in a more successful post-event operation.

During times of post-event activation DRC will engage City staff and seek input continually, by way of daily meetings with all project participants, field interaction, and comprehensive daily reporting. This consistent interaction has successfully proven on past activations to keep critical lines of communication in place, provide complete transparency in to the daily process, progress, challenges, and accomplishments, and provide early answers to the public and local government officials.

Relationship Between DRC and the Debris Management Monitor

For more than twenty years, DRC has worked with third party debris monitoring firms in order to achieve successful projects. Understanding the key elements of 44 CFR and FEMA 325 enables DRC to operate congruently with the monitoring firm. It is very rare that DRC begins a debris project not having worked with the monitoring firm and without having familiarity with their personnel.

As such, DRC has worked with the systems and software of all the major third-party monitoring firms. From manual ticketing to the more technical, electronic tracking and ticketing systems, DRC has worked with in every current iteration existing today.

DMS site selection is typically a function accomplished by DRC exclusively. However, DRC will certainly provide technical assistance to the Debris Management Team as required.

REPORTING SYSTEMS

Prompt Damage Complaint

- DRC maintains a damage hotline (888-721-4DRC) for all projects. A complaint manager is assigned to the project and is responsible for tracking all damage and repair.
- DRC will investigate all damages and complaints within 24 hours and will propose a resolution to the damaged party within 48 hours.

Accounting and Document Management

DRC's invoicing procedure is as follows:

- Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
- Invoice is worked up along with the ticket data backup.
- The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the City (if there isn't a Monitoring Firm).
- Once the invoice and ticket data has been 100% reconciled, the Monitoring Firm, or the reconciliation contact with the jurisdiction, then recommends the invoice to FEMA for payment.
- Frequency: The invoicing is usually done on a weekly basis

DRC maintains a fully-staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced and professional personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client. All servers and networked computers are backed up both on and off-site every day. The emergency nature of DRC's work requires that the Company remain on-line and in contact across its network at all time.



Please see the entire RFP attached which includes the following:

- Section III – Proposal
- Addenda Acknowledgement
 - Addendum No. 1
- Public Entity Crimes Form
- Litigation Disclosure Form
- Unit Rate Schedule

CITY OF SANIBEL

REQUEST FOR PROPOSAL SPECIFICATIONS

Disaster Debris Removal/Emergency Services

RFP-PW-0-2024/SK

April 1, 2024



*Public Works Department
800 Dunlop Road, Sanibel, FL 33957
(239)472-6397*

PROPOSALS DUE BY: 5:00 PM, (ET) MAY 2, 2024

PRE-BID CONFERENCE: NONE

NO QUESTIONS WILL BE ACCEPTED AFTER: 5:00 PM, (ET) APRIL 22, 2024, all questions must be submitted in writing to scott.krawczuk@mysanibel.com and received by stated time.

SEALED ENVELOPES MUST BE MARKED WITH THE TITLE OF THE BID, BID NUMBER, NAME AND ADDRESS OF THE BIDDER.

Courier Packages (Fedex, UPS) shall clearly state on the outer packaging, the Invitation to Bid Title and the Invitation to Bid Number. If the proper information is not on the courier's outer packaging the Bid/RFP may be sent back to the Vendor without being opened and/or given consideration for that project

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CONTRACTOR LITIGATION DISCLOSURE FORM

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DRAFT DEBRIS REMOVAL CONTRACT

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Exhibit A – Scope of Work

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Exhibit B1 – Technical Service Cost & Contractor Tasks

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Exhibit B2 – Unit Rate Schedule

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Addenda (if needed)

TBD

STANDARD FORMS

Notice to Proceed

1 page

Right of Entry Agreement

1 page



City of Sanibel

CITY OF SANIBEL, FLORIDA
REQUEST FOR PROPOSALS

Legal Notice is hereby given that sealed proposals will be received at the Office of the City Engineer, City of Sanibel, Florida, at the Public Works Building, 750 Dunlop Road, Sanibel, until 5:00 P.M., on May 2, 2024. Any proposal offered later than the above time will be returned unopened. Please note that mailing address is 800 Dunlop Road, Sanibel, FL 33957.

The work for which proposals are to be received consists of the following:

DISASTER DEBRIS REMOVAL/EMERGENCY SERVICES

Said proposal should conform to the specifications outlined in the request for proposal documentation. Instructions for preparation and submission of a proposal may be obtained by visiting the City website at <https://www.mysanibel.com/government/public-works-department/useful-links/city-bids>

No bidder (hereinafter "bidder" or "proposer") may withdraw its proposal within a period of ninety (90) days following the date set for receiving proposals. The City of Sanibel reserves the right to hold any and all bids for a period of not more than ninety (90) days and said bids shall be and remain valid and in full force and effect during said period. The City of Sanibel (hereinafter the "City") reserves the right to reject any and all proposals and to waive informalities.

Scott Krawczuk
Deputy Public Works Director

AFFIDAVIT REQUESTED
PUBLISH ONE TIME
Fort Myers News-Press
April 1, 2024

SECTION I
INFORMATION & INSTRUCTIONS

1.0 Submission Requirements:

1.1 The complete original proposal must be submitted in a sealed package and received in accordance with the instructions detailed in the cover letter. All proposals shall be marked **Disaster Debris Removal/Emergency Services**. Proposers shall file all documents necessary to support their proposal and include them with their proposal. Proposers shall be responsible for the actual delivery of proposals during business hours to the address indicated on the cover letter. It shall not be sufficient to show that the proposal was mailed in time to be received before scheduled closing time.

1.2 Proposal Format: Proposals shall include the following information at a minimum:

- a. This Request for Proposal Document signed by responsible party
- b. Detailed description of capabilities as requested
- c. Fee Proposals per instructions in Section III
- d. Information on Provider's response to a local disaster
- e. Description of vendor's staff location, capabilities and roles
- f. References (municipal agencies and/or local businesses) with contact names
- g. Provide sample of load tickets and tracking/record keeping system to ensure compliance with FEMA
- h. Description of tasks and responsibilities required by each position listed on hourly price proposal
- i. Provide copies of any applicable licenses and certifications
- j. Public Entities Crime Form
- k. Contractor Litigation Disclosure Form
- l. All information requested in the request for proposal document.

1.3 It is the sole responsibility of the proposer to assure that they have received the entire Request for Proposal.

1.4 Proposers will be notified in writing of any change in the specifications contained in this RFP.

1.5 No verbal or written information which is obtained other than through this RFP or its addenda shall be binding on the City of Sanibel.

1.6 Right of Rejection and for Additional Information:

- a. Respondents to this solicitation or persons acting on their behalf may not contact, between the release of the solicitation and the end of the 72-hour

period following the agency posting the notice of intended award, excluding Saturdays, Sundays, and state holidays, any employee or officer of the executive or legislative branch concerning any aspect of this solicitation, except in writing to the procurement officer or as provided in the solicitation documents. Violation of this provision may be grounds for rejecting a response.

- b. Proposals received that fail to comply with these submittal requirements may not be considered for award. Further, the City of Sanibel reserves the right to reject any and all proposals from any proposer, in accordance with Sanibel Code Sec. 2-330(I) and any other applicable law. There is no obligation for the City of Sanibel to enter into a contract on the basis of any proposal submitted in response to this document.
- c. Prior to the final selection, proposers may be required to submit additional information, to provide clarification of information, or to make oral presentations which the City may deem necessary to further evaluate the proposer's qualifications.

- 1.7 Requests for Clarification:** Any and all questions of proposers regarding this RFP, whether technical, procedural, or otherwise, must be submitted in writing to the attention of the Deputy Public Works Director at the address designated in Section 1.15 below and must be received by the date indicated on page 1 of this RFP. Only the interpretation or correction provided in writing by the Public Works Director or procurement officer shall be binding.
- 1.8 Denial of Reimbursement:** The City of Sanibel will not reimburse proposers for any cost associated with the preparation and submittal of any proposal, or for any travel and/or per diem costs that are incurred.
- 1.9 Right of Withdrawal:** A proposal may not be withdrawn before the expiration of NINETY (90) days from the proposal due date.
- 1.10 Right of Negotiation:** The City of Sanibel reserves the right to negotiate with the selected proposer the exact terms and conditions of the contract.
- 1.11 Exceptions to the RFP:** Proposers may find instances where they must take exception with certain requirements or specifications of the RFP. All exceptions shall be clearly identified, and written explanations shall include the scope of the exceptions, the ramifications of the exceptions for the City of Sanibel and a description of the advantage to be gained or disadvantages to be incurred by the City as a result of these exceptions.
- 1.12 Rights to Submitted Materials:** All proposals, responses, inquiries, or correspondence relating to or in reference to this RFP, and all reports, charts,

and other documentation submitted by proposers shall become the property of the City of Sanibel when received.

- 1.13 Basis of Award:** Proposals will be evaluated according to the following criteria at a minimum:

1.	Qualifications on Similar Sized Projects (\pm 400,000 cubic yards) – 10 points.
2.	Emergency Planning/Response Experience, Municipal Experience, and Litigation History Related to Experience – 20 points.
3.	Key Staff Project Understanding and Approach, Staff Ability, Location of Firm – 20 points.
4.	Management Systems/Reporting Systems/Training Manual – 20 points.
5.	Cost Proposal – 30 points.

- 1.14 Copies:** An original and THREE (3) copies of the proposal and supporting documents must be submitted in response to the RFP. In addition, include electronic PDF version of proposal to the City.

- 1.15 Contacts:** Proposers must submit proposals in accordance with the instructions contained in this RFP. All requested information must be submitted with the proposal. Instructions for preparation and submission of proposals are contained in this package. Questions regarding this request for proposal should be directed to:

City of Sanibel
Public Works Department
Scott Krawczuk, Deputy Public Works Director
800 Dunlop Road
Sanibel, FL 33957
phone (239) 472-6397

- 1.16 Contract:** Fee for services will be negotiated with the selected contractor (hereinafter “Contractor”), and the Contractor will be required to enter into a formal contract with the City of Sanibel, the form of which will be substantially similar to the Draft Debris Removal Contract included as part of this RFP.

- 1.17 Contract Term and Termination:** The initial term of the contract shall be for a period of five (5) years, with a two (2) year option for renewal; however, the term, option, and termination provisions are described with more particularity within the Draft Debris Removal Contract included as part of this RFP.

1.18 Cooperative Purchasing: Other government agencies may be allowed to piggyback on this contract.

1.19 Compliance with Laws: In connection with the furnishing of supplies or performance of work under the contract, the provider agrees to comply with the Fair Labor Standard Act, Equal Opportunity Employment Act, and all other applicable Federal and State laws, regulations, and executive orders to the extent that the same may be applicable and further agrees to insert the foregoing provision in all subcontracts awarded hereunder.

1.20 Disadvantaged Business Enterprise

Proposer is required to indicate whether the Firm and/or any proposed sub-consultants are Disadvantaged Business Enterprise (DBE). The City of Sanibel encourages the utilization and participation of DBE's in procurements, and evaluation proceedings will be conducted within the established guidelines regarding equal employment opportunity and nondiscriminatory action based upon the grounds of race, color, sex or national origin. Interested certified Disadvantaged Business Enterprise (DBE) firms as well as other minority-owned and women-owned firms are encouraged to respond.

1.21 Public Records

Unless specifically exempted by Florida law, in whole or in part, Contractor shall comply with the requirements of Section 119.0701, Florida Statutes, which requires a City contractor, as defined therein, to comply with public records laws, and specifically to:

- A. Keep and maintain public records that ordinarily and necessarily would be required by the public agency in order to perform the service.
- B. Provide the public with access to public records on the same terms and conditions that the public agency would provide the records and at a cost that does not exceed the cost provided in Chapter 119, Florida Statutes, or as otherwise provided by law.
- C. Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law.
- D. Meet all requirements for retaining public records and transfer, at no cost, to the public agency all public records in possession of the contractor upon termination of the contract and destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. All records stored electronically must be provided to the public agency in a format that is compatible with the information technology systems of the public agency.

1.22 E-Verify

- A. In compliance with Section 448.095, Fla. Stat., Contractor and its sub-contractor must be registered with and use the E-Verify system to verify work authorization status of all employees hired after January 1, 2021.
- (1) Contractor shall require each of its sub-contractors to provide Contractor with an affidavit stating that the sub-contractor does not employ, contract with, or sub-contract with an unauthorized alien. Contractor shall maintain a copy of the sub-contractor's affidavit as part of and pursuant to the records retention requirements of this Agreement.
 - (2) The City, Contractor, or any sub-contractor who has a good faith belief that a person or entity with which it is contracting has knowingly violated Section 448.09(1), Fla. Stat., or the provisions of this section shall terminate the contract with the person or entity.
 - (3) The City, upon good faith belief that a sub-contractor knowingly violated the provisions of this section, but Contractor otherwise complied, shall promptly notify Contractor, and Contractor shall immediately terminate the contract with the sub-contractor.
 - (4) A contract terminated under the provisions of this section is not a breach of contract and may not be considered such. Any contract termination under the provisions of this section may be challenged pursuant to Section 448.095(2)(d), Fla. Stat., Contractor acknowledges that upon termination of this Agreement by the City for a violation of this section by Contractor, Contractor may not be awarded a public contract for at least one (1) year. Contractor further acknowledges that Contractor is liable for any additional costs incurred by the City as a result of termination of any contract for a violation of this section.
 - (5) Subcontracts. Contractor or sub-contractor shall insert in any subcontracts the clauses set forth in this section, including this subsection, requiring the sub-contractor to include these clauses in any lower tier subcontracts. CONTRACTOR shall be responsible for compliance by any sub-contractor or lower tier sub-contractor with the clauses set forth in this section.

SECTION II

SCOPE OF WORK

2.0 PURPOSE:

The City of Sanibel is soliciting sealed proposals to provide Disaster Debris Removal/Emergency Services during a declared emergency activation.

The City of Sanibel plans to engage the services of a contractor or contractors for the removal and disposal of debris and wreckage caused by natural and/or manmade disasters. Scope of services generally includes debris removal from public and private property, stump removal, hazardous waste abatement, sand screening, debris disposal, and documentation of work; however, the specifics of the scope of services are more specifically described in the Draft Debris Removal Contract included as part of this RFP. The City of Sanibel is an island off of Southwest Florida linked to the mainland with a 3-mile long causeway. Over half of the island's 11,600 acres is comprised of conservation land. The City is approaching build out with approximately 8,000 dwelling units and 81 miles of roadways. Proposals should include the necessary information to demonstrate the contractor's ability to supply the equipment and personnel to handle a catastrophic event on the island. Fee for services will be negotiated with the selected contractor(s), and the contractor(s) will be required to enter into a formal agreement with the City of Sanibel.

2.1 SCOPE OF SERVICES:

2.2 BACKGROUND:

City of Sanibel lies on the West coast of the State of Florida and, as such, may experience massive destruction wrought by the impact of a hurricane landfall, violent storms spawning tornados, as well as any other natural and/or manmade disaster.

It is necessary and in the best interests of the citizens of the City to contract for debris removal and disaster recovery technical assistance to appointed and elected officials within the City, on an as-needed and as-directed basis to respond to such events.

This proposed Agreement is intended to meet, in all respects, the debris removal eligibility criteria for disaster recovery services that applicants must meet in order to receive assistance under the FEMA Public Assistance Program and shall be construed to meet such eligibility criteria and to be in compliance with all federal, state, and local requirements for such contracts.

2.3 SCOPE:

A. DISASTER DEBRIS REMOVAL SERVICES:

It is the intent of this proposed Agreement for the Contractor to remove as quickly as possible all hazards to life and property resulting from an Event in the City. Clean up, demolition and removal will be limited to (1) that which is determined to eliminate immediate threats to life, public health, and safety, (2) that which has been determined to eliminate immediate threats of significant damage to improved public or private property, and (3) that which is considered essential to ensure economic recovery of the City to the benefit of the community-at-large. The Services shall consist of clean up, demolition, removal, reduction and disposal of debris as directed by the City Manager, or designee, of the City. Notwithstanding this description of scope, the scope of services are more specifically described in the Draft Debris Removal Contract included as part of this RFP

B. TECHNICAL DISASTER RECOVERY ASSISTANCE AND TRAINING:

If requested by the City, the Consultant shall provide:

1. Aid with Comprehensive Emergency Management Plans to include plan development, review, and revisions.
2. Comprehensive mitigation programs to include development of mitigation plan(s), staff training, cost benefit analysis, project management, environmental review and staff augmentation.
3. Technical support and assistance in developing public information.
4. Other training and assistance as requested by the City.
5. Other reports and data as required by the City.
6. Other emergency management and consulting services identified and required by the City.

2.4 QUALIFICATIONS OF THE FIRM:

- A. Contractor shall provide a description and history of the firm on previous governmental experience using following guidelines:
 1. Recent experience demonstrating current capacity and current expertise in debris removal, solid waste, and hazardous waste management and disposal.

2. Documented knowledge and experience of Federal, State, and Local emergency agencies, State and Federal programs, funding sources and reimbursement process.
 3. Recent experience managing disaster debris collection operations including, but not limited to, damage assessment, right-of-way debris removal programs, stump and leaner/hanger removal programs, processing site monitoring, and FEMA reimbursement.
- B. Provide at least three (3) municipal references for which the firm has performed services that are similar to the requirements in the Scope of Services. Provide the reference contact name, address, e-mail address, telephone numbers, and date of the contract.

2.5 QUALIFICATIONS OF THE STAFF:

Provide an organizational chart, resumes, and summary of staff qualifications. Key project staff (management staff including, but not limited to, project manager, collection and disposal operations managers, FEMA reimbursement specialist, etc.) must be full time employees of the proposing firm and have experience in the following:

1. Experience demonstrating current capacity and current expertise in debris removal, solid waste and hazardous waste management and disposal. The proposer must demonstrate experience managing debris monitoring for at least three (3) government entities.
2. Documented knowledge and experience of Federal, State, and Local emergency agencies, state and federal programs, funding sources and reimbursement processes. Proposer must demonstrate experience with project worksheet preparation, contractor procurements, hauler invoice reconciliation, and appeals/reimbursement support.

2.6 INSURANCE:

Contractor shall purchase and maintain such comprehensive general liability and other insurance as well as provide protection from claims set forth below which may arise out of or result from Contractor's performance of the Work and Contractor's other obligations under the Contract Documents, whether such performance is by Contractor, by any Subcontractor, by anyone directly or indirectly employed by any of them, or by anyone for whose acts any of them may be liable. All insurance policies shall be with insurers qualified to do business in Lee County, Florida.

- A. Types: The types of insurance the Contractor is required to obtain and maintain for the full period of the Contract will be: Workers' Compensation,

Commercial General Liability, and Automobile Liability as detailed in the following specifications:

1. Workers Compensation Insurance in compliance with Chapter 440, Florida Statutes, for all employees working under the contract. If any work is sublet, Contractor shall require subcontractors to provide the same statutorily required Workers' Compensation Insurance.
 2. Commercial General Liability Insurance with minimum primary limits no less than \$1,000,000 per occurrence and \$2,000,000 general aggregate limit.
 3. Comprehensive Automobile Liability Insurance for all owned and non-owned vehicles which used or involved in any way for the services of Contractor pursuant to this Contract, such insurance limits at a minimum of \$100,000 for injuries per person, \$300,000 for injuries per accident, and \$50,000 for property damage per accident.
- B. Evidence:** As evidence of specified insurance coverage, the City may, in lieu of actual policies, accept a Certificate of Insurance on Accord Form 25 issued by the insurance carrier showing such policies in force for the specified period. Each policy or certificate will bear an endorsement or statement waiving right of cancellation or reduction in coverage without thirty (30) days' notice in writing to be delivered by registered mail to the City. Should any policy be canceled before final payment by the City to the Contractor and the Contractor fails immediately to procure other insurance as specified, the City reserves the right to procure such insurance and to deduct the cost thereof from any sum due the Contractor under this Contract.
- C. Adequacy of Performance:** Any insurance bearing on adequacy of performance shall be maintained after completion of the project for the full guaranty period. Should such insurance be canceled before the end of the guaranty period and the Contractor fails immediately to procure other insurance as specified, the City reserves the right to procure such insurance and to charge the cost thereof to the Contractor.
- D. Payment of Damages:** Nothing contained in these insurance requirements is to be construed as limiting the extent of the Contractor's responsibility for payment of damages resulting from its operations under this Contract.

2.7 INDEMNIFICATION: Proposer, at its own expense and without exception, in consideration of the first One Hundred Dollars (\$100.00) to be paid under this contract, the receipt and sufficiency of which is accepted, shall indemnify, defend, and pay all damages, costs, expenses, including attorney fees, and otherwise hold harmless the City of Sanibel, its employees, and agents, from all

suits, actions or any other liability of any nature or kind, including attorney's fees and all costs of litigation and judgments of any name and description arising out of or incidental to the performance of this contract or work performed hereunder.

2.8 TECHNICAL APPROACH:

Provide a description of the proposer's approach to the project, to include startup procedures/requirements, debris estimate methodology, analysis of debris recovery operations and management of the debris recovery contractor(s), billing/invoices reporting procedures to FEMA and the City. Provide a copy of proposer's internal training program.

2.9 COST PROPOSAL:

Each proposer must complete and submit the Cost Proposal Form/Fee Schedule included herein. The Cost Proposal will be evaluated on the rates submitted on the cost proposal form for the labor positions listed. Reasonable travel, per diem, and other direct project costs will be billed to the City at cost without markup. All listed positions may not be required for every project. The types and numbers of required positions shall be coordinated by the City and contractor prior to mobilization.

SECTION III

PROPOSAL

I have read and understand the requirements of this proposal, and agree to provide the required services in accordance with this proposal and all attachments, exhibits, etc. I agree to furnish the services as described in RFP except where specific exception has been taken.

The rates shall include all applicable overhead and profit. All non-labor related project costs (including travel, lodging, per diem, communications, supplies, rental equipment, and other direct project expenses) will be billed to the City at cost without mark-up.

Detailed pricing to be provided in Exhibit B(2) Unit Rate Schedule.

OTHER REQUIRED POSITIONS:

Proposer may include other positions, with hourly rates, as needed.

Positions:	Hourly Rates:
Equipment Operator	\$65.00

ADDENDA

Receipt of Addenda Nos. 1 is hereby acknowledged.

Respectfully submitted,

(SEAL)

DRC Emergency Services, LLC

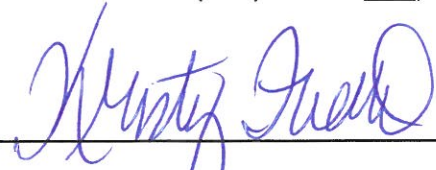
uc ✓

Contractor

(Individual____)(Partnership____)

or (Corporation____)

Signed



Name (print) Kristy Fuentes, VP/Secretary/Treasurer

Address 111 Veterans Boulevard, Suite 401

City/State Metairie, LA 70005

Telephone (888) 721-4372

Fax (504) 482-2852

Email Kfuentes@drcusa.com

DATE:

4/30/24

NOTE: The legal status of the bidder, whether as an individual, partnership or corporation, must be indicated above, and all pertinent information as required of the Specifications must be furnished.

**SWORN STATEMENT PURSUANT TO SECTION 287.133(3)(a),
FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES**

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A
NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to:

City of Sanibel

(print name of the public entity)

by Kristy Fuentes, VP/Secretary/Treasurer
(print individual's name and title)

For DRC Emergency Services, LLC
(print name of entity submitting sworn statement)

whose business address is:

111 Veterans Boulevard, Suite 401

Metairie, LA 70005

and (if applicable) its Federal Employer Identification Number (FEIN) is:

63-1283729

(If the entity has no FEIN, include the Social Security Number of the individual
signing this sworn statement:

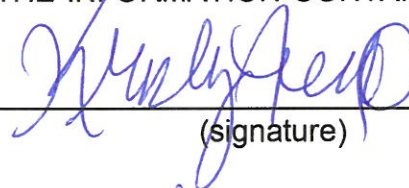
2. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including, but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or

information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.

4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
1. A predecessor or successor of a person convicted of a public entity crime; or
 2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. (indicate which statement applies.)
- X Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

_____ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings and the Final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list. (attach a copy of the final order)

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND, THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES, FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.


(signature)

Sworn to and subscribed before me this 22nd day of April, 2024.

Personally known X 

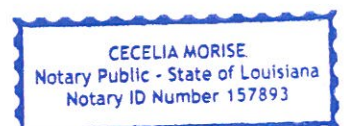
OR Produced identification _____ Notary Public - State of Florida

(type of identification)
expires at death

My commission

Cecelia Morise

(printed, typed or stamped
commissioned name of notary
public.)



END OF
SECTION

Contractor Litigation Disclosure Form

Instructions: Please fill out the following form accurately and completely. Failure to disclose any current or past litigation may result in disqualification from the bidding process.

Contractor Information

Company Name: DRC Emergency Services, LLC

Contact Person: Kristy Fuentes

Phone Number: (888) 721-4372

Email Address: Kfuentes@drcusa.com

Address: 111 Veterans Boulevard, Suite 401, Metairie, LA 70005

Litigation Disclosure

Have you or your company been involved in any litigation or binding arbitration (collectively "litigation") within the past 5 years? (Please check one)

Yes ☒

No ☐

If "Yes," please provide details below for each litigation case using the forms that follow.

Contractor Litigation Disclosure Form
(continued)

Case Style or Title: _____

Court or Arbitration Name and Venue of Litigation: _____

Case Number: _____

Nature of Litigation: _____

Status of Litigation: _____

Outcome of Litigation (if resolved): _____

Please provide any additional details you believe are relevant to the disclosed litigation:

Contractor Litigation Disclosure Form
(continued)

Case Style or Title: _____

Court or Arbitration Name and Venue of Litigation: _____

Case Number: _____

Nature of Litigation: _____

Status of Litigation: _____

Outcome of Litigation (if resolved): _____

Please provide any additional details you believe are relevant to the disclosed litigation:

Contractor Litigation Disclosure Form
(continued)

Case Style or Title: _____

Court or Arbitration Name and Venue of Litigation: _____

Case Number: _____

Nature of Litigation: _____

Status of Litigation: _____

Outcome of Litigation (if resolved): _____

Please provide any additional details you believe are relevant to the disclosed litigation:

Contractor Litigation Disclosure Form
(continued)

Case Style or Title: _____

Court or Arbitration Name and Venue of Litigation: _____

Case Number: _____

Nature of Litigation: _____

Status of Litigation: _____

Outcome of Litigation (if resolved): _____

Please provide any additional details you believe are relevant to the disclosed litigation:

Contractor Litigation Disclosure Form
(continued)

Case Style or Title: _____

Court or Arbitration Name and Venue of Litigation: _____

Case Number: _____

Nature of Litigation: _____

Status of Litigation: _____

Outcome of Litigation (if resolved): _____

Please provide any additional details you believe are relevant to the disclosed litigation:

Contractor Litigation Disclosure Form
(continued)

Certification

By submitting this form, I certify that all information provided is true and accurate to the best of my knowledge.

Printed Name: Kristy Fuentes, Vice President/Secretary/Treasurer

Signature: 

Date: 4/30/24

Submission Instructions

Please submit this form along with your bid documents. Incomplete or inaccurate forms may result in disqualification from the bidding process.

This form is designed to gather essential information from contractors regarding their involvement in any litigation, ensuring transparency and compliance with state regulations during the bidding process in Florida.

DRAFT DEBRIS REMOVAL CONTRACT

*****Please Note: this draft contract follows the “Initial Model Debris Removal Contract” developed by the Florida Division of Emergency Management (FDEM).**

Contract Number: _____

ITN#, RFP#, ITB#, RFQ#: _____

CONTRACT

THIS AGREEMENT is entered into by and between the City of Sanibel, (hereinafter, "Government"), and _____ (hereinafter, "Contractor" or "Vendor"), an entity duly authorized to conduct business in the State of Florida. In consideration of the mutual promises contained in this Agreement (the terms "Agreement" and "Contract" are used interchangeably herein), the parties agree as follows:

1. PURPOSE OF THE AGREEMENT

- A. The purpose of this Agreement is to provide products and/or services as described in the Scope of Work attached hereto as Exhibit "A" and made part hereof.
- B. No work shall commence until both parties have signed the Agreement.
- C. Order of Precedence. The following exhibits, including the entirety of request for proposal ("Solicitation"), are incorporated into and made a part of this Agreement. In the event of a conflict in terms or provisions of these exhibits or between any of the components of this Agreement, the order of precedence for resolving such conflict shall be as follows with 1) being the highest:
 - 1) The express terms of this Agreement, minus Exhibits
 - 2) Exhibit A - "Scope of Work";
 - 3) Exhibit B1 - "Technical Service Cost & Contractor Tasks";
 - 4) Exhibit B2 – Unit Rate Schedule
 - 5) Addenda, in reverse order of issuance.

2. TERM

- A. The term shall begin upon execution of the Agreement by both parties and, unless terminated earlier in accordance with the provisions of section 10 of this Agreement, shall end five (5) years thereafter.
- B. In accordance with section 287.057(14), Florida Statutes, and subject to the limitations outlined herein, the Government and the Contractor may renew this Agreement, in whole or in part, for a period of two (2) years. Any renewal shall specify the renewal price, as set forth in the solicitation response. Additionally, any renewal: must be in writing and signed by both parties;

is contingent upon satisfactory performance evaluations; and, is subject to availability of funds.

3. PERFORMANCE

- A. Time is of the essence with regard to each and every obligation of the Contractor. Each such obligation is deemed material, and a breach of any such obligation (including a breach resulting from untimely performance) is a material breach.
- B. The Contractor shall immediately notify the Government in writing if its ability to perform is compromised in any manner during the term of this Agreement.
- C. The Contractor agrees to perform all tasks and provide deliverables as set forth in the Scope of Work and all contractual documents attached to this Agreement. The Government shall be entitled at all times to be advised, at its request, as to the status of work being done by the Contractor and of the details thereof. Coordination shall be maintained by the Contractor with representatives of the Government, or of other agencies interested in the project on behalf of the Government.
- D. If the Government determines that the performance of the Contractor is unsatisfactory, the Government will notify the Contractor of the deficiency to be corrected, which correction shall be made within a time-frame specified by the Government. The Contractor shall, within the time specified in the contractual documents after notice from the Government, provide the Government with a corrective action plan describing how the Contractor will address all issues of contract non-performance, unacceptable performance, and failure to meet the minimum performance levels, deliverable deficiencies, or contract non-compliance. If the corrective action plan is unacceptable to the Government, the Contractor will be assessed a non-performance retainage equivalent to 10% of the total invoice amount or as specified in the contractual documents. The retainage will be applied to the invoice for the then-current billing period. The retainage will be withheld until the Contractor resolves the deficiency. If the deficiency is subsequently resolved, the Contractor may bill the Government for the retained amount during the next billing period. If the Contractor is unable to resolve the deficiency, the funds retained may be forfeited at the end of the agreement period.
- E. The Government reserves the right to inspect, at any reasonable time with prior notice, the equipment or product or plant or other facilities of the Contractor to assess conformity with Contract requirements and to determine whether they are adequate and suitable for proper and effective Contract performance.
- F. Unless otherwise prohibited by law, the Government may require the Contractor to furnish, without additional cost to the Government, a performance bond or irrevocable letter of credit or other form of security for the satisfactory performance of work hereunder. The Government shall determine the type and amount of security.

- G. Upon request, the Contractor shall furnish literature reasonably related to the product offered, for example, user manuals, price schedules, catalogs, descriptive brochures, etc.
- H. If the Contractor believes that any governmental restrictions have been imposed that require alteration of the material, quality, workmanship or performance of the products offered under the Contract, then the Contractor shall immediately notify the Government in writing, indicating the specific restriction. The Government reserves the right and the complete discretion to accept any such alteration or to cancel the Contract at no further expense to the Government.
- I. Prices shall include all charges for packing, handling, freight, distribution, and inside delivery. Tangible product shall be securely and properly packed for shipment, storage, and stocking in appropriate, clearly labeled, shipping containers and according to accepted commercial practice, without extra charge for packing materials, cases, or other types of containers; additionally, no extra charges shall be applied for boxing, crating, packing, or insurance. All containers and packaging shall become and remain the Government's property. All purchases are F.O.B. destination, transportation charges prepaid. A complete packing list must accompany each shipment. Transportation of goods shall be F.O.B Destination to any point within thirty (30) days after the Government places an Order. The Government assumes no liability for merchandise shipped to other than the specified destination. Items received in excess of quantities specified may, at the Government's option, be returned at the Contractor's expense. Substitutions are not permitted. The Contractor, within five (5) days after receiving a purchase order, shall notify the Government of any potential delivery delays. Evidence of inability or intentional delays shall be cause for Contract cancellation and Contractor suspension.
- J. Matters of inspection and acceptance are addressed in section 215.422, Florida Statutes. Until acceptance, risk of loss or damage shall remain with the Contractor. The Contractor shall be responsible for filing, processing, and collecting all damage claims. To assist the Contractor with damage claims, the Government shall: record any evidence of visible damage on all copies of the delivering carrier's Bill of Lading; report damages to the carrier and the Contractor; and, provide the Contractor with a copy of the carrier's Bill of Lading and damage inspection report. When the Government rejects a product, the Contractor shall remove it from the premises within ten days after notification or rejection. Upon rejection notification, the risk of loss of rejected or non-conforming product shall remain with the Contractor. Rejected product not removed by the Contractor within ten days shall be deemed abandoned by the Contractor, and the Government shall have the right to dispose of it as its own property. The Contractor shall reimburse the Government for costs and expenses incurred in storing or effecting removal or disposition of rejected product.
- K. Where installation is required, the Contractor shall be responsible for placing and installing the product in the required locations at no additional charge, unless otherwise designated in this Agreement. The Contractor's authorized product and price list shall clearly and separately identify any additional installation charges. All materials used in the installation shall be of good quality and shall be free of defects that would diminish the appearance of the product or render it structurally or

operationally unsound. Installation includes the furnishing of any equipment, rigging, and materials required to install or replace the product in the proper location. The Contractor shall protect the site from damage and shall repair damages or injury caused during installation by the Contractor or its employees or agents. If any alteration, dismantling, excavation, etc., is required to achieve installation, the Contractor shall promptly restore the structure or site to its original condition. The Contractor shall perform installation work so as to cause the least inconvenience and interference with the Government and with proper consideration of others on site. Upon completion of the installation, the location and surrounding area of work shall be left clean and in a neat and unobstructed condition, with everything in satisfactory repair and order.

- L. As applicable, the Contractor shall comply with all state and Federal rules and regulations when performing under this Agreement. The Contractor shall comply with all Federal Emergency Management Agency (FEMA) rules and regulations applicable to services rendered under this Agreement.

4. COMPENSATION AND PAYMENT

- A. The total funding amount of this Agreement for the purchase of commodities or the performance of services as described in Exhibit "A" of this Agreement is shown in Exhibit "B".
- B. The Contractor will be paid upon submission of properly certified invoice(s) to the Government after delivery and acceptance of commodities or services is confirmed in writing by the Government. Invoices shall contain detail sufficient for a proper pre-audit and post audit thereof and shall contain any Purchase Order and the Vendor's Federal Employer Identification Number or Social Security Number.
- C. No payment requirements shall start until a properly completed invoice is provided to the Government, inspected, and approved. Invoices that must be returned to the Contractor due to preparation errors will result in a delay in payment.
- D. The Government does not pay Federal excise or sales taxes on direct purchases of tangible personal property. The State will not pay for any personal property taxes levied on the Contractor or for any taxes levied on employees' wages. All taxes will be borne by the Contractor.
- E. The Contractors providing goods and services to the Government should be aware of the following time frames:
 - 1) Pursuant to section 215.422(1), Florida Statutes, an invoice submitted to the Government shall be recorded in the financial systems of the State, approved for payment by the Government, and filed with the Chief Financial Officer not later than twenty (20) days after receipt of the invoice and receipt, inspection, and approval of the goods or services, except that in the case of a bona fide dispute the invoice recorded in the financial systems of the State shall contain a statement of the dispute and authorize payment only in the amount not disputed.

- 2) Notwithstanding the 20-day requirement above, the five (5) working day requirement, set forth in section 215.422(1), Florida Statutes, to inspect and approve goods or services rendered under this Agreement shall not apply. The Government will make a good faith effort to abide by the five (5) working day requirement but shall not be penalized if the inspection and approval take more than five (5) working days. Items may be tested for compliance with specifications. Items delivered not conforming to specifications may be rejected and returned at the Contractor's expense. Any resulting increase in cost will be charged against the Contractor.
 - 3) Pursuant to section 215.422(3)(b), Florida Statutes, the Government shall issue payment to the Contractor within forty (40) days after the invoice has been received, inspected, and approved. Failure to issue the warrant within forty (40) days may result in the Government paying interest at the rate established under section 55.03(1), Florida Statutes. The Government shall not be held to the five (5) working day inspection and approval requirement in section 215.442(1), Florida Statutes.
- F. The Contractor shall report and pay the transaction fee on a quarterly calendar basis using the Department of Management Service's Form PUR 3776, which is incorporated by reference. Any misrepresentation shall be punishable under law, including but not limited to chapter 817, Florida Statutes.
- G. The Contractor may call (850) 413-7269 Monday through Friday to inquire about the status of payments by State Agencies. The Government is responsible for all payments under the Agreement. The Government's failure to pay, or delay in payment, shall not constitute a breach of the Agreement and shall not relieve the Contractor of its obligations to the Government.
- H. A Vendor Ombudsman, whose duties include acting as an advocate for Vendors who may be experiencing problems in obtaining timely payment(s) from an Agency may be contacted at 850-413-5516 or by calling the State Comptroller's Hotline, 1-800- 848-3792.
- I. The Government, during any fiscal year, shall not expend money, incur any liability, or enter into any contract which, by its terms, involves the expenditure of money in excess of the amounts budgeted as available for expenditure during such fiscal year. Any contract, verbal or written, made in violation of this subsection is null and void, and no money may be paid on such contract. The Government shall require a statement from the Office of Policy and Budget that funds are available prior to entering into any such contract or other binding commitment of funds. Nothing herein contained shall prevent the making of contracts for periods exceeding one (1) year, but any contract so made shall be executed only for the value of the services to be rendered or agreed to be paid for in succeeding fiscal years.
- J. All refunds or repayments due to the Government under this Agreement shall be made payable to the order of the "City of Sanibel_____" and mailed directly to the attention of the City Manager. The Contractor shall also notify the

Government Program Manager (identified in subsection 16.B. of this Agreement) that it has issued a refund to the Government.

5. SURETY BOND

☒ This provision applies.

☐ This provision does not apply.

- A. A surety bond shall be required of the successful bidder in an amount equal to one million dollars (\$1,000,000.00). If the total value of the Agreement later exceeds the initial surety bond amount, the Contractor shall timely increase the surety bond amount to match that new amount. Specifically, Contractor agrees to increase the amount to one hundred percent (100%) of the estimated value of the assigned disaster-related work within seventy-two (72) hours after written notice of the disaster. The surety bond must comply with section 287.0935, Florida Statutes. The surety on such bond shall be a surety company authorized to do business in the state. The Surety Bond will be at no cost to the Government. All bonds shall be payable to the Government and conditioned for the prompt, faithful, efficient, and full performance of the Agreement to provide products and services specified in the Agreement during an emergency declared pursuant to section 252.36, Florida Statutes, and within the time period specified in the Agreement.
- B. The surety bond provided under this section shall be used to the extent necessary to satisfy the damage claims made by the State, to ensure timely performance by the Contractor of the Agreement, and to ensure prompt payment of all persons defined in section 713.01, Florida Statutes, furnishing labor, materials, equipment, supplies, services, and licenses to or for the Contractor in its performance of this Agreement. In no event shall the surety bond be construed as a penalty bond.
- C. Before beginning any work under the Agreement, the Contractor shall maintain a copy of the payment and performance bond required under this section at its principal place of business and at the job-site office, if one is established, and the Contractor shall provide a copy of the payment and performance bond within 5 days after receiving a written request for the bond. A copy of the payment and performance bond required under this section may also be obtained directly from the Government by making a request pursuant to chapter 119, Florida Statutes. A claimant has a right of action against the Contractor and surety for the amount due him or her, including unpaid finance charges due under the claimant's Agreement. The action may not involve the Government in any expense.
- D. A claimant, except a laborer, who is not in privity with the Contractor shall, before commencing or not later than 90 days after commencing to furnish labor, materials, or supplies for the prosecution of the work, furnish the Contractor with a notice that he or she intends to look to the bond for protection. A claimant who is not in privity with the Contractor and who has not received payment for his or her labor, materials, or supplies shall deliver to the Contractor and to the surety written notice of the performance of the labor or delivery of the materials or supplies and of the nonpayment. The notice of nonpayment may be served at any time during the progress of the work or thereafter but not before 45 days after the first furnishing of labor, services, or materials, and not later than 90 days after the final furnishing of the labor, services, or materials by the claimant or, with respect to rental equipment, not later than 90 days after the date that the rental equipment was last on the job site

available for use. An action by a claimant, except a laborer, who is not in privity with the Contractor for the labor, materials, or supplies may not be instituted against the Contractor or the surety unless both notices have been given. Notices required or permitted under this section may be served in any manner provided in section 713.18, Florida Statutes.

- E. An action must be instituted by a claimant, whether in privity with the Contractor or not, against the Contractor or the surety on the payment bond or the payment provisions of a combined payment and performance bond within 365 days after the final acceptance of the Contractor's work by the Government. A claimant may not waive in advance his or her right to bring an action under the bond against the surety. In any action brought to enforce a claim against a payment bond under this section, the prevailing party is entitled to recover a reasonable fee for the services of his or her attorney for trial and appeal or for arbitration, in an amount to be determined by the court, which fee must be taxed as part of the prevailing party's costs, as allowed in equitable actions.
- F. The Government shall have no liability for anticipated profits for unfinished work on an Agreement which has been determined to be in default.
- G. The Government may recover from the Contractor, amounts paid by the Government for damages suffered by third parties as a result of the Contractor's failure to complete the project within the time stipulated in the Agreement or within such additional time as may have been granted by the Government, unless the failure to timely complete the project was caused by the Government's act or omission. This provision is in addition to of the liquidated damages resulting from the failure of the Contractor to complete the project within the time stipulated in the Agreement or within such additional time as may have been granted by the Government. However, nothing herein shall create a cause of action against the Government.
- H. The bond shall be subject to the additional obligation that the principal and surety executing the same shall be liable to the state in a civil action instituted by the Government, or any officer of the state authorized in such cases, for double any amount in money or property the state may lose or be overcharged or otherwise defrauded of, by reason of any wrongful or criminal act, if any, of the Contractor, the Contractor's agent, or employees.
- I. Within 30 days of the execution of this Agreement, and by March 1st of each year following the Effective Date of this Agreement, the Contractor shall provide the Government with a surety bond continuation certificate or other acceptable verification that the bond is valid and has been renewed for an additional year.
- J. As an alternative to the surety bond described in this section and at the sole discretion of the Government, the Contractor may use an irrevocable letter of credit on an annually renewable basis, which in the reasonable judgment of the Government effectuates a surety bond. By March 1st of each year following the Effective Date of this Agreement, the Government may determine in its sole discretion whether to discontinue the irrevocable letter of credit in favor of the surety bond described in this section.

6. PERFORMANCE BOND

- ☐ This provision applies.
☒ This provision does not apply.

- A. Within 30 days of contract execution, Contractor will deliver to the Government's Contract Manager, a Performance Bond or Irrevocable Letter of Credit in the amount equal to the lesser of dollars (\$) or the average annual price of the contract (averaged from the initial contract term pricing) at no cost to the Government. The bond or letter of credit shall be used to guarantee at least satisfactory performance by Contractor throughout the term of the contract (including renewal years). At any time after contract execution, the Contractor's bond may be reduced, or the requirement removed, for the remainder of the term (including any renewal periods).
- B. The bond shall be maintained throughout the term of the Contract, issued by a reliable surety company which is licensed to do business in the State of Florida, as determined by the Government, and must include the following conditions:
- 1) Obligee: The Government shall be named as the beneficiary of the bond. The insurer or bonding company shall pay losses suffered by the State directly to the Government.
 - 2) Notice of Attempted Change: The Contractor shall provide the Government prior written notice or immediate notice upon knowledge of any attempt to cancel or to make any other material change in the status, coverage or scope of the required bond or of the Contractor's failure to pay bond premiums.
 - 3) Premiums: The Government shall not be responsible for any premiums or assessments on the bond.
 - 4) Purpose of Bond: The performance bond is to protect the Government and the State against any loss sustained through failure of the Contractor's performance of the Services in accordance with the Contract. No payments shall be made to the Contractor until the performance bond is in place and approved by the Government in writing.

7. INDEMNITY AND PAYMENT FOR CLAIMS

- A. INDEMNITY. The Contractor shall be fully liable for the actions of its agents, employees, partners, assignees, or subcontractors and shall fully indemnify, defend, and hold harmless the State and the Government, and their officers, agents, and employees, from suits, actions, damages, and costs, including attorneys' fees, arising from or relating to personal injury and damage to real or personal tangible property alleged to be caused in whole or in part by the Contractor, its agents, employees, partners, or subcontractors; provided, however, the Contractor shall not indemnify for that portion of any loss or damages proximately caused by the negligent act or omission of the State or the Government.

Further, the Contractor shall fully indemnify, defend, and hold harmless the State from any suits, actions, damages, and costs of every name and description, including attorneys' fees, arising from or relating to violation or infringement of a trademark, copyright, patent, trade secret or intellectual property right; provided, however, that the foregoing obligation shall not apply to the Government's misuse or modification of the Contractor's products or the Government's operation or use of the Contractor's products in a manner not contemplated by the Agreement. If any product is the subject of an infringement suit, or in the Contractor's opinion is likely to become the subject of such a suit, the Contractor may at its sole expense procure for the Government the right to continue using the product or to modify it to become non-infringing. If the Contractor is not reasonably able to modify or otherwise secure for the Government the right to continue using the product, the Contractor shall remove the product, and refund to the Government the amounts paid in excess of a reasonable rental for past use. The Government shall not be liable for any royalties.

The Contractor's obligations under the preceding paragraphs with respect to any legal action are contingent upon the State giving the Contractor (1) written notice of any action or threatened action, (2) the opportunity to take over and settle or defend any such action at Contractor's sole expense, and (3) assistance in defending the action at Contractor's sole expense. The Contractor shall not be liable for any cost, expense, or compromise incurred or made by the Government in any legal action without the Contractor's prior written consent, which shall not be unreasonably withheld.

Any Contractor which is a State agency or subdivision, as defined in section 768.28, Florida Statutes, agrees to be fully responsible for its negligent or tortuous acts or omissions which result in claims or suits against the Government, and agrees to be liable for any damages proximately caused by the acts or omissions to the extent set forth in section 768.28, Florida Statutes. Nothing herein is intended to serve as a waiver of sovereign immunity by any Contractor to which sovereign immunity applies.

Nothing herein shall be construed as consent by a State agency or subcontractor of the State of Florida to be sued by third parties in any matter arising out of any contract.

- B. **LIMITATION OF LIABILITY.** For all claims against the Contractor under this Agreement, and regardless of the basis on which the claim is made, the Contractor's liability under this Agreement for direct damages shall be limited to the greater of \$1,000,000, the dollar amount of the Agreement, the dollar amount of the purchase order(s) issued to Contractor under this Agreement, or two times the charges rendered by the Contractor under any purchase order(s) issued under this Agreement. This limitation shall not apply to claims arising under the Indemnity paragraph contained in this Agreement.

Unless otherwise specifically enumerated in this Agreement or resulting purchase order, no party shall be liable to another for special, indirect, punitive, or consequential damages, including lost data or records (unless the contract or purchase order requires the Contractor to back-up data or records), even if the party has been advised that such damages are possible. No party shall be liable for lost profits, lost revenue, or lost institutional operating savings. The State and Government may, in addition to other remedies available to them at law or equity and upon notice to the Contractor,

retain such monies from amounts due Contractor as may be necessary to satisfy any claim for damages, penalties, costs and the like asserted by or against them. The State may set off any liability or other obligation of the Contractor or its affiliates to the State against any payments due the Contractor under any contract with the State.

- C. PAYMENT OF CLAIMS. The Contractor guaranties the payment of all just claims for materials, supplies, tools, or labor and other just claims against the Contractor or any subcontractor, in connection with the Agreement.
- D. LIABILITY INSURANCE. The Contractor shall carry and keep in force during the term of this Agreement insurance policies with a company or companies authorized to do business in Florida. For the services to be rendered in accordance with this Agreement, the Contractor agrees to provide the following proof of insurance: 1. General liability insurance in the amount of at least five million dollars (\$5,000,000) per occurrence; 2. Business motor vehicle liability insurance with combined bodily injury limits of at least \$250,000 per person and \$500,000 each occurrence, and property damage insurance of at least \$250,000 each occurrence; 3. Pollution liability insurance in the amount of at least one million dollars (\$1,000,000); and 4. Other insurance policies necessary for the services to be rendered in accordance with this Agreement.

Providing and maintaining adequate insurance coverage is a material obligation of the Contractor. Upon request, the Contractor shall provide certificate of insurance. The limits of coverage under each policy maintained by the Contractor shall not be interpreted as limiting the Contractor liability and obligations under the Agreement. All insurance policies shall be through insurers authorized or eligible to write policies in Florida.

- E. WORKERS COMPENSATION. The Contractor shall maintain Workers' Compensation insurance as required under the Florida Workers' Compensation Law.

8. COMPLIANCE WITH LAWS:

- A. The laws of the State of Florida shall govern this Agreement. The Government and the Contractor submit to the jurisdiction of the courts of the State of Florida exclusively for any legal action related to this Agreement. Further, the Contractor hereby waives any and all privileges and rights relating to venue it may have under chapter 47, Florida Statutes, and any and all such venue privileges and rights it may have under any other statute, rule, or case law, including, but not limited to those grounded on convenience. The Contractor hereby submits to venue in the county chosen by the Government, to wit: Leon County, Florida.
- B. The Contractor must be registered with the Florida Department of State, Government of Corporations. Online-filing is available at: <http://www.sunbiz.org>.
- C. The Contractor shall allow public access to all documents, papers, letters, or other material subject to the provisions of chapter 119, Florida Statutes, and made or received by the Contractor in conjunction with this Agreement. In accordance with

section 119.0701(2), Florida Statutes, a vendor providing contractual services and acting on behalf of the Government must:

- 1) Keep and maintain public records that ordinarily and necessarily would be required by the public agency in order to perform the service.
- 2) Provide the public with access to public records on the same terms and conditions that the public agency would provide the records and at a cost that does not exceed the cost provided in this chapter or as otherwise provided by law.
- 3) Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law.
- 4) Meet all requirements for retaining public records and transfer, at no cost, to the public agency all public records in possession of the contractor upon termination of the contract and destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. All records stored electronically must be provided to the public agency in a format that is compatible with the information technology systems of the public agency.

IF THE CONTRACTOR HAS QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES, TO THE CONTRACTOR'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS CONTRACT, CONTACT THE CUSTODIAN OF PUBLIC RECORDS AT:

**Sanibel City Clerk
Sanibel, FL 33957
239-474-3700
Scotty.kelly@mysanibel.com**

- D. Pursuant to section 287.058(1)(c), Florida Statutes, the Government may unilaterally cancel a contract if the vendor refuses to allow public access to all non-exempt documents, papers, letters, or other material made or received by the contractor in conjunction with the contract.
- E. The Contractor agrees that it shall make no statements, press releases, or publicity releases concerning this Agreement or its subject matter or otherwise disclose or permit to be disclosed any of the data or other information obtained or furnished in compliance with this Agreement, or any particulars thereof, during the period of the Agreement, without first notifying the Government's Contract Manager or the Government's designated contact person and securing prior written consent. The Contractor shall maintain confidentiality of all confidential data, files, and records related to the services and/or commodities provided pursuant to this Agreement and shall comply with all state and federal laws, including, but not limited to sections 381.004, 384.29, 392.65, and 456.057, Florida Statutes. The Contractor's confidentiality procedures shall be consistent with the most recent version of the Government's security policies, protocols, and procedures. The Contractor shall also comply with any applicable professional standards with respect to confidentiality of information.

The Contractor shall comply with all laws, rules, codes, ordinances, and licensing requirements that are applicable to the conduct of its business, including those of federal, state, and local agencies having jurisdiction and authority. For example, the Contractor shall comply with Section 247A of the Immigration and Nationality Act, the Americans with Disabilities Act, Health Insurance Portability and Accountability Act, and all prohibitions against discrimination on the basis of race, religion, sex, creed, national origin, handicap, marital status, or veteran's status. Pursuant to Section 287.058(1), Florida Statutes, the provisions of section 287.058(1)(a)-(c), and (i), Florida Statutes, are hereby incorporated by reference, to the extent applicable.

- F. The Contractor should identify any products that may be used or adapted for use by visually, hearing, or other physically impaired individuals.
- G. All manufactured items and fabricated assemblies subject to operation under pressure, operation by connection to an electric source, or operation involving connection to a manufactured, natural, or LP gas source shall be constructed and approved in a manner acceptable to the appropriate State inspector. Acceptability customarily requires, at a minimum, identification marking of the appropriate safety standard organization, where such approvals of listings have been established for the type of device offered and furnished, for example: the American Society of Mechanical Engineers for pressure vessels; the Underwriters Laboratories and/or National Electrical Manufacturers' Association for electrically operated assemblies; and the American Gas Association for gas-operated assemblies. In addition, all items furnished shall meet all applicable requirements of the Occupational Safety and Health Act and state and federal requirements relating to clean air and water pollution.
- H. If regulated by the Florida Department of Business and Professional Regulation, the Contractor and its employees shall be bound by the standard of conduct provided in applicable Florida Statutes and applicable rules of the Board of Business and Professional Regulation as they relate to work performed under this Agreement. The Contractor further covenants and agrees that when a former State employee is employed by the Contractor, the Contractor will require strict adherence by a former State employee to section(s) 112.313 and 112.3185, Florida Statutes, as a condition of employment for said former State employee. These statutes will by reference be made a part of this Agreement as though set forth in full. The Contractor agrees to incorporate the provisions of this subsection in any subcontract into which it might enter for the work performed under this Agreement.
- I. A person or affiliate who has been placed on the convicted Contractor list following a conviction for a public entity crime may not submit a bid, proposal or reply on a contract to provide any goods or services to a public entity, may not submit a bid, proposal or reply on a contract with a public entity for the construction or repair of a public building or public work, may not submit bids, proposals or replies on leases of real property to a public entity, may not be awarded or perform work as a Contractor, supplier, subcontractor, or consultant under a contract with any public entity, and may not transact business with any public entity in excess of the threshold amount provided in section 287.017, Florida Statutes, for Category Two for a period of thirty-six (36) months following the date of being placed on the convicted Contractor list.
- J. An entity or affiliate who has been placed on the discriminatory Vendor list may not submit a bid, proposal or reply on a contract to provide any goods or service to a public

entity, may not submit a bid, proposal or reply on a contract with a public entity for the construction or repair of a public building or public work, may not submit bids, proposals or replies on leases of real property to a public entity, may not be awarded or perform work as a Vendor, supplier, subcontractor, or consultant under a contract with any public entity, and may not transact business with any public entity.

- K. The Government shall verify the Contractor and any subcontractor's against the Federal Excluded Parties List System to ensure the Contractor or subcontractor is not disbarred or excluded from receiving Federal contracts.
- L. The Contractor shall E-Verify the employment status of all employees and subcontractors to the extent permitted by federal law and regulation. The Government shall consider the employment by any Contractor of unauthorized aliens a violation of section 274A (e) of the Immigration and Nationality Act. If the Contractor knowingly employs unauthorized aliens, such violation shall be cause for unilateral cancellation of this Agreement. Furthermore, the Contractor agrees to utilize the U.S. Agency of Homeland Security's E-Verify system, <https://e-verify.uscis.gov/emp>, to verify the employment eligibility of all new employees hired during the term of this Agreement for the services specified in this Agreement. The Contractor shall also include a requirement in subcontracts that the subcontractor shall utilize the E-Verify system to verify the employment eligibility of all new employees hired by the subcontractor during the term of this Agreement.
- M. Pursuant to section 216.347, Florida Statutes, the Contractor shall not expend any State funds for the purpose of lobbying the State Legislature, the Judiciary, or an Agency.
- N. In accordance with section 20.055(5), Florida Statutes, the Contractor shall cooperate fully with the Inspector General in any investigation, audit, inspection, review, or hearing conducted pursuant to the Inspector General's statutory authority. Additionally, upon request of the Inspector General or any other authorized State official, the Contractor shall provide any type of information the Inspector General deems relevant to the Contractor's integrity or responsibility. Such information may include, but shall not be limited to, the Contractor's business or financial records, documents, or files of any type or form that refer to or relate to this Agreement. The Contractor shall retain such records in accordance with the General Records Schedules maintained by the Florida Department of State (available at: <http://dos.myflorida.com/library-archives/records-management/general-records-schedules/>). The Contractor agrees to reimburse the State for the reasonable costs of investigation incurred by the Inspector General or other authorized State official for investigations of the Contractor's compliance with the terms of this or any other agreement between the Contractor and the State which results in the suspension or debarment of the Contractor. Such costs shall include, but shall not be limited to: salaries of investigators, including overtime; travel and lodging expenses; and expert witness and documentary fees. The Contractor shall not be responsible for any costs of investigations that do not result in the Contractor's suspension or debarment.
- O. The Contractor shall not, in connection with this or any other agreement with the State, directly or indirectly (1) offer, confer, or agree to confer any pecuniary benefit on

anyone as consideration for any State officer or employee's decision, opinion, recommendation, vote, other exercise of discretion, or violation of a known legal duty, or (2) offer, give, or agree to give to anyone any gratuity for the benefit of, or at the direction or request of, any State officer or employee. For purposes of clause (2), "gratuity" means any payment of more than nominal monetary value in the form of cash, travel, entertainment, gifts, meals, lodging, loans, subscriptions, advances, deposits of money, services, employment, or contracts of any kind.

- P. The Government may, at its option, terminate the Contract if the Contractor is found to have submitted a false certification as provided under section 287.135(5), Florida Statutes, or been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or been engaged in business operations in Cuba or Syria, or to have been placed on the Scrutinized Companies that Boycott Israel List or is engaged in a boycott of Israel.
- Q. Pursuant to section 287.05805, Florida Statutes, if state funds are being used for the purchase of or improvements to real property pursuant to the terms of this Agreement, the state funds are contingent upon the Contractor or political subdivision granting to the state a security interest in the property at least to the amount of state funds provided for at least five (5) years from the date of purchase or the completion of the improvements or as further required by law.

9. COPYRIGHT, PATENT AND TRADEMARK

EXCEPT AS PROVIDED BELOW, ANY AND ALL PATENT RIGHTS ACCRUING UNDER OR IN CONNECTION WITH THE PERFORMANCE OF THIS AGREEMENT ARE HEREBY RESERVED TO THE STATE OF FLORIDA; AND, ANY AND ALL COPYRIGHTS ACCRUING UNDER OR IN CONNECTION WITH THE PERFORMANCE OF THIS AGREEMENT ARE HEREBY TRANSFERRED BY THE SUB-RECIPIENT TO THE STATE OF FLORIDA.

- A. All plans, specifications, computer files, and reports prepared or obtained under this Agreement, as well as all data collected, together with summaries and charts derived from them shall be the exclusive property of the Government without restriction or limitation on their use and shall be made available, upon request, to the Government at any time during the performance of such services and/or upon completion or termination of this Agreement.
- B. The Contractor shall not copyright any material and products or patent any invention developed under this Agreement. Any and all patent rights and any and all copyright accruing under or in connection with the performance of this Agreement are hereby reserved to the State of Florida. If the Contractor brings to the performance of this Agreement a pre-existing patent or copyright, the Contractor shall retain all rights and entitlements to that pre-existing patent or copyright unless the Agreement provides otherwise.

- C. If any discovery or invention arises or is developed in the course of or as a result of work or services performed under this Agreement, or in any way connected with this Agreement, the Contractor shall refer the discovery or invention to the Government for a determination whether patent protection will be sought in the name of the State of Florida. Any and all patent rights accruing under or in connection with the performance of this Agreement are reserved to the State of Florida. If any books, manuals, films, or other copyrightable material are produced, the Contractor shall notify the Government. Any and all copyrights accruing under or in connection with the performance under this Agreement are transferred by the Contractor to the State of Florida.
- D. Within thirty days (30) of execution of this Agreement, the Contractor shall disclose all intellectual properties relevant to the performance of this Agreement which he or she knows or should know could give rise to a patent or copyright. The Contractor shall retain all rights and entitlements to any pre-existing intellectual property which is disclosed. Failure to disclose will indicate that no such property exists. The Government shall then, under subsection C, have the right to all patents and copyrights which occur during performance of the Agreement.

10. SUSPENSION OF WORK AND TERMINATION OF THE AGREEMENT

- A. **SUSPENSION.** The Government may in its sole discretion suspend any or all activities under this Agreement, at any time, when in the best interests of the State to do so. The Government shall provide the Contractor written notice outlining the particulars of suspension. Examples of the reason for suspension include but are not limited to: budgetary constraints; declaration of emergency; or, other such circumstances. After receiving a suspension notice, the Contractor shall comply with the notice and shall not accept any purchase orders. Within ninety (90) days, or any longer period agreed to by the Contractor, the Government shall either: (1) issue a notice authorizing resumption of work, at which time activity shall resume; or, (2) terminate the Agreement. Suspension of work shall not entitle the Contractor to any additional compensation.
- B. **TERMINATION FOR CONVENIENCE.** This Agreement may be terminated by the Government in whole or in part at any time in the best interest of the Government. The Contractor shall not furnish any product after it receives the notice of termination (whether for convenience or for cause), except as necessary to complete the continued portion of the Contract, if any. If this Agreement is terminated before performance is completed, then the Contractor shall be paid only for that work satisfactorily performed for which costs can be substantiated. Such payment, however, may not exceed an amount which is the same percentage of the agreement price as the amount of work satisfactorily completed is a percentage of the total work called for by this Agreement. All work in progress shall become the property of the Government and shall be turned over promptly by the Contractor. The Contractor shall not be entitled to recover any cancellation charges or lost profits.
- C. **TERMINATION FOR CAUSE.** The Government may terminate the Agreement if the Contractor fails to: (1) deliver the product within the time specified in the Agreement or any extension; (2) maintain adequate progress, thus endangering performance of

the Agreement; (3) honor any term of the Agreement; (4) timely cure a default; or, (5) abide by any statutory, regulatory, or licensing requirement (Rule 60A-1.006(3), F.A.C., governs the procedure and consequences of default). The Contractor shall continue work on any work not terminated. Except for defaults of subcontractors at any tier, the Contractor shall not be liable for any excess costs if the failure to perform the Agreement arises from events completely beyond the control, and without the fault or negligence, of the Contractor. If the failure to perform is caused by the default of a subcontractor at any tier, and if the cause of the default is completely beyond the control of both the Contractor and the subcontractor, and without the fault or negligence of either, the Contractor shall not be liable for any excess costs for failure to perform, unless the subcontracted products were obtainable from other sources in sufficient time for the Contractor to meet the required delivery schedule. If, after termination, it is determined that the Contractor was not in default, or that the default was excusable, the rights and obligations of the parties shall be the same as if the termination had been issued for the convenience of the Government. The rights and remedies of the Government in this clause are in addition to any other rights and remedies provided by law or under the Contract.

11. REMEDIES

- A. Any dispute concerning performance of this Agreement shall be decided by the Government's designated contract manager, who shall reduce the decision to writing and serve a copy on the Contractor. The decision shall be final and conclusive unless within twenty-one (21) days from the date of receipt, the Contractor files with the Government a petition for administrative hearing. The Government's decision on the petition shall be final, subject to the parties' right to review pursuant to chapter 120, Florida Statutes. Exhaustion of administrative remedies is an absolute condition precedent to the Contractor's ability to pursue any other form of dispute resolution; provided, however, that the parties may employ the alternative dispute resolution procedures outlined in chapter 120.
- B. In the event the Contractor fails to satisfactorily perform or has failed to adhere to the terms and conditions under this Agreement, the Government shall, upon fifteen (15) calendar days written notice to the Contractor and upon the Contractor's failure to cure within those fifteen (15) calendar days, exercise any one or more of the following remedies, either concurrently or consecutively:
 - 1) Withhold or suspend payment of all or any part of a request for payment.
 - 2) Require that the Contractor refund to the Government any monies used for ineligible purposes under the laws, rules and regulations governing the use of these funds.
 - 3) Exercise any corrective or remedial actions, to include but not be limited to:
 - a) Requesting additional information from the Contractor to determine the reasons for or the extent of non-compliance or lack of performance;

- b) Issuing a written warning to advise that more serious measures may be taken if the situation is not corrected;
 - c) Advising the Contractor to suspend, discontinue or refrain from incurring costs for any activities in question; or,
 - d) Requiring the Contractor to reimburse the Government for the amount of costs incurred for any items determined to be ineligible.
- C. Pursuing any of the above remedies will not keep the Government from pursuing any other rights or remedies which may be otherwise available under law or in equity. If the Government waives any right or remedy in this Agreement or fails to insist on strict performance by the Contractor, it will not affect, extend or waive any other right or remedy of the Government, or affect the later exercise of the same right or remedy by the Government for any other default by the Contractor.
- D. The Contractor and the State of Florida recognize that in actual economic practice, overcharges resulting from antitrust violations are in fact usually borne by the State of Florida. Therefore, the Contractor hereby assigns to the State of Florida any and all claims for such overcharges as to goods, materials or services purchased in connection with this Agreement.

12. LIQUIDATED DAMAGES

- ☒ This provision applies.
 - ☐ This provision does not apply.
- A. The Contractor shall be responsible for any and all consequential damages resulting from the breach of this Agreement, and if consequential damages are not calculable, then this Liquidated Damages provision shall apply.
- B. NOTICE OF DEFAULT. The Contractor will promptly notify the Government upon becoming aware of any circumstances that may reasonably be expected to jeopardize the timely and successful completion (or delivery) of any Service, Deliverable, or Project; or if the Contractor uses or authorizes a third party to use Government Materials beyond the license for use. The Contractor will use commercially reasonable efforts to avoid or minimize any delays in performance and will inform the Government of the steps the Contractor is taking, or will take to do so, and the projected actual completion (or delivery) time. If the Contractor believes a delay in performance by the Government has caused or will cause the Contractor to be unable to perform its obligations on time, the Contractor will promptly so notify the Government and use commercially reasonable efforts to perform its obligations on time notwithstanding the Government's delay. Provided that the Contractor satisfies the requirements of the immediately foregoing sentence, the Contractor will not be liable for liquidated damages if and only to the extent that the Contractor's applicable failure to perform or delay in performing is caused by the Government.
- C. AMOUNT OF LIQUIDATED DAMAGES. Applicable liquidated damages are the amounts established in the following schedule:

Original Contract Amount	Daily Charge Per Calendar Day
\$50,000 and under.....	\$956
\$50,000.01 to \$249,999.99.....	\$964
\$250,000 to \$499,999.99.....	\$1,241
\$500,000 to \$2,499,999.99.....	\$1,665
\$2,500,000 to \$4,999,999.99.....	\$2,712
\$5,000,000 to \$9,999,999.99.....	\$3,447
\$10,000,000 to 14,999,999.99.....	\$4,866
\$15,000,000 to \$19,999,999.99.....	\$5,818

\$20,000,000 and over.....\$9,198 plus 0.00005 of any amount over \$20 million (round to nearest whole dollar)

- D. DETERMINATION OF NUMBER OF DAYS OF DEFAULT. For all contracts, regardless of whether the Contract Time is stipulated in calendar days or working days, the Contractor will count default days in calendar days.
- E. CONDITIONS UNDER WHICH LIQUIDATED DAMAGES ARE IMPOSED. If the Contractor, in the case of default, fails to complete the work within the time stipulated in the Contract, or within such extra time that the Government may have granted the Contractor, then the surety shall pay to the Government not as a penalty, but as liquidated damages, the amount so due as provided in the schedule above.
- F. RIGHT OF COLLECTION. The Government has the right to apply as payment on such liquidated damages, any money the Government owes the Contractor.
- G. ALLOWING CONTRACTOR TO FINISH WORK. The Government does not waive its right to liquidated damages due under the Contract by allowing the Contractor to continue and to finish the work or any part of it after the expiration of the Contract Time.
- H. COMPLETION OF WORK BY THE Government. In the case of a default of the Contract and the completion of the work by the Government, the Contractor and his surety are liable for the liquidated damages under the Contract, but the Government will not charge liquidated damages for any delay in the final completion of the Government's performance of the work due to any unreasonable action or delay on the part of the Government.

13. EMPLOYEES, ASSIGNMENT, AND SUBCONTRACTS

- A. INDEPENDENT CONTRACTOR. The Contractor and its employees, agents, representatives, assignees, and subcontractors are not employees or agents of the Government and are not entitled to the benefits of State of Florida employees. The Government shall not be bound by any acts or conduct of the Contractor or its employees, agents, representatives, assignees, or subcontractors. The Contractor agrees to include this provision in all of its subcontracts under this Agreement.

- B. **ALL EMPLOYEES, SUBCONTRACTORS, AND AGENTS.** All Contractor employees, assignees, subcontractors, or agents performing work under this Agreement shall be properly trained technicians who meet or exceed any specified training qualifications and shall have all current licenses and permits required for all of the particular work for which they are hired by the Contractor. Upon request, the Contractor shall furnish a copy of technical certification or other proof of qualification. All employees, assignees, subcontractors, or agents performing work under this Agreement must comply with all security and administrative requirements of the Government and shall comply with all controlling laws and regulations relevant to the services they are providing under the Agreement. The State may conduct, and the Contractor shall cooperate in, a security background check or otherwise assess any employee, assignee, subcontractor, or agent furnished by the Contractor. The State may refuse access to, or require replacement of, any personnel for cause, including, but not limited to, technical or training qualifications, quality of work, change in security status, or non-compliance with the Government's security or other requirements. Such approval shall not relieve the Contractor of its obligation to perform all work in compliance with the Agreement. The State may reject and bar from any facility for cause any of the Contractor's employees, assignees, subcontractors, or agents. The Government and the State shall take all actions necessary to ensure that Contractor's employees, assignees, subcontractors and other agents are not employees of the State of Florida. Such actions include, but are not limited to, ensuring that Contractor's employees, assignees, subcontractors, and other agents receive benefits and necessary insurance (health, workers' compensations, and unemployment) from an employer other than the State of Florida.
- C. **CONVICTED AND DISCRIMINATORY VENDORS.** In accordance with sections 287.133 and 287.134, Florida Statutes, an entity or affiliate who is on the Convicted Vendor List or the Discriminatory Vendor List may not perform work as a contractor, supplier, sub-contractor, or consultant under this Agreement.
- D. **WARRANTY TO PERFORM.** The Contractor warrants that, to the best of its knowledge, there is no pending or threatened action, proceeding, or investigation, or any other legal or financial condition, that would in any way prohibit, restrain, or diminish the Contractor's ability to satisfy its Contract obligations. The Contractor warrants that neither it nor any affiliate is currently on the convicted or discriminatory vendor lists, or on any similar list maintained by any other state or the federal government.
- E. **ASSIGNMENT.** The Contractor shall not sell, assign or transfer any of its rights, duties or obligations under this Agreement without the prior written consent of the Government. In the event of any assignment, the Contractor remains secondarily liable for performance of this Agreement, unless the Government expressly waives such secondary liability. The Government may assign this Agreement with prior written notice to Contractor.
- F. **SUBCONTRACTS.** The Vendor may subcontract any work under this Purchase Order. Subcontractors must be approved in writing. The Vendor is fully responsible for satisfactory completion of all subcontracted work.

14. MODIFICATION OF CONTRACT

This Agreement contains all the terms and conditions agreed upon by the parties, which terms and conditions shall govern all transactions between the Government and the Contractor. This Agreement may only be modified or amended upon mutual written agreement of the Government and the Contractor. No oral agreements or representations shall be valid or binding upon the Government or the Contractor. No alteration or modification of the Contract terms, including substitution of product, shall be valid or binding against the Government. The Contractor may not unilaterally modify the terms of this Agreement by affixing additional terms to product upon delivery (e.g., attachment or inclusion of standard preprinted forms, product literature, "shrink wrap" terms accompanying or affixed to a product, whether written or electronic) or by incorporating such terms onto the Contractor's order or fiscal forms or other documents forwarded by the Contractor for payment. The Government's acceptance of product or processing of documentation on forms furnished by the Contractor for approval or payment shall not constitute acceptance of the proposed modification to terms and conditions.

15. MONITORING

The Contractor agrees to comply and cooperate with any monitoring procedures/processes deemed appropriate by the Government or its agents, employees, or designee, including the Florida Chief Financial Officer, or Florida Auditor General. In the event the Government determines that a limited scope audit of the Contractor is appropriate, the Contractor agrees to comply with any additional instruction provided by the Government to the Contractor regarding such audit. The Contractor further agrees to comply and cooperate with any inspection reviews, investigation or audits deemed necessary by the Florida Chief Financial Officer or Florida Auditor General.

Records of costs incurred by the Contractor under terms of this Agreement shall be maintained by the Contractor and made available upon request to the Government at all times during the period of this Agreement. Copies of these documents and records shall be furnished to the Government upon request. Records of costs incurred shall include the Contractor's general accounting records and the project records, together with supporting documents and records of the Contractor and all subcontractors performing work on the project, and all other records of the Contractor and subcontractors considered necessary by the Government for a proper audit of project costs.

16. NOTICE AND CONTACT

A. Pursuant to section 287.057(14), Florida Statutes, the Government's Contract Manager shall be responsible for enforcing performance of the contract terms and conditions and the Government's Contract Manager shall serve as liaison with the Contractor. Additionally, the Contract Manager for the Government shall (1) monitor and document Contractor performance; and, (2) review and document all deliverables for which the Contractor requests payment.

B. The Government's Contract Manager is Deputy Public Works Director Scott Krawczuk.

- C. In the event that different representatives or addresses are designated by either party after execution of this Agreement, notice of the name, title, and address of the new representative will be provided to the other party in writing via letter or electronic email.
- D. All notices required under the Agreement shall be delivered to the following:

For Government (Contract Manager)	For CONTRACTOR
800 Dunlop Road	
Sanibel, FL 33957	
Tel: (239) 472-6397	Tel:
Email:scott.krawczuk@mysanibel.com	Email:

17. MISCELLANEOUS

- A. All services shall be performed by the Contractor to the satisfaction of the Government who shall decide all questions, difficulties and disputes of any nature that may arise under this Agreement, the prosecution and fulfillment of the services under it and the character, quality, and value thereof; and the decision upon all claims, questions and disputes shall be final and binding upon all parties hereto. Adjustments of compensation and contract time because of any major changes in the work that may become necessary or desirable as the work progresses shall be subject to mutual agreement of the parties, and Amendments(s) shall be entered into by the parties in accordance with the changes.
- B. Records of costs incurred under terms of this Agreement shall be maintained and made available upon request to the Government at all times during the period of this Agreement and for five (5) years after completion of the work pursuant to this Agreement. Copies of these documents and records shall be furnished to the Government, its agents, employees or designee, including agents of other State agencies or the Federal government upon request. Records of costs incurred shall include the Contractor's general accounting records and the project records, together with supporting documents and records, of the Contractor and all subcontractors performing work on the project, and all other records of the Contractor and subcontractors considered necessary by the Government for a proper audit of project costs.
- C. Each person signing this Agreement warrants that he or she is duly authorized to do so and to bind the respective party to the Contract.
- D. All words used herein in the singular form shall extend to and include the plural. All words used in the plural form shall extend to and include the singular. All words used in any gender shall extend to and include all genders.
- E. This Agreement embodies the whole agreement of the parties. There are no promises, terms, conditions, or obligations other than those contained herein, and this Agreement shall supersede all previous communications, representations, or agreements, either verbal or written, between the parties hereto.

- F. Should a court determine any provision of this Agreement is invalid, the remaining provisions shall not be affected, and the rights and obligations of the parties shall be construed and enforced as if this Agreement did not contain the provision held to be invalid.
- G. If this Agreement is the result of a formal solicitation (Invitation to Bid, Request for Proposal or Invitation to Negotiate), the Department of Management Services Form(s) PUR 1000 and PUR 1001, included in the solicitation, are incorporated herein by reference and made part of the Agreement unless modified. If this Agreement is not the result of a formal solicitation, the Contractor is subject to the terms and conditions as outlined in Form PUR 1000 which, unless modified, are incorporated by reference and made part of this Agreement. Additional Contract Terms and Conditions ("Special Conditions") Modifying Florida PUR 1000 General Contract Conditions may also apply.
- H. The Government may require the Contractor and its employees, agents, representatives and subcontractors to provide fingerprints and be subject to such background screen as determined by the Agency and conducted by the Florida Department of Law Enforcement or the Federal Bureau of Investigation. The cost of the background screen(s) shall be borne by the Contractor. The Government may require the Contractor to exclude the Contractor's employees, agents, representatives or subcontractors based on the background screening results.
- I. The delay or failure by the Government to exercise or enforce any of its rights under this Contract shall not constitute or be deemed a waiver of the Government's right thereafter to enforce those rights, nor shall any single or partial exercise of any such right preclude any other or further exercise thereof or the exercise of any other right.
- J. Pursuant to their own governing laws, and subject to the agreement of the Contractor, other entities may be permitted to make purchases at the terms and conditions contained herein.
- K. This Agreement may be executed in counterparts, each of which shall be an original and all of which shall constitute but one and the same instrument.
- L. The Government may unilaterally require, by written order, changes altering, adding to, or deducting from the Contract specifications, provided that such changes are within the general scope of this Agreement. The Government may make an equitable adjustment in the Contract price or delivery date if the change affects the cost or time of performance. Such equitable adjustments require the written consent of the Contractor, which shall not be unreasonably withheld. If unusual quantity requirements arise, the Government may solicit separate bids to satisfy them.
- M. Notice of Delay, and No Damages for Delay. In case of any delay the Contractor believes is excusable, the Contractor shall notify the Government in writing of the delay or potential delay and describe the cause of the delay either (1) within ten (10) days after the cause that creates or will create the delay first arose, if the Contractor could reasonably foresee that a delay could occur as a result, or (2) if delay is not reasonably foreseeable, within five (5) days after the date the Contractor first had

reason to believe that a delay could result. THE FOREGOING SHALL CONSTITUTE THE CONTRACTOR'S SOLE REMEDY OR EXCUSE WITH RESPECT TO DELAY. Providing notice in strict accordance with this subsection is a condition precedent to such remedy. No claim for damages, other than for an extension of time, shall be asserted against the Government. The Contractor shall not be entitled to an increase in the Contract price or payment of any kind from the Government for direct, indirect, consequential, impact or other costs, expenses or damages, including but not limited to costs of acceleration or inefficiency, arising because of delay, disruption, interference, or hindrance from any cause whatsoever. If performance is suspended or delayed, in whole or in part, due to any of the causes described in this subsection, after the causes have ceased to exist the Contractor shall perform at no increased cost, unless the Government determines, in its sole discretion, that the delay will significantly impair the value of the Contract to the State or to Government, in which case the Government may (1) accept allocated performance or deliveries from the Contractor, provided that the Contractor grants preferential treatment to Government with respect to products subjected to allocation, or (2) purchase from other sources (without recourse to and by the Contractor for the related costs and expenses) to replace all or part of the products that are the subject of the delay, which purchases may be deducted from the Contract quantity, or (3) terminate the Contract in whole or in part.

18. CONTRACT TERMS REQUIRED BY FEDERAL LAW.

Any contract or subcontract funded by this Agreement must contain the applicable provisions described in Appendix II to 2 C.F.R. Part 200. It is the responsibility of the Contractor to include any of the required provisions in its sub-contracts.

A. Equal Employment Opportunity. During the performance of this contract, the Contractor agrees as follows:

- 1) The Contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, sexual orientation, gender identity, or national origin. The Contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, sex, sexual orientation, gender identity, or national origin. Such action shall include, but not be limited to the following:

Employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.

- 2) The Contractor will, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, state that all qualified applicants will receive considerations for employment without regard to race, color, religion, sex, sexual orientation, gender identity, or national origin.

- 3) The contractor will not discharge or in any other manner discriminate against any employee or applicant for employment because such employee or applicant has inquired about, discussed, or disclosed the compensation of the employee or applicant or another employee or applicant. This provision shall not apply to instances in which an employee who has access to the compensation information of other employees or applicants as a part of such employee's essential job functions discloses the compensation of such other employees or applicants to individuals who do not otherwise have access to such information, unless such disclosure is in response to a formal complaint or charge, in furtherance of an investigation, proceeding, hearing, or action, including an investigation conducted by the employer, or is consistent with the contractor's legal duty to furnish information.
- 4) The Contractor will send to each labor union or representative of workers with which he has a collective bargaining agreement or other contract or understanding, a notice to be provided advising the said labor union or workers' representatives of the Contractor's commitments under this section and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- 5) The Contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.
- 6) The Contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.
- 7) In the event of the Contractor's noncompliance with the nondiscrimination clauses of this contract or with any of the said rules, regulations, or orders, this contract may be canceled, terminated, or suspended in whole or in part and the Contractor may be declared ineligible for further Government contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other sanctions may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.
- 8) The Contractor will include the portion of the sentence immediately preceding paragraph (1) and the provisions of paragraphs (1) through (8) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. The Contractor will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance:

Provided, however, that in the event a Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the administering agency the Contractor may request the United States to enter into such litigation to protect the interests of the United States.

B. Davis-Bacon Act, if applicable.

- 1) All transactions regarding this contract shall be done in compliance with the Davis-Bacon Act (40 U.S.C. 3141- 3144, and 3146-3148) and the requirements of 29 C.F.R. pt. 5 as may be applicable. The contractor shall comply with 40 U.S.C. 3141-3144, and 3146-3148 and the requirements of 29 C.F.R. pt. 5 as applicable.
- 2) Contractors are required to pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination made by the Secretary of Labor.
- 3) Additionally, contractors are required to pay wages not less than once a week.

C. Copeland "Anti-Kickback" Act, if applicable.

- 1) Contractor. The Contractor shall comply with 18 U.S.C. § 874, 40 U.S.C. § 3145, and the requirements of 29 C.F.R. pt. 3 as may be applicable, which are incorporated by reference into this contract.
- 2) Subcontracts. The Contractor or subcontractor shall insert in any subcontracts the clause above and such other clauses as the FEMA may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime Contractor shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all of these contract clauses.
- 3) Breach. A breach of the contract clauses above may be grounds for termination of the contract, and for debarment as a Contractor and subcontractor as provided in 29 C.F.R. § 5.12.

D. Contract Work Hours and Safety Standards Act. In accordance with 40 U.S.C. 3702 of the Act, the Contractor shall compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. 3704 are applicable to construction work and provide that no laborer or mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous. These requirements do not apply to the purchases of supplies or materials or articles ordinarily available on the open market, or contracts for transportation.

- E. Clean Air Act and the Federal Water Pollution Control Act. Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. 7401-7671q) and the Federal Water Pollution Control Act as amended (33 U.S.C. 1251-1387) and will report violations to FEMA and the Regional Office of the Environmental Protection Agency (EPA) and the appropriate EPA Regional Office.
- F. Rights to Inventions Made Under a Contract or Agreement. If the Federal award meets the definition of "funding agreement" under 37 CFR § 401.2 (a) and the recipient or subrecipient wishes to enter into a contract with a small business firm or nonprofit organization regarding the substitution of parties, assignment or performance of experimental, developmental, or research work under that "funding agreement," the recipient or subrecipient must comply with the requirements of 37 CFR Part 401, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," and any implementing regulations issued by the awarding agency.
- G. Debarment and Suspension.
- 1) This contract is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000. As such the Contractor is required to verify that none of the contractor, its principals (defined at 2 C.F.R. § 180.995), or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).
 - 2) The Contractor and any subcontractors must comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into.
 - 3) This certification is a material representation of fact relied upon by the Government. If it is later determined that the Contractor did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to the Government, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.
 - 4) The bidder or proposer agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.
- H. Byrd Anti-Lobbying Amendment, 31 U.S.C. § 1352 (as amended). Contractors who apply or bid for an award of \$100,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection

with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the recipient.

APPENDIX A, 44 C.F.R. PART 18 – CERTIFICATION REGARDING LOBBYING
Certification for Contracts, Grants, Loans, and Cooperative Agreements for an award of \$100,000 or more.

The Contractor certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The Contractor, by executing this Agreement, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. Ch. 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.

- I. Additionally, a Contractor's or any other non-federal entity's contracts must contain all or any applicable provisions described in 2 C.F.R. Ch. II, pt. 200, App. II (2022) (hereby incorporated by reference, as applicable).

J. It is solely the responsibility of the Contractor to comply with and/or include in its subcontracts all applicable provisions, including but not limited to:

- 1) Contractor shall also comply with the requirements of 2 C.F.R. § 200.216 (Prohibition on certain telecommunication and video surveillance services or equipment).
- 2) Contractor shall also comply with the requirements of 2 C.F.R. §§ 200.321 (Contracting with small and minority businesses, women's business enterprises, and labor surplus area firms).
- 3) Contractor shall also comply with the requirements of 2 C.F.R. §§ 200.322 (Domestic Preferences for procurements).
- 4) Contractor shall also comply with the requirements of 2 C.F.R. §§ 200.323 (Procurement of recovered materials).
- 5) Contractor shall also comply with the requirements of 2 C.F.R. §§ 200.327 (Contract Provisions).

19. ADDITIONAL CONTRACT TERMS REQUIRED BY THE CITY.

A. ACCESS TO RECORDS.

The following access to records requirements apply to this contract: (1) The Contractor agrees to provide the State of Florida (or any of its agencies), the City of Sanibel, the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records of the Contractor which are directly pertinent to this contract for the purposes of making audits, examinations, excerpts, and transcriptions. (2) The Contractor agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed. (3) The contractor agrees to provide the FEMA Administrator or his or her authorized representatives access to construction or other work sites pertaining to the work being completed under the contract.

B. COMPLIANCE WITH FEDERAL LAW, REGULATIONS AND EXECUTIVE ORDERS.

This is an acknowledgement that FEMA financial assistance may be used to fund the contract. The contractor will comply with all applicable federal law, regulations, executive orders, FEMA policies, procedures, and directives.

C. NO OBLIGATION BY FEDERAL GOVERNMENT.

The Federal Government is not a party to this contract and is not subject to any obligations or liabilities to the non-Federal entity, contractor, or any other party pertaining to any matter resulting from the contract.

D. EQUAL EMPLOYMENT OPPORTUNITY

In addition to the equal opportunity obligations contained elsewhere within the Contract pertaining to the obligations of the Contractor, the City of Sanibel agrees that it will assist and cooperate actively with the administering agency and the Secretary of Labor in obtaining the compliance of contractors and subcontractors with the equal opportunity clause and the rules, regulations, and relevant orders of the Secretary of Labor, that it will furnish the administering agency and the Secretary of Labor such information as they may require for the supervision of such compliance, and that it will otherwise assist the administering agency in the discharge of the agency's primary responsibility for securing compliance.

IN WITNESS WHEREOF, the parties have executed this Agreement by their duly authorized officers on the day, month and year set forth above.

CONTRACTOR

By: _____
(Authorized Signature) (Date)

(Print/Type Name)

Title: _____

Federal Tax ID# _____

GOVERNMENT

By: _____
(Authorized Signature) (Date)

(Print/Type Name)

Title: _____

EXHIBIT A

The following is a listing of services and/or tasks to be provided by CONTRACTOR to Government (hereinafter "CITY") upon receipt by CONTRACTOR of a Notice to Proceed:

1. SCOPE OF SERVICES ONE - DEBRIS REMOVAL

(a) Emergency Road Clearance

The CONTRACTOR shall accomplish the cutting, tossing and/or pushing of debris from the primary transportation routes as identified by and directed by the CITY. This operational aspect of the Scope of Services shall be for the first 100 (plus or minus) hours after an event for all roads and 24 hours for roadways which are part of the Federal Highway system. Once this task is accomplished, the following tasks will begin as required.

(b) Debris Removal from Public Property (Rights-of-Way, Publicly Owned Properties - Pick-up and Haul) and private streets.

As identified by and directed by the CITY, the CONTRACTOR shall accomplish the demolition, pick-up and hauling of all eligible debris to the designated Temporary Debris Staging and Reduction Sites (TDSRS) from public property and rights-of-way, and private streets and shall maintain debris work sites to required and appropriate use standards, safety standards, and regulatory requirements.

(c) Debris Removal from Private Property (Right-of-Entry Program - Pick-up and Haul)

Should an imminent threat to life, safety and health to the general public be present on private property, the CONTRACTOR (as identified by and directed by the CITY), will accomplish the pick-up and hauling of debris to the TDSRS's from private property. Upon receipt of the completed right of entry form and hold harmless agreement from private property owners, and execution of the non-duplication of benefits agreement from the CITY, the CONTRACTOR shall also demolish those residences and personal property, as identified by the CITY. The CONTRACTOR will place all debris collected through this process in the right-of-way, where the above Scope of Services (Debris Removal from Public Property) shall commence. The CITY has determined that it is in the best interest of the health and safety of its citizens to provide this service when CITY so directs. Attached to this Agreement are copies of the forms to be executed by the individual property owners. The CONTRACTOR shall maintain debris work sites to required and appropriate use standards, safety standards, and regulatory requirements.

(d) Hazardous Stumps (Removal, Back-fill, Haul)

As identified and directed by the CITY, the CONTRACTOR shall remove all hazardous stumps, and haul each stump to a TDSRS. Each stump shall be inspected by the CITY and CONTRACTOR and documented as to the appropriate category of size and invoicing (see Exhibit B(2) for size categories and prices). The CONTRACTOR shall back-fill each stump hole with compatible material as determined by the CITY and CONTRACTOR.

(e) Temporary Debris Staging and Reduction Sites (TDSRS)

The CONTRACTOR will prepare and maintain TDSRS's to accept and process all storm debris; maintain in a safe condition the TDSRS's approach and interior road for the entire period of debris hauling; any roads that require stone for stabilization for ingress and egress, will be furnished by CONTRACTOR; build and maintain in a safe manner a roofed inspection tower sufficient for a minimum of three (3) inspectors; the inspection of every load in and out which shall be further defined in the documentation section below; process all debris in accordance with all local, state and federal rules, standards, and regulations; Processing may include, but is not limited to, reduction by tub grinding and/or incineration when approved by CITY, transporting and final disposal at an approved location agreed to by both parties. Prior to reduction, all debris will be segregated between vegetative debris, construction and demolition debris (C&D), recyclable debris, white goods and hazardous wastes; all reduced debris as well as non-reducible debris will be disposed of at a location(s) agreed to by both parties.

(f) TDSRS Site Reclamation

TDSRS Site Reclamation shall be accomplished in accordance with all Federal, State and Local laws, standards and regulations; TDSRS Site Reclamation shall be accomplished in accordance with the CONTRACTOR'S Debris Removal Operations Plan and Environmental Protection Plan.

(g) Disaster Event Generated Hazardous Wastes Abatement

CONTRACTOR shall abate all hazardous waste identified by the CITY in accordance with all applicable Federal, State and Local laws, standards and regulations to include, but not be limited to, 29 CFR 1910.120, 40 CFR 311 and 49 CFR 100-199. Hazardous waste abatement shall be accomplished in accordance with the CONTRACTOR'S Debris Removal Operations Plan and Environmental Protection Plan. Unless otherwise set forth in Attachments 2(A) and 2(B) in an applicable manner, prices for this Service will be negotiated at time of Event dependent upon types of materials, quantities and hazards present. After such negotiation, prices shall be attached to this Agreement in the form of a Memorandum of Record.

(h) Sand Screening

The CONTRACTOR shall screen all sand, as directed by the CITY, to remove all eligible debris deposited by an Event. This task includes the pick-up of debris laden sand, hauling debris laden sand to the processing screen located on the beach, processing the debris laden sand through the screen and returning clean sand to the approximate original location on the beach as directed by the CITY. Debris removed from sand will be picked up, hauled and processed utilizing the Scope of Services described above for Debris Removal from Public Property.

(i) Documentation and Inspections

All storm debris shall be subject to inspection by the CITY or any Public Authority in accordance with generally accepted standards to insure compliance with the contract and applicable local, State and Federal laws. The CONTRACTOR will, at all times, provide the CITY access to all work sites and disposal areas. In addition, authorized representatives and agents of any participating Federal or State agency shall be permitted to inspect all work and materials. The CONTRACTOR and the CITY will have in place at the TDSRS's, personnel to verify the contents and cubic yards of the vehicles entering the TDSRS's. Records will be maintained of every vehicle entering the TDSRS, its cubic yardage and verification of the vehicle leaving the TDSRS to ensure that it is, in fact, empty. The CONTRACTOR and the CITY will monitor the material to determine that it, in fact, consist of eligible debris. The CONTRACTOR and the CITY will have in place, at the pick up site, personnel to verify the contents, location, date and time of the vehicles departing for the TDSRS. Prior to use, the CONTRACTOR and the CITY will establish and record the certified cubic yard capacity of each haul truck and will inspect each haul truck. The CONTRACTOR will include and provide disposal tickets, field inspection reports, and other data sufficient to provide substantiation for Federal (FEMA, etc.) and State reimbursement, if applicable.

The CONTRACTOR will assist the CITY in preparation of Federal (FEMA) and State reports for any potential reimbursement through the training of CITY employees and the review of documentation prior to submittal. The CONTRACTOR will work closely with the Florida Division of Emergency Management, FEMA and other applicable State and Federal Agencies to insure that eligible debris collection and date documenting same appropriately addresses concerns of the likely reimbursement agencies.

(j) Priority of Work Areas

The CITY will establish the priority of work and shall approve the work area, in advance, where the CONTRACTOR will be allowed to work. Daily and/or weekly scheduled meetings (as determined necessary by CITY) will be held between CITY and CONTRACTOR to determine approved work areas and work to be performed. The CONTRACTOR shall remove all eligible debris and leave the site from which the eligible debris was removed in a clean and neat condition, with the understanding that there will be certain debris that is not picked up by

equipment, machinery and general laborers used by the CONTRACTOR. Determination of when a site is in a clean and neat condition will be at the reasonable judgment of the CITY.

(k) Working Hours

All activity associated with gathering and loading of eligible debris shall be performed during the visible daylight hours only. Hauling of eligible debris to the TDSRS's will be allowed during visible daylight hours only between dawn and dusk. The CONTRACTOR may work during these hours seven (7) days per week including holidays. It is understood between the parties that at the TDSRS's, debris reduction may take place twenty-four (24) hours, seven (7) days per week if the CONTRACTOR deems it necessary and safe. CONTRACTOR shall be responsible for obtaining sites to stage equipment, such as trucks, while not in use.

(l) Debris Disposal

The CONTRACTOR shall dispose of all debris, reduced debris, ash residue and other products of the debris management process in accordance with all applicable Federal, State and local laws, standards and regulations. Final disposal locations shall be at the discretion of the CONTRACTOR with prior approval of the CITY. Information regarding the location of final disposal shall be attached to this Agreement in the form of a Memorandum for the Record. The CONTRACTOR and CITY inspector assigned to the disposal process shall maintain disposal records and documentation. Documentation shall be quantified in Cubic Yards.

(m) White Goods

The CONTRACTOR may expect to encounter white goods available for disposal. White goods shall mean household appliances as defined in the Florida Administrative Code. The CONTRACTOR shall dispose of all white goods encountered in accordance with applicable Federal, State and local laws.

Any white goods that may contain Freon, such as refrigerators, freezers, or air conditioners, shall have the Freon removed by the CONTRACTOR in accordance to applicable regulatory requirements. There is no additional payment for by City for handling of white goods as this cost of work is included in the CONTRACTOR'S cubic yard unit price for debris removal.

(n) Emergency Generator Availability

Within 24 to 72 hours of the issuance of the Notice to Proceed, the CONTRACTOR will have two 800 KW generators available to the CITY. Pricing will be in accordance with Attachment 2(B). City will pay a minimum of one week's rental fee even if the generators are not utilized.

2. SCOPE OF SERVICES TWO - TECHNICAL DISASTER RECOVERY ASSISTANCE

ITEM I: PROGRAM MANAGEMENT ASSISTANCE

See Note (1) at end of section

1. PUBLIC ASSISTANCE PROGRAM

- (a) Damage Survey Report (DSR) or Project Worksheet (PW)
 - (i) Official DSR/PW requests - Assist CITY personnel in the following:
 - (a) Identification of expenditures eligible for reimbursement
 - (b) Submission of official “request for DSR inspection”
 - (ii) Local government representation on DSR/PW team - Train and assist CITY personnel to accomplish the following:
 - (a) Identification of eligible items for reimbursement
 - (b) Review of DSR/PW for accurate Scope of Work
 - (c) Review of DSR/PW for accurate unit costs
 - (iii) Recovery process documentation - Assist CITY personnel in the following:
 - (a) Creation of recovery process documentation plan
 - (b) Maintenance of documentation of recovery process
 - (iv) Force account labor vs. contract labor
 - (a) Recommendations to government officials on need to contract or utilize force amount labor
 - (v) Recovery process oversight
 - (a) Recommendation to government officials on need to contract for project management for projects requiring intense oversight
 - (b) DSR/PW tracking through State and Federal process
 - (c) Written and oral status reports to government officials
- (b) Documentation Support
 - (i) Review of record system for applicability to Federal and State requirements
 - (ii) Orientation and training of CITY personnel on requirements for quality and quantity of required documentation

- (iii) Assist in selection of “Clerk of Records” and provide detailed training for documentation
 - (iv) Review documentation for accuracy and quantity
 - (v) Assist in preparation of claim documentation
- (c) Consultation and negotiation services
 - (i) Recommendations to government officials on plans of action
 - (ii) Provide guidance to government officials on issues involving Federal and State reimbursement
 - (iii) Assist CITY officials in negotiations with Federal and State officials
 - (iv) Assist CITY officials with writing the CITY’S comprehensive Emergency Management Plan
- (d) Other representations as may be requested/required

NOTE (1): This is the concept of complete recovery management support where CONTRACTOR would assist an applicant on all aspects of the recovery process. CONTRACTOR personnel cannot assume the Sovereign Duties of the CITY officials, therefore these services shall be in the form of guidance and consultation.

3. ACKNOWLEDGEMENT BY CONTRACTOR THAT CITY IS CONTRACTING WITH TWO QUALIFIED FIRMS

CONTRACTOR acknowledges, understands in entering into this Agreement that CITY selected two (2) qualified bidders for disaster recovery services, that CITY will enter into contracts with both qualified bidders, and that it is CITY’S intent to provide a Notice to Proceed to either CONTRACTOR or the other contracted qualified bidder, or to both at the same time, depending upon the extent and damage caused by an Event. Such decision to use one or both recovery services providers shall be at the sole discretion of the CITY. CONTRACTOR agrees that it will at all times be staffed, prepared, and when necessary, mobilize, respond, and provide disaster recovery services to CITY upon issuance of the CITY’S Notice to Proceed to CONTRACTOR, as if it were the CITY’S only disaster recovery services CONTRACTOR. CONTRACTOR agrees that at no time shall the CITY’S contract with another disaster recovery services contractor/provider affect the CONTRACTOR’S timing, speed or quality of response in the event that CONTRACTOR is directed by CITY through a Notice to Proceed to respond during or immediately after an Event.

4. SERVICES AND FACILITIES

It is understood that, except as otherwise specifically stated in this Agreement and Attachments to this Agreement, the CONTRACTOR shall provide and pay for all labor, tools, equipment, transportation, supervision, and all other services and facilities of any nature whatsoever necessary to execute, complete and deliver the services within the time specified in the Notice to Proceed as agreed upon by both parties.

5. PERMITS AND REGULATIONS

Permits and licenses of a temporary nature necessary for the prosecution of the Services as requested or required by this Agreement shall be secured and paid for by the CONTRACTOR unless otherwise stated in this Agreement.

6. DISPOSAL AT APPROVED SITES

CONTRACTOR agrees that all debris must be disposed of only at an EPA or other federally-approved disposal site. CONTRACTOR accepts responsibility and shall be solely liable for the deposit or disposal of any debris at any site other than an EPA approved or other federally approved disposal site.

7. SUPERVISION BY CONTRACTOR

The CONTRACTOR will supervise and direct all Services provided pursuant to this Agreement. The CONTRACTOR is solely responsible for the means, methods, techniques, sequences, safety program and procedure(s) for all Services. The CONTRACTOR will employ and maintain on the work site a qualified supervisor who shall have full authority to act on behalf of the CONTRACTOR and all communications given to the supervisor by the CITY'S Authorized Representative shall be as binding as if given to the CONTRACTOR.

The name(s) of the supervisor(s) will be supplied to the CITY for each issuance of a Notice to Proceed through an attachment to this Agreement in the form of a Memorandum for the Record.

CONTRACTOR shall provide a safe working environment for all employees, subcontractors or other entities under control or direction of CONTRACTOR, which shall include the requirement of properly and safely constructed monitoring towers, where applicable.

8. HURRICANE PRE-LANDFALL PREPAREDNESS

In the event that the CITY is located within the predicted cone of uncertainty of a Category 2 or above hurricane, or predicted to be a Category 2 or above hurricane at landfall, CONTRACTOR shall, upon notification from the City Manager or designee, have a qualified supervisor with decision making authority located in Lee County, Florida at the time of the hurricane landfall or as immediately thereafter as possible. The purpose of this provision is to have CONTRACTOR'S authorized representative and

supervisor present immediately for commencement of all activities necessary for CONTRACTOR'S disaster recovery services pursuant to this Agreement.

9. CHANGES IN SERVICES

The CITY may at any time, as the need arises, order changes within the Scope of Services without invalidating this Agreement. All changes affecting the project's costs or modifications of the terms or conditions of the Agreement shall be authorized by means of an official written Contract Change Order that is mutually agreed upon and signed by the CITY and the CONTRACTOR. All changes must be recorded on a written Contract Change Order before CONTRACTOR may proceed with the changes to the Services provided. Such change in Services may also include CONTRACTOR'S prompt replacement or substitution of any supervisor assigned by CONTRACTOR that CITY finds to be unresponsive or otherwise unacceptable for CITY'S purposes.

10. SUBCONTRACTING

(a) The CONTRACTOR shall be fully responsible to CITY for the acts and omissions of its subcontractors and of persons directly or indirectly employed by them, as the CONTRACTOR is for the acts and omissions of persons employed by it. The CONTRACTOR shall cause appropriate provisions to be inserted in all subcontracts relative to the services and give the CONTRACTOR the same powers regarding terminating any subcontract that the CITY may exercise over the CONTRACTOR under any provisions of this Agreement.

(b) Nothing contained in this Agreement shall create any additional relationship between any subcontractor and the CITY. The CONTRACTOR shall supply the names and addresses of subcontractors and materials suppliers when requested to do so by the CITY upon issuance of a Notice to Proceed (or as soon as reasonably possible thereafter) pursuant to this Agreement and updated by the CONTRACTOR to the CITY on a bi-weekly basis during CONTRACTOR'S Services. The CONTRACTOR shall not use a subcontractor or material supplier whom the CITY has a reasonable objection to, and shall make all reasonable attempts to subcontract with local firms currently doing business within the CITY and/or Lee County, Florida.

11. OTHER AGREEMENTS; CONTRACT SUBJECT TO STATE AND
FEDERAL LAWS

The CITY may be required to enter into agreements with Federal and/or State agencies for disaster relief. The CONTRACTOR shall be bound by the terms and conditions of such agreements and shall make good faith efforts to assist CITY in complying with the requirements of such Agreements, including but not limited to requirements for Federal and State reimbursements.

This Contract is subject to State and Federal Laws. The Federal laws applicable to and incorporated into this Contract are 2 C.F.R. 200.326 as described in Appendix II to Part 200 – Contract Provisions for non-Federal Entity Contracts Under Federal Awards. Further, Contractor hereby declares that Contractor, its principles, and its subcontractors are not currently debarred or suspended by federal or state law.

12. CITY OBLIGATIONS

The CITY shall furnish all information and documents necessary for the commencement of services, to include a valid written Notice to Proceed. CONTRACTOR shall provide CITY with CONTRACTOR'S emergency e-mail and fax numbers upon execution of this Agreement to assure CITY'S ability to forward a Notice to Proceed under emergency circumstances. The CITY'S Deputy Public Works Director, Scott Krawczuk, is hereby designated by the CITY to be the primary contact person for inspecting the work and answering any on-site questions prior to and after CITY'S issuance of a Notice to Proceed. In the absence of the Deputy Public Works Director, CITY will authorize a designee in writing.

EXHIBIT B(1)

The following is a listing of costs for technical services and/or tasks to be provided by CONTRACTOR to Government (hereinafter "CITY") upon issuance to the CONTRACTOR of a Notice to Proceed. Costs denoted by an hourly dollar amount represent an hourly rate for personnel and/or equipment services. Costs denoted by a unit price denote the cost per Cubic Yard or cost per Ton to provide the appropriate services of debris removal.

1. CONTRACTOR INVOICING

The CONTRACTOR may invoice the CITY not more than once every fifteen (15) days. Fifteen (15) days after beginning work and/or providing services described in a Notice to Proceed, the CONTRACTOR shall submit the first payment request to the CITY. The payment request shall be properly completed and signed by the CONTRACTOR covering the work performed during the period covered by the payment request and supported by such data as the CITY may reasonably require. The CITY shall, consistent with its Prompt Payment Policy, make payment to CONTRACTOR within forty-five (45) days from the date of receipt of a properly completed payment application. CONTRACTOR will be subject to audit by Federal, State and local agencies pursuant to this Contract.

The invoice must contain the following items as applicable to individual task orders:

2. COSTS FOR SCOPE OF SERVICES ONE - DEBRIS REMOVAL

- (a) Measurement and Payment for Gathering, Pick-up, Hauling and Processing of Debris from Public Property

The CONTRACTOR will not be compensated for disposing of any material not defined as eligible debris. The CONTRACTOR and CITY will inspect each load to verify the contents are in accordance with the accepted definition of eligible debris. If any load is determined to contain material that does not conform to the definition of eligible debris, the load will be ordered to be deposited at another landfill or receiving facility and no payment will be allowed for that load, and the CONTRACTOR will not invoice the CITY for such loads. For each suitable load picked up, hauled and processed, a record of the cubic yards will be recorded by the CONTRACTOR and CITY on numbered tickets supplied by the CONTRACTOR. Copies of each load record will be available to the CONTRACTOR and the CITY'S designee on site. Each invoice shall contain verification of each cubic yardage load ticket and also contain a summary sheet indicating by day, the individual verified load receipt and invoice amounts. The CITY may temporarily remove any disputed amount line items in the bill from the

invoice for review. Disposal tickets disputed will be returned to the CONTRACTOR within five (5) working days of invoice date, for additional clarification prior to payment of those tickets. For debris removal and hauling, the CONTRACTOR shall receive payment for those prices listed in Exhibit B(2), Pricing Schedule. Disposal costs (Tipping Fees) shall be invoiced to the CITY by the CONTRACTOR based on the Lee County Landfill's actual current tipping fee, regardless of final disposal location, at the time of disposal.

This reference of cost does not preclude the CONTRACTOR from utilizing alternative disposal sites as agreed upon by both parties (See Exhibit A, Page 4, Debris Disposal, of this Agreement). The CONTRACTOR at no additional charge to the CITY shall accomplish Temporary Debris Staging and Reduction Site (TDSRS) Reclamation, since the cost of this service is included in the cost listed above in this paragraph and Exhibit B(2).

(b) Measurement and Payment for Emergency Road Clearance, Demolition of Structures and Debris Removal from Private Property

Measurement of these services utilizing other than an hourly rate is difficult at best and would potentially lend itself to unnecessary disputes. Therefore, the CITY and the CONTRACTOR agree that the CONTRACTOR shall invoice the CITY utilizing the hourly rates listed in Exhibit B(2) to this Agreement. A not-to-exceed amount shall be placed upon any specific work performed at an hourly rate at time of issuance of a Notice to Proceed by the CITY to the CONTRACTOR as agreed upon by both parties.

The CITY and the CONTRACTOR shall have inspectors in the field with each work crew to monitor, record, and sign time sheets for the actual times worked for each piece of equipment and crew-member present at a particular work site. These signed records shall be the basis for the CONTRACTOR'S invoice to the CITY.

(c) Hazardous Stumps (Removal, Back-Fill, Haul to TDSRS)

The removal and hauling of hazardous stumps is a unique process requiring specialized equipment. As such, this process requires a unique documentation and costing. Each stump will be measured by the CITY and CONTRACTOR inspector assigned, two (2) feet above normal ground level, to determine the diameter of the trunk. Once the diameter is established, the stump will be physically numbered by the best means available, photo documented by the CITY and recorded by the inspector on a specified record provided by the CONTRACTOR.

The CONTRACTOR shall invoice the CITY for hazardous stump removal and hauling to the TDSRS at the prices set forth in Exhibit B(2).

The CONTRACTOR shall invoice the CITY on a per cubic yard basis at the prices set forth in Exhibit B(2) for acquiring, hauling and placing clean back-fill material in holes left by hazardous stumps.

(d) Sand Screening

The CONTRACTOR shall invoice the CITY on a per cubic yard basis at the prices set forth in Exhibit B(2) for sand screened, to remove eligible debris deposited by an Event. This cost includes pick-up of debris laden sand, hauling to the processing screen located on the beach, processing the sand through the screen and returning clean sand to the beach as directed by the CITY. Debris removed from sand will be picked-up, hauled and processed utilizing the costs set forth for Debris Removal from Public Property on Exhibit B(2).

3. COSTS FOR SCOPE OF SERVICES TWO - TECHNICAL DISASTER RECOVERY ASSISTANCE

ITEM I: PROGRAM MANAGEMENT ASSISTANCE

All costs associated with this service are included in the costs listed above. There will be no additional cost for this service.

4. COSTS FOR MISCELLANEOUS SERVICE

In addition to the other services described in this Agreement, Exhibit B(2) also sets forth rates for various miscellaneous services and equipment.

5. COMPREHENSIVE EMERGENCY MANAGEMENT PLAN

CONTRACTOR will assist the CITY in preparing its comprehensive Emergency Management Plan for \$ 0 per hour.

EXHIBIT B (2) - Unit Rate Schedule

ROW Debris				
Item No.	Description	Haul Distance	Unit of Measure	Unit Price
1	Eligible ROW Vegetative Debris Removal (Collect & Haul) - Work consists of removal and transport of vegetative debris on the ROW to an approved DMS or other designated disposal facility.	0-10 Miles	PER CY	\$8.68
2		10.1 - 20 Miles	PER CY	\$9.24
3		20.1 - 30 Miles	PER CY	\$10.24
4		30.1+ Miles	PER CY	\$11.24
5	Eligible ROW C&D Debris Removal (Collect and Haul) - Work consists of removal and transport of C&D debris on the ROW to a designate disposal facility.	0-10 Miles	PER CY	\$8.92
6		10.1 - 20 Miles	PER CY	\$9.64
7		20.1 - 30 Miles	PER CY	\$10.64
8		30.1+ Miles	PER CY	\$12.64
9	Eligible Demolition, Removal and Transport of Non-RACM Structures - Work consists of all labor, equipment, fuel and miscellaneous costs necessary to demolish structures on public or private property and transrpotation to an approved final disposal site.	0-10 Miles	PER CY	\$18.92
10		10.1 - 20 Miles	PER CY	\$19.92
11		20.1 - 30 Miles	PER CY	\$20.92
12		30.1+ Miles	PER CY	\$22.92
13	Eligible Demolition, Removal and Transport of RACM Structures - Work consists of all labor, equipment, fuel and miscellaneous costs necessary to demolish structures on public or private property and transrpotation to an approved final disposal site.	0-10 Miles	PER CY	\$23.92
14		10.1 - 20 Miles	PER CY	\$24.92
15		20.1 - 30 Miles	PER CY	\$26.92
16		30.1+ Miles	PER CY	\$27.92
DMS Management and Reduction				
Item No.	Description	Haul Distance	Unit of Measure	Unit Price
17	DMS Management and Operations	N/A	PER CY	\$1.32
18	Reduction Through Grinding - Work consists of the management and operation of DMS(s) for acceptance, management, segregation, staging and reduction of disaster related debris through grinding.	N/A	PER CY	\$3.42
19	DMS Management and Operation and Reduction Through Air Curtain Incineration - Work consists of management and operation of DMS(s) for acceptance, management, segregation, staging and reduction of disaster related debris through air curtain incineration.	N/A	PER CY	\$2.12
20	DMS Management and Operations and Reduction Through Controlled Open Burning - Work consists of management and operation of DMS(s) for acceptance, management, segregation, staging and reduction of disaster related debris through controlled open burning.	N/A	PER CY	\$1.12
21	DMS Management and C&D Reduction by compaction.	N/A	PER CY	\$0.98
22	Haul-Out of Reduced Debris to a Designatd Final Disposal Site - Work consists of loading and transport of reduced debris from DMS to a final disposal facility	0-20 Miles	PER CY	\$3.68
23		20.1 - 40 Miles	PER CY	\$4.68
24		40.1 - 60 Miles	PER CY	\$6.86
25		60.1+ Miles	PER CY	\$8.68

Tree Work				
Item No.	Description	Haul Distance	Unit of Measure	Unit Price
26	Removal of Eligible Hazardous Trees - Work consists of removing hazardous trees. 6 inch - 12.99 inch diameter	N/A	PER TREE	\$60.00
27	Removal of Eligible Hazardous Trees - Work consists of removing hazardous trees. 12 inch - 23.99 inch diameter	N/A	PER TREE	\$115.00
28	Removal of Eligible Hazardous Trees - Work consists of removing hazardous trees. 24 inch - 35.99 inch diameter	N/A	PER TREE	\$180.00
29	Removal of Eligible Hazardous Trees - Work consists of removing hazardous trees. 36 inch - 47.99 inch diameter	N/A	PER TREE	\$260.00
30	Removal of Eligible Hazardous Trees - Work consists of removing hazardous trees. 48 inch or larger diameter	N/A	PER TREE	\$350.00
31	Removal of Eligible Hazardous Limbs - Work consists of removing (cutting) hazardous limbs from trees - unit price per tree.	N/A	PER TREE	\$96.50
32	Removal of Hazardous Stumps - Work consists of the removing hazardous stumps, backfill, transport and final disposal - all inclusive price. 24 inch to 36.99 inch diameter	N/A	PER STUMP	\$250.00
33	Removal of Hazardous Stumps - Work consists of the removing hazardous stumps, backfill, transport and final disposal - all inclusive price. 37 inch to 48.99 inch diameter	N/A	PER STUMP	\$350.00
34	Removal of Hazardous Stumps - Work consists of the removing hazardous stumps, backfill, transport and final disposal - all inclusive price. 49 inch and larger diameter	N/A	PER STUMP	\$450.00
Demolition				
Item No.	Description	Haul Distance	Unit of Measure	Unit Price
35	Eligible Demolition, Removal and Transport of Non-RACM Structures - Work consists of all labor, equipment, fuel and miscellaneous costs necessary to demolish structures on public or private property and transportation to an approved final disposal site. Resulting debris to be hauled at ROW rates.	N/A	PER CY	\$13.92
36	Eligible Demolition, Removal and Transport of RACM Structures - Work consists of all labor, equipment, fuel and miscellaneous costs necessary to demolish structures on public or private property and transportation to an approved final disposal site. Resulting debris to be hauled at ROW rates.	N/A	PER CY	\$18.92
Waterway and Beach Debris				
Item No.	Description	Haul Distance	Unit of Measure	Unit Price
37	Eligible Water Based Vegetative Debris Removal - Work consists of all labor, equipment, fuel and miscellaneous costs for removal staging, segregation, loading / transportation of water based debris at an approved DMS or Final Disposal Facility.	0 - 5 Miles	PER CY	\$162.50
38		5.1 - 10 Miles	PER CY	\$163.50
39		10.1 - 20 Miles	PER CY	\$164.50
40		20.1+ Miles	PER CY	\$166.50
41	Eligible Water Based C&D Debris Removal - Work consists of all labor, equipment, fuel and miscellaneous costs for removal staging, segregation, loading / transportation of water based debris at an approved DMS or Final Disposal Facility.	0 - 5 Miles	PER CY	\$162.50
42		5.1 - 10 Miles	PER CY	\$163.50
43		10.1 - 20 Miles	PER CY	\$164.50
44		20.1+ Miles	PER CY	\$166.50
45	Eligible Beach Debris Removal - Work consists of all labor, equipment, fuel and miscellaneous costs for removal staging, segregation, loading / transportation of beach based debris at Client Provided access points and hauled to DMS or Final Disposal Facility. Mileage is measured from access point to DMS or Final Disposal Facility.	0 - 5 Miles	PER CY	\$24.86
46		5.1 - 10 Miles	PER CY	\$26.86
47		10.1 - 20 Miles	PER CY	\$28.86
48		20.1+ Miles	PER CY	\$30.86

Silt and Sand Removal				
Item No.	Description	Haul Distance	Unit of Measure	Unit Price
49	Eligible Sand, Silt and Debris Removal from Detention / Retention Structures - Work consists of the removal and disposal of eligible sand, silt and debris from detention / retention structures.	0 - 5 Miles	PER CY	\$22.98
50		5.1 - 10 Miles	PER CY	\$24.98
51		10.1 - 20 Miles	PER CY	\$26.98
52		20.1+ Miles	PER CY	\$30.98
53	Eligible Sand Removal - Work consists of the removal of eligible sand removal from ROW or public property, hauling to a processing screen, screening sand and stockpiling sand at processing site or hauling to a designated area.	0 - 5 Miles	PER CY	\$28.86
54		5.1 - 10 Miles	PER CY	\$29.46
55		10.1 - 20 Miles	PER CY	\$30.46
56		20.1+ Miles	PER CY	\$31.46
57	Eligible Private Property Sand Removal - Work consists of the removal of eligible sand removal from private property, hauling to a processing screen, screening sand and stockpiling sand at processing site or hauling to a designated area.	0 - 5 Miles	PER CY	\$31.86
58		5.1 - 10 Miles	PER CY	\$32.46
59		10.1 - 20 Miles	PER CY	\$33.46
60		20.1+ Miles	PER CY	\$34.46
Specialty Debris				
Item No.	Description	Haul Distance	Unit of Measure	Unit Price
61	Eligible Household Hazardous Waste Removal, Transportation and Disposal - Work consists of the removal, transportation and disposal of eligible household hazardous waste (HHW).	N/A	PER POUND	\$6.98
62	Eligible Passenger Vehicle Removal from ROW and hauled to Client provided site (2 Axel Vehicle)	N/A	PER UNIT	\$250.00
63	Eligible Small Motorized Equipment Removal and Disposal - Work consists of collection, oil and fuel recovery and disposal and recycling at an approved facility	N/A	PER UNIT	\$75.00
64	Eligible White Goods Removal and Recycling - Work consists of all labor, equipment, fuel and miscellaneous costs for removal, transportation and recycling of white goods.	N/A	PER UNIT	\$50.00
65	Refrigerant recovery and decontamination.	N/A	PER UNIT	\$35.00
66	Eligible Electronic Waste (E-Waste) - Work consists of the removal, transporation to approved staging area and packaging for recycling.	N/A	PER UNIT	\$30.00
67	Eligible Dead Animal Carcasses - Work consists of the recovery and disposal of dead animal carcasses.	N/A	PER POUND	\$2.00
68	Fourth and Final Pass (LAST PASS) / Small Debris Pile (leaves and twigs)	N/A	PER CY	\$12.86

Barge Services				
Item No.	Description		Unit of Measure	Unit Price
69	45'x165' Barge with Tug or Equivalent	Mobilization	LUMP SUM	\$60,000.00
70		Demobilizatoin	LUMP SUM	\$60,000.00
71		Daily Rate	PER DAY	\$3,500.00
72	50'X70' Barge with Tug or Equivalent	Mobilization	LUMP SUM	\$60,000.00
73		Demobilizatoin	LUMP SUM	\$60,000.00
74		Daily Rate	PER DAY	\$3,500.00
75	Fuel Barge with Tug	Mobilization	LUMP SUM	\$20,000.00
76		Demobilizatoin	LUMP SUM	\$20,000.00
77		Daily Rate	PER DAY	\$2,000.00
78	110'x30' Barge with Tug or Equivalent	Mobilization	LUMP SUM	\$60,000.00
79		Demobilizatoin	LUMP SUM	\$60,000.00
80		Daily Rate	PER DAY	\$3,500.00
81	30'x40' Excavator Barge or Equivalent	Mobilization	LUMP SUM	\$20,000.00
82		Demobilizatoin	LUMP SUM	\$20,000.00
83		Daily Rate	PER DAY	\$2,000.00
84	28'x55' Barge wth Tug or Equivalent	Mobilization	LUMP SUM	\$20,000.00
85		Demobilizatoin	LUMP SUM	\$20,000.00
86		Daily Rate	PER DAY	\$2,000.00
Fuel Services				
Item No.	Description		Unit of Measure	Unit Price
87	Fuel Tanker (2,500 gal. to 5,000 gal. Capacity)		PER HOUR	\$295.00

Hourly Rates and Personnel Description				
Item No.	Description		Unit of Measure	Unit Price
88	Operations Manager		PER HOUR	\$75.00
89	Superintendent with truck, phone & radio		PER HOUR	\$65.00
90	Foreman with truck, phone & radio		PER HOUR	\$65.00
91	Safety/Quality Control Inspector with vehicle, phone & radio		PER HOUR	\$70.00
92	Inspector with vehicle, phone & radio		PER HOUR	\$50.00
93	Climber with gear		PER HOUR	\$95.00
94	Saw Hand with chainsaw		PER HOUR	\$55.00
95	Laborers & Flagmen		PER HOUR	\$45.00
96	Timekeeper		PER HOUR	\$25.00
97	HazMat Professional		PER HOUR	\$150.00
97	Household HazMat Inspection & Removal Crew		PER HOUR	\$275.00
98	0' to 21' Work Boat with Captain (canal and waterway work)		PER HOUR	\$450.00
98	22' to 31' Work Boat with Captain (canal and waterway work)		PER HOUR	\$550.00
99	32' to 41' Work Boat with Captain (canal and waterway work)		PER HOUR	\$650.00
99	Please include additional personel as necessary		PER HOUR	
100	Equipment Operator		PER HOUR	\$65.00
100				
101				
102				
103				
103				
104				
105				
Materials Description				
Item No.	Description		Unit of Measure	Unit Price
106	Fill Dirt for Holes (Stumps) - Purchased, Placed and Shaped		PER CY	\$12.00
Push Crew				
Item No.	Description		Unit of Measure	Unit Price
107	Wheel Loader, 2.5 CY or similar w/Operator, Foreman with - Support Vehicle and Small Equipment, Laborer w/Chain Saw, and 2 Laborers w/ Small Tools		PER HOUR	\$425.00

Hourly Equipment Rates - Descriptions				
Item No.	Description		Unit of Measure	Unit Price
108	Please include all equipment necessary for disaster recovery event, such as pick up trucks, wheel loaders, forklifts, skid steer, tractor, dozer, dump trucks, etc.)		PER HOUR	
109	30 Ton crane		PER HOUR	\$225.00
110	40-60' Bucket truck		PER HOUR	\$195.00
111	753 Bobcat		PER HOUR	\$105.00
112	JD 310 rubber tire backhoe or equivalent		PER HOUR	\$125.00
113	JD 544wheel loader or equivalent		PER HOUR	\$175.00
114	Extendaboom forklift		PER HOUR	\$135.00
115	JD 644, or equal, wheel loader		PER HOUR	\$185.00
116	Pickup Truck, 1/2 Ton		PER HOUR	\$35.00
117	Wheel loader- 950 or equivalent		PER HOUR	\$215.00
118				
119				
120				
121				
122				
123				

NOTICE TO PROCEED

TO:

FROM: City of Sanibel

Consistent with the Agreement for Disaster Recovery Services executed by the
aforementioned parties on _____ the City hereby executes a Notice to
Proceed to _____. for Hurricane _____ Disaster Recovery
Services. The City's representative for coordinating with _____ is
_____, Director of Public Works.

AUTHORIZATION:

-

City Manager

Date

RIGHT-OF-ENTRY AND LICENSE AGREEMENT

I, _____, as Owner(s) of the property located at _____, Sanibel, Florida, 33957 (hereinafter Property Owner(s)), am authorized to grant and do hereby grant this Right of Entry and License to the City of Sanibel, it's officials, employees, agents, contractors and subcontractors (hereinafter "City of Sanibel"). This Right of Entry and License Agreement is for the purpose of accessing and clearing, substantially or in part, the above-referenced property of disaster-related debris determined by the City of Sanibel to be an imminent threat to life, safety or health of the general public, which may include, but is not limited to:

- (1) Structures, if such structures have been irreparably damaged or destroyed based upon an evaluation by the City's Building Official or designated and licensed appointee; and
- (2) Vegetative debris, including downed trees, limbs, etc.; and
- (3) Miscellaneous debris originating from other lots or the above-referenced property but which are located on the above-referenced property at the time of disaster recovery.

In consideration of the above-described debris removal efforts and activities, Property Owner(s) does hereby release and hold harmless the City of Sanibel, including all contractors and subcontractors, from any and all liabilities, claims, demands, action, losses or damages and/or expenses including, without limitation, reasonable attorney's fees and costs arising from or in any way connected to the entry by the City of Sanibel onto the Property Owner(s) property or any and all debris removal activities conducted thereon.

This Right of Entry and license is of a temporary duration and shall expire upon the total completion of the debris removal and clean-up efforts and activities associated with the above-referenced property.

This Right of Entry and License is hereby granted this ____ day of _____, 20__.

Owner Signature

Print Name

Address

Phone



City of Sanibel

ADDENDUM NO. 1 April 25, 2024

RE: Disaster Debris Removal/Emergency Services (RFP-PW-0-2024/SK) Proposal due date: May 2, 2024 @ 5:00PM

FROM: City of Sanibel
800 Dunlop Road
Sanibel, FL 33957

TO: Prospective Bidders and Others Concerned

This addendum is hereby incorporated into the bid documents of the project referenced above. The following items are clarifications, corrections, additions, deletions, and/or revisions to and shall take precedence over the original document.

A. Questions and Answers

Question No. 1: In the description of the reduction pay items (items 18, 19, 20, and 21) each item states that DMS Management along with the actual reduction method (i.e. grinding, air curtain burning, etc.) is to be included in the in that pay item. However there is a separate pay item for DMS management and Operations (pay item no. 17). Typically the cost to manage the DMS would not be included in the reduction pay items when there is a separate pay item just for DMS Management. Can the city please clarify/confirm that the DMS management cost should be included only in pay item 17 (DMS Management) and not also in the reduction pay items (items 18, 19, 20, and 21).

Response No. 1: Pay item no. 17 is for overall management and operations of DMS site. Pay items no. 18 through 21 are additional pay items for reduction method utilized.

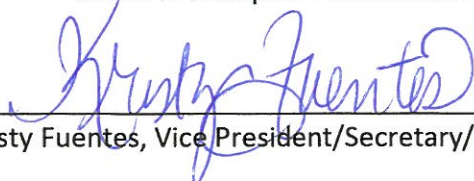
Question No. 2: The description for pay items 26, 27, 28, 29, 30, and 31 seem to indicate that the debris resulting from the removal of hazardous trees and hanging limbs will have a unit rate per tree which includes hauling the resulting debris to DMS or final disposal site. This would require collection trucks to follow the tree removal crews and ONLY pick up debris from their work, thereby skipping piles of debris and leaving it on the street to be picked up by another collection truck. The typical method is to price hazardous trees and hanging limbs as a "cut only" rate and to place the resulting debris in the ROW for collection as vegetative debris. This method frees up collection trucks and expedites the collection process. Will the City consider changing or clarifying the scope to allow for the debris from removing hazardous leaning trees and hanging limbs to be placed in the ROW to be collected and paid for as regular vegetative debris (items 1, 2, 3, or 4)?

Response No. 2: These items (26,27,28,29,30 and 31) are for cut only and placement of debris safely in the right-of-way for collection.

- Question No. 3 The description for pay items 32, 33, and 34 all state that price per stump is to be an all-inclusive price. Please confirm that the contractor does not need include the disposal cost/ tipping fee for the stumps, given the following statement from Exhibit B1: "Disposal costs (Tipping Fees) shall be invoiced to the CITY by the CONTRACTOR based on the Lee County Landfill's actual tipping fee, regardless of final disposal location, at the time of disposal".
- Response No. 3 Confirmed these costs do not include disposal costs/tipping fees to Lee County Landfill. Lee County disposal costs are a pass through and shall be invoiced separately.
- Question No. 4 Will annual contract price increases based on Consumer Price Index (CPI) be allowed?
- Response No. 4 Yes.
- Question No. 5 Would the City of Sanibel please provide the previous Disaster Debris Removal Services contract with unit prices included?
- Response No. 5 See attached.
- Question No. 6 When was the last storm that the City of Sanibel activated a debris removal contractor? Can the City of Sanibel please provide the final quantities of items performed for that specific storm?
- Response No. 6 Contract last activated on September 27, 2022 for Hurricane Ian. Right-of-Way vegetation debris totaled 958,384 cubic yards and right-of-way construction and demolition debris totaled 965,063 cubic yards.
- Question No. 7: We are an LLC. May we write this in on the Proposal form on page 15?
- Response No. 7: Yes.
- Question No. 8: Does the Sample Contract need to be signed within our proposal?
- Response No. 8: No.
- Question No. 9 Please confirm a surety bond is only required from the awarded bidder.
- Response No. 9 Confirmed.
- Question No. 10 Can you please provide the bid tabulations from the previous bidding cycle?
- Response No.10 See attached.
- Question No. 11 Will the payment for hazardous trees and limbs be for the cut only and placement of debris safely onto the ROW for collection?
- Response No. 11 Yes.
- Question No. 12 Will the payment for Hazardous Stumps include hauling?
- Response No.12 Yes.
- Question No. 13 Will annual contract price increases based on Consumer Price Index (CPI) be allowed?

Response No. 13 Yes.

DRC is in receipt of Addendum 1.



Kristy Fuentes, Vice President/Secretary/Treasurer